



FINANCIAL TIMES

Friday August 14 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Hopes for South Africa talks suffer setback

Hopes of an early resumption of South Africa's constitutional talks received a serious setback when the African National Congress said its preliminary contact with the government had proved "fruitless".

The ANC said there had been "no visible movement" from the government on key demands - for an end to violence, the installation of an interim government and constitutional assembly elections. It said these demands must be met before talks could recommence. Page 12

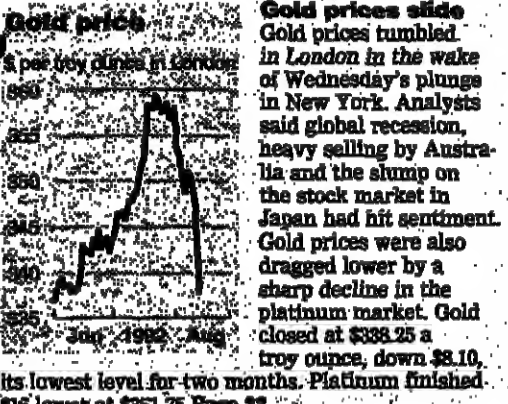
Trade bloc fears: Japan, the EC and south-east Asian nations expressed concern over the pact between the US, Mexico and Canada to form one of the world's largest trading blocs. Page 12

West Germany's economic growth rate slowed in the second quarter of this year, raising fears that the official forecast rate of 2.25 per cent for the year may not be met. Page 2

Casualties of war: Hardline Islamic guerrillas in Afghanistan offered a one-day conditional ceasefire to allow foreigners to leave Kabul as they pounded the capital with rockets. Page 3

Canary Wharf's bankers voiced strong opposition to a US consortium bid for control of the east London property development. Earlier, Hanson, the conglomerate, dropped plans to make an offer for the project. Page 13; Hanson results, Page 13; Lex, Page 12

Britain's financial institutions boosted overseas earnings by 12.5 per cent to £16.9bn (\$32.8bn) in 1991, underlining the importance to the economy of London's role as a financial centre. Page 5



Gold prices in London

Gold prices slide: Gold prices tumbled in London in the wake of Wednesday's plunge in New York. Analysts said global recession, heavy selling by Australia and the slump on the stock market in Japan had hit sentiment. Gold prices were also dragged lower by a sharp decline in the platinum market. Gold closed at \$338.25 a troy ounce, down \$8.10, its lowest level for two months. Platinum finished \$136 lower at \$552.75. Page 22

Sterling dropped below DM2.22 for the first time since Britain joined the Exchange Rate Mechanism, closing in London at a 27-month low of DM2.217. It later declined to DM2.212 in New York. The dollar was also weak, closing at DM1.850, against DM1.484. Currencies, Page 30

Consumer prices and retail sales in the US remained flat last month, providing further evidence of sluggish economic conditions. But the Congressional Budget Office said the economy was on the verge of recovery. Page 4

Explosives haul: Police confirmed they had seized a "very large quantity" of explosives and arms in their operation against IRA suspects in London. Several people have been detained.

Drug lord indicted: Colombian drug lord Pablo Escobar and an alleged assassin who works for him were indicted in the US on charges they conspired to bomb an airliner that exploded over Colombia in 1989, killing 110 people.

More foreigners attack: Extreme right-wing attacks against foreigners in Germany increased more than 500 per cent last year, according to the Bonn government. Page 2

KLM Royal Dutch Airlines reported a 73 per cent decline in first-quarter net profit, due partly to increased losses at Northwest Airlines, the US carrier in which it owns a substantial minority stake. Page 14

Thomson Corp., Canadian-controlled travel and newspaper group, saw second-quarter earnings fall 11 per cent because of fierce competition in the UK travel market and weakness in North American newspaper advertising. Page 15

Hong Kong Bank, Hongkong and Shanghai Bank subsidiary, reported a 22 per cent rise in net profits to HK\$2.3bn (\$300m) in the six months to end-June 30 and forecast a 67 per cent increase in dividends for the year. Page 13

Royal Insurance, UK composite insurer, suffered interim pre-tax losses of £78m (\$152m), against £97m last time, as problems in the housing market continued to undermine the group's recovery. Page 13; Lex, Page 12

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,318.9	(+14.9)	New York Lend Lease
Yield	4.10		\$ 1.93
FT-SE 100	1,008.58	(-2.17)	London
FT-SE 100	1,168.78	(+0.85)	\$ 1.915
FT-SE 100	1,168.78	(+0.85)	DM 2.1775
FT-SE 100	1,168.78	(+0.85)	FF 5.555
FT-SE 100	1,168.78	(+0.85)	Sfr 2.54
FT-SE 100	1,168.78	(+0.85)	Y 243.75
FT-SE 100	1,168.78	(+0.85)	£ Index 92.1
FT-SE 100	1,168.78	(+0.85)	

US LUNCHTIME RATES		DOLLAR	
3-mo T-bill	3.47%	New York Lend Lease	DM 1.4955
6-mo T-bill	3.47%	London	FF 4.94
9-mo T-bill	3.47%	DM	1.2125
12-mo T-bill	3.47%	Sfr	125.625
3-mo T-bill	3.47%	DM	1.4955
6-mo T-bill	3.47%	FF	4.9475
9-mo T-bill	3.47%	Sfr	1.515
12-mo T-bill	3.47%	Y	127.2
3-mo T-bill	3.47%	£ Index	92.1
6-mo T-bill	3.47%		
9-mo T-bill	3.47%		
12-mo T-bill	3.47%		

NORTH SEA OIL (August)		LONDON MONEY		
Brent 15-day (Sept)	\$19.3	(+19.25)	3-mo Interbank	10.1%
WTI 15-day (Sept)	\$18.3	(+19.25)	Libor 6m	9.5%
WTI 15-day (Sept)	\$18.3	(+19.25)	3-mo T-bill	3.47%
WTI 15-day (Sept)	\$18.3	(+19.25)	6-mo T-bill	3.47%
WTI 15-day (Sept)	\$18.3	(+19.25)	9-mo T-bill	3.47%
WTI 15-day (Sept)	\$18.3	(+19.25)	12-mo T-bill	3.47%
WTI 15-day (Sept)	\$18.3	(+19.25)		

FINANCIAL TIMES		FT No 31,836 Week No 33	
Austria	Scd0	Hungary	FF162
Bahrain	Dkt.000	Israel	Kr180
Belgium	FF60	India	Rs100
Canada	Cdn.00	Indonesia	Rp200
Czech	Kcs20	Italy	L.000
Denmark	Dkr14	Japan	¥100
Egypt	Eg.00	Jordan	Jd1.20
Finland	Fmk10	Korea	Won200
France	FF60	Kenya	Shs100
Germany	DM1.00	Lebanon	L.L.00
Greece	Dr200	Lux	Lfr100
		Malta	Lm.00
		Morocco	Mch11
		Norway	Nkr100
		Poland	Pln100
		Portugal	Esc200
		Qatar	Qr.00
		Romania	Lei100
		Saudi Arabia	Sr.00
		Singapore	S\$1.00
		Spain	Ptas100
		Sweden	Skr1.00
		Switzerland	Sfr1.00
		Taiwan	Nt\$100
		Thailand	Thb100
		Turkey	L.000
		UAE	Dhs100
		Yugoslavia	Din100

Resolution says use of troops to protect relief supplies would be last resort

UN to adopt plan for Bosnia

By Michael Littlejohn at the United Nations, Laura Silber in Belgrade, and Judy Dempsey in London

THE United Nations Security Council was last night due to adopt a resolution threatening the use of force as a last resort to protect relief supplies in Bosnia-Herzegovina.

The move came as western governments backed further away from military involvement in the former Yugoslav republic. President Francois Mitterrand of France said a military campaign would be "a far-sighted effort", and the Italian defence minister, Mr Salvo Ando, warned the west not to get sucked into a long guerrilla war.

UN diplomats said any use of force aimed at protecting humanitarian aid convoys would be under the auspices of the UN. But it was unclear from the draft resolution what kind of force might be used and by whom.

The draft resolution referred to "all measures necessary". Sir David Hannay, Britain's ambassador to the UN, said details still had to be worked out. He emphasised that the draft resolution did not prescribe the use of force.

"It is a resolution which is authorising it as a last resort," he told reporters. Britain, which currently chairs the European Community presidency, has been accused of failing to provide leadership in trying to stop the war and killing in Bosnia.

Page 2
■ Resolutions shy from direct military intervention
■ US pledges to act on war crimes

Reacting to the resolution, Mr Muhamed Sacirbey, Bosnia-Herzegovina's ambassador to the UN, strongly criticised what he termed a "Band Aid approach" to the turmoil in his country.

"I am afraid that this approach may end up with the patient on the operating table, ostensibly to help him, but that he may then be dismembered," he said.

Mr Sacirbey also complained

that there was an attempt being made to deal with the situation in a way that did not fully acknowledge Bosnia-Herzegovina's sovereign status as an independent member of the UN.

He said the real issue was Bosnia's right to self-defence and how to exercise this, along with ensuring that relief aid was delivered.

The US, Britain, France, Russia and Belgium co-sponsored the resolution and a second text strongly condemning "ethnic cleansing", and demanding an immediate end to all breaches of international humanitarian law.

This resolution also calls for "immediate, unimpeded and continued access to camps, prisons and detention centres within the

territory of former Yugoslavia," by humanitarian organisations, particularly the Red Cross.

Despite mounting pressure from public opinion for some form of military intervention in Bosnia, several European governments were yesterday united in their determination to resist being involved in Bosnia.

President Mitterrand, in an interview with Sud-Ouest daily, said that "adding war to war would not solve anything," in Bosnia.

The growing reluctance by western governments to intervene coincided with fresh evidence that Bosnia's Serbs are continuing to deport Muslims forcibly from their homes and out of the republic.



Man in the crowd: Georgian leader Eduard Shevardnadze is surrounded by body guards amid a crowd gathered to show support for the government. Some 3,000 troops were yesterday hunting for anti-government rebels who kidnapped a group of officials including Roman Gventsadze, the interior minister, earlier this week

Lufthansa prepares cost-cutting moves

By Christopher Parkes in Bonn

LUFTHANSA, the struggling state-controlled German airline, has prepared a cost-cutting package designed to eliminate losses and prepare it for privatisation.

Confirming a pre-tax deficit of DM542m (\$366m) for the first six months of this year, the airline said last night that its supervisory board would be asked to approve the measures at a meeting on August 13.

The national flag carrier's losses increased from DM331m last time in spite of selling 19 per cent more tickets in the first half, which boosted turnover 9 per cent to DM7.2bn, and raising DM105m from the sale of 23 surplus aircraft.

No details of the cost-cutting package have been released officially, but the workforce has been prepared for a fresh round of job cuts, in addition to this year's planned 1,800 reduction in the 50,000-strong payroll.

The latest issue of the company magazine said the number of administrative staff had increased 47 per cent since 1988. Personnel costs were more than a third higher than those of British Airways, wrote board member Mr Adrian von Dornberg.

Plans to scrap first-class services on European flights are expected to save DM600m a year, and Lufthansa is also likely to reduce its fleet further.

Other measures could include stepping up last-minute ticket sales to try to improve load factors. At present, only 80 per cent of seats are filled on the average flight.

The company blamed its continuing decline on worldwide market weakness and overcapacity, "exorbitant" tolls at German airports, high insurance costs and the transatlantic price war. Earlier this month Lufthansa announced price cuts on some US routes of up to 36 per cent. Heavily loss-making flights out of Charlotte, North Carolina and Philadelphia will be cancelled from October 25.

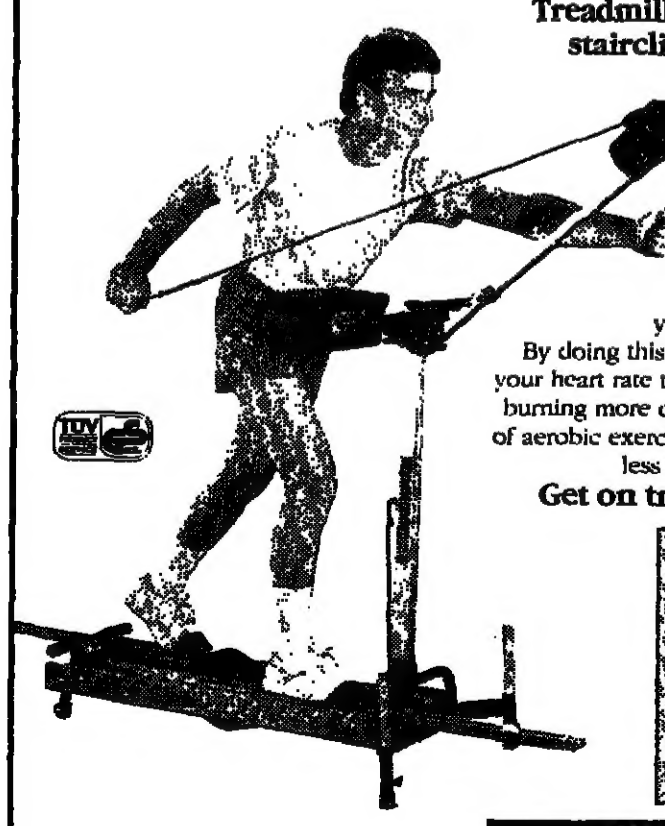
The weakness of the dollar was also costing the airline more than DM100m a year, the company said.

Apart from the urgent need to stem losses, the Lufthansa management is under pressure to prepare the business for full privatisation. The government recently announced that it aimed to press ahead with the sale of a range of state assets.

Lufthansa, with Telekom, the national telecommunications network, was named among the prime privatisation candidates.

Bonn, which still controls more than 50 per cent of the equity, wants to raise funds to cut mounting federal debt and help ease the costs of financing economic redevelopment in the former GDR.

Only ExerSkier™ gives you a total-body workout.



Treadmills, exercise bikes and stairclimbers don't give you half the workout.

While most exercisers ignore the muscle groups in your back, chest, shoulders and arms, ExerSkier™ exercises all the major muscle groups in both your upper and lower body.

By doing this, ExerSkier quickly elevates your heart rate to the fitness-building level, burning more calories than any other type of aerobic exercise machine. Why settle for less than a total-body workout?

Get on track with ExerSkier.

ExerSkier
von NordicTrack

Total-Body-Fitness
Call us in Germany at
+010 49 (7243) 77063
An English speaking operator will assist you.

FREE Brochure and Video

NordicTrack GmbH • Pforzheimer Str. 156
D-7505 Enflingen • Germany

☐ Please send me a free brochure
☐ Also a free video tape ☐ VHS PAL

Name _____
Address _____
Phone () _____
FDH2

© 1992 NordicTrack Limited & CMI Group

South African mine's radical accord signed

By Philip Gawth in Johannesburg

A RADICAL agreement has been signed between employees and management at the Harmony gold mine in the Orange Free State which opens the way to more co-operative labour relations in the gold mining industry.

The agreement, reached between the National Union of Mineworkers (NUM) and Harmony, a member of the Rand Mines group, lays the basis for union and management co-operation in securing the survival of the mine. Harmony, which employs 14,000 people, is the largest gold mine in South Africa, threatened with closure owing to its marginal profitability.

The agreement follows close on the heels of a code of conduct signed between the NUM and Anglo-American in June, and the Anglo-American group in June seeking to stop violence at the mines and the abuse of a wide range of labour and civil rights. The two agreements testify to a more mature industrial relations climate in the industry. The NUM said the agreement took both parties "into areas in which union/management has never before been tried".

Features of the Harmony agreement include the lowest wage increase in the industry, a profit sharing scheme, an agreement to minimise the effect of work stoppages on production and the introduction of a "collective bargaining fund".

It also provides for negotiations with the NUM on new work practices and new technology to improve efficiency, negotiations on skill training and an improved production bonus.

Although wages will only rise by R50 (25.70) a month, below 2.5 per cent on average, 20 per cent of profit, after capital expenditure, will be paid to workers as a bonus.

The agency shop involves all workers, including non-union members, paying 1 per cent of their basic pay to the fund.

Spenders fail to lift Japan's economy

Steven Butler reports that consumers are becoming more choosy as incomes stagnate

THE Japanese consumer's love affair with fast cars, designer suits, and big-screen televisions was supposed to save the Japanese economy from recession. That at least is what government officials were confidently predicting just a few months ago.

Like so many other theories about the Japanese economy, however, this one has gently cracked open in recent months under a wealth of accumulating evidence that the Japanese are becoming more and more choosy about when and where they open their wallets.

Department store sales are terrible - off 3.7 per cent year-on-year in June - while car sales fell by 6.2 per cent in the first seven months of the year.

The theory that Japanese consumers would keep spending money, in spite of a plunge in stock market prices and land values and a steep drop in corporate profits, seemed to have a sound basis. A structural shortage of labour caused by Japan's low birth rate, it was argued, would keep employment at high levels. With employment and income secure, and debt levels modest, consumers would see little reason to curtail their spending habits from during the era of easy money of the 1980s. Strong consumer spending would therefore provide a firm bottom for the economy.

In the event, however, Japanese consumers have been cautious with their money because companies are finding ways to limit how much they pay employees, and because jobs, it turns out, may not be so secure after all.

According to the Labour Ministry, real wages in the manufacturing sector have declined for much of this year, with May registering a year-on-year decline of 1.1 per cent. Overtime hours were off by 22.8 per cent in May as companies reined back production to clear excess inventories while saving on wage costs.

Unemployment has stayed at apparently low levels of just 2.1 per cent. But the unemployment figures do not register the thousands of women who work part time, have been laid off and simply returned to the home.

While the statistics show that net jobs continue to be created in the economy, there were 10,000 fewer manufacturing jobs in the second quarter than a year earlier.

The pressure so far has been mainly on small companies. The Teikoku Data Bank, a private research company, yesterday said that bankruptcies in July had hit the highest level in five and a half years, with 1,213 companies unable to pay their debts. The level of debt at ¥748bn (US\$2.5bn) was also the highest for the year. Teikoku said more than half of the bankruptcies were caused by slow sales. The demise of so many companies, many of which are in mainstream manufacturing industries, inevitably affects consumer spending.

A number of large companies, such as Sanwa Electric and Nomura Securities, have announced programmes for gradual reduction in staff and there is mounting anecdotal evidence of early retirement programmes. So far, however, big companies have managed to avoid the layoffs that five years ago drove the unemployment rate up to 3 per cent.

Mr Geoffrey Barker, economist at Baring Securities, argues it is only a question of time before the impact of an impending labour shortage, companies hiring more salaried staff in 1991 than at any time in the last 20 years, boosting full-time employment by 3.1 per cent. With demand sluggish, he argues, "There is no way companies are going to be able to carry this level of employment."

TRADE SURPLUS AT JULY RECORD

JAPAN posted another huge increase in its trade surplus in July, which reached \$9.24bn (¥4.9bn) on a customs cleared basis, 40 per cent higher than a year ago, the Finance Ministry said yesterday. Steven Butler reports from Tokyo.

The figure is the highest ever recorded in July and puts Japan on course to achieve the record trade surplus this year that many economists have predicted.

The trade surplus has been rising as the weakness in the Japanese economy puts a damper on demand for imported goods, while Japanese companies seek to unload excess inventories on overseas markets. The higher value of the yen compared with last year has also added to the magnitude of the surplus.

The politically sensitive bilateral surplus with the US soared by 27.3 per cent in July to \$3.63bn. Japan's surplus with the European Community rose by 35.3 per cent to \$2.5bn.

Japan enjoyed brisk exports of office equipment, cars, semiconductors, electronic parts, and motors and engines.

Total exports grew by 10.8 per cent to \$29.47bn, while imports increased by just 1.1 per cent to \$20.23bn. The sluggish pace of imports came in spite of a 27 per cent rise in the value of crude oil imports.

Japanese officials have sought to explain the persistent rise in the trade surplus over the past year as a product of special factors such as the strength of the yen or the weakness of commodity prices.

It has become increasingly obvious, however, that Japan's efforts in the late 1980s to restructure the economy by relying more on domestic demand have simply failed. Frustration has grown among Japan's trade partners over the apparent inability of the government to take effective measures to stem the surplus.

Fears for missing Sudanese children

By Julian O'Zanne in Nairobi

UP TO 1,000 unaccompanied children and adolescents, who have fled civil war and famine in southern Sudan, have "disappeared" under the supervision and protection of the United Nations High Commission for Refugees in north-western Kenya.

Senior aid workers said they were concerned that the children might have been pressured to cross back into southern Sudan and press-ganged by Sudanese rebels into joining the battle for the besieged government-held garrison town of Juba.

Earlier this week, Oxfam, the British charity, said that 300,000 people trapped in the town had "run out of food and face imminent starvation" after a food airlift to Juba was suspended last month.

"This is a very, very worrying development," a senior aid official said of the children. "There has been repeated international concern expressed that these children have been exploited by the SPLA [Sudan Peoples Liberation Army] and now they suddenly disappear back into the war-ravaged area under the noses of the UNHCR protectors."

"The UNHCR has not fulfilled its mandate and verified the voluntary nature of their movement and the concern is that they have been forced to become child-soldiers on the Juba front."

Mr Carol Faubert, the UNHCR representative in Nairobi, confirmed that some refugees from Lokichokio had left the camps and been seen in Narus, in southern Sudan.

He said up to 3,000 people in all could have "gone missing" from Lokichokio but that an accurate figure would not be established until the UNHCR completed transferring the refugees to a new camp at Kakuma, much further away from the Sudanese border.

India ready to defend reform plan

By Alexander Nicol in New Delhi

INDIA is prepared to take tough decisions in order to keep its economic reform programme on course, Mr Manmohan Singh, the finance minister, said yesterday.

In an interview with the Financial Times, Mr Singh said the government wanted to reduce inflation and the fiscal deficit further before agreeing with the International Monetary Fund on an Extended Fund Facility borrowing which would replace its current standby borrowing.

"I would like the quality of our adjustment to be improved, to be seen to be improving, so that whatever we promise, we can deliver," the minister said. To do this, the government has to take highly political decisions in the next few months, including a reduction of fertiliser and petroleum subsidies.

"Farmers are 70 per cent of the population and last year we raised prices of fertiliser by 30 per cent in one go," Mr Singh said. "These are difficult decisions but we have to grapple with them."

He rejected suggestions that the impetus for reform had been weakened by the Rs35bn (US\$6bn) financial markets scandal and said that "the economy is at long last showing distinct signs of improvement".

Year-on-year inflation dipped below 10 per cent this week as the effects of the July 1991 devaluation of the rupee dropped out of the calculations, although economists remain to be convinced that the drop is durable. Exports recorded a 0.4 per cent year-on-year increase in dollar terms in the second quarter.

Industrial production is also showing faint signs of improvement. But there are fears that the slowdown in the banking system resulting from the financial scandal - with banks embroiled in a series of investigations of their books - is limiting the flow of finance to industry.

The scandal, in which several foreign banks are heavily involved, would not deter India from allowing in foreign banks, provided that they acted within the law, Mr Singh said. Separately, a senior finance ministry official said India expects to unveil rules for direct foreign institutional investment in the stock market within two or three weeks. Scandal that threatens to shackle reform, Page 11

NEWS IN BRIEF

UN presses ahead with Somalia plan

THE UNITED NATIONS, moving swiftly to follow up a breakthrough agreement with Somalia's warlords, proposed last night to send in 500 Pakistani troops to ensure the safe delivery of food and other aid to millions of starving people, Michael Little-Johns reports from the United Nations in New York.

Mr Boutros Boutros Ghali, the UN secretary-general, formally notified the Security Council about the plan and officials said its ascent seemed routine.

No further meeting to authorise the UN action was envisaged as the council had already agreed on measures to protect the aid programme.

While the accord with the Somali leaders calls for the deployment of UN soldiers within 21 days, Mr Kofi Annan, the UN official in charge, said it was hoped the Pakistanis could be in the country in a fortnight.

"Flying in the troops is the easy part," he said. Deploying them might take a bit longer - even "several weeks".

It was still unclear whether Mr Boutros Ghali's original idea of using a ship in Mogadishu harbour as a base for the troops would be implemented. Mr Annan said the agreement with the warlords made it more likely that the UN units could be land based.

Their task would be to protect supplies and aid personnel in a sizeable humanitarian effort. It was not intended that there should be any air support or that it would be needed, Mr Annan said.

A UN technical team sent to Somalia to study the situation is due back in New York to report to the secretary-general next week.

Separatist bomb in Thailand

A bomb, allegedly planted by Moslem separatists, exploded at Hat Yai railway station, not far from the Malaysian border, in southern Thailand yesterday, killing three and injuring more than 70, Peter Ungphakorn writes from Bangkok.

Police said they found at the site a letter identified as coming from the Pattani United Liberation Organisation (PULO), an outlawed group seeking independence for Thailand's four southern-most provinces.

Moslems are a minority in largely Buddhist Thailand, living mainly in southern and central provinces. Most are fairly well assimilated but resentment against the majority is felt particularly strongly in the deep south, where Malay nationalists and Islamic fundamentalists have been agitating for years for independence.

Australian GDP up by 0.6%

Australia's gross domestic product grew by a modest 0.6 per cent in the three months ending June, confirming that the country's recovery from recession would be a long slow haul, writes Emilia Tagaza from Canberra.

The rise was the largest since the recovery began a year ago and brought the 1990-91 annual growth rate to 1.6 per cent.

Following the release of the national account figures yesterday, the currency regained some of its lost ground. But analysts said the markets would remain edgy until the exact size of the projected budget deficit is known next week. It is expected to be around A\$140bn (US\$46bn).

The June quarter growth was driven by consumer spending, which rose by 0.8 per cent, and exports which rose by 8.9 per cent. The most encouraging result was a 3.7 per cent increase in business investment, which was the first rise in over a year and could indicate that private business is finally regaining confidence in the country's future.

A member of the Japanese Maritime Defence Force

questions a United Nations peace-keeping soldier

from Chile about the depth of water at Phnom

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

since the second world war.

Penh's port yesterday. A 20-member Japanese survey

mission is in the Cambodian capital to prepare

for the despatch of a 600-strong corps, as part of

the UN Transitional Authority in Cambodia. This

will be the first service abroad by Japanese troops

NEWS: WORLD TRADE

Stiffer local content requirements may put a brake on expansion in Canada

Japanese carmakers fearful over Nafta

By Gordon Cramb in Tokyo



HONDA has already had difficulties this year in persuading US customs officials that its Canadian-assembled Civic meets the existing 50 per cent local-content requirement enshrined in the 1989 bilateral free trade pact between Washington and Ottawa.

Now the Japanese vehicle industry is fearful that more stringent rules of origin under the Nafta accord will cre-

ate bigger obstacles to expanding local production in North America.

Honda's problem centres on the varying interpretations of content measuring rules, and one of the few aspects of Nafta being welcomed in Tokyo was a tighter definition of how content is measured in goods eligible for preferential tariff treatment.

Attention focused on an unwelcome increase to 62.5 per cent in the minimum local content of vehicles produced in one Nafta member country but sold in another, if their manufacturer wishes to avoid punitive tariffs.

Japanese vehicle groups produced more than 250,000 cars in Canada last year, of which more than 80 per cent

were for sale in the US. Local content levels at best are not much above the present minimum - the proportion for a Canadian-made Toyota Corolla was put yesterday at 53 per cent.

Honda and Toyota together account for two-thirds of Canada's output of Japanese cars. The rest comes from a Suzuki joint venture with GM which is expected to be exempted from the stipulation; its output would be used only in calculating GM's overall North American content ratio.

Although the Nafta ratio would not rise until halfway through an eight-year period of phasing in the requirement, some industry operators complained that North American compo-

nent suppliers could not always compete either on grounds of price or quality. Such comments may in part have been addressed to component makers in Japan, many of which are closely affiliated to car producers, and which have been suffering from a fall-off in demand in recent months as the country's economic slowdown has eroded vehicle demand. The industry is also upset that past efforts to increase local sourcing in the US have gone unrecognised.

Japan's trade surplus with the US would continue to grow if incentives to producers to substitute local production for exports were diminished. Future expansion of capacity in

Mexico as well as Canada would be called into question, it was suggested.

Mexico, where Nissan produces cars and trucks (also aimed largely at the US market), has in the past not laid heavy stress on local content. But, as for other industries, it imposes relatively high duties on imported components.

US import duties on finished products from Mexico which met the content ratios would be lifted under the plan, but trade officials argued that the new requirements should prompt Mexico to reconsider its own tariff structure for parts arriving from Japan.

Mexicans fear pact depends on Bush's fortunes

By Damien Fraser in Mexico City

THE Mexican government, business and financial sectors reacted with relief that the free trade pact talks were over, but are evidently concerned the treaty is a hostage to President Bush's political fortunes.

The Mexican stock market hardly moved on Wednesday, as investors spoke of the many obstacles before a treaty becomes law. Mr Manuel Robledo, Mexican stock exchange president, told the *El Economista* newspaper: "Now comes the most difficult step of realisation of the agreement. This will be reflected in the equity market and economy, mainly because statements in favour and against will provoke ups and downs and confusion amongst investors."

The Mexican government is ready to start lobbying hard in the US, but will be wary of becoming too involved in the treaty's ratification process. It is likely to follow the same strategy as last year, when it successfully persuaded Hispanic groups, business leaders, and local newspapers to support renewal of "fast-track" trade legislation, on which passage of Nafta then depended.

At home, the Mexican government is on surer ground, with the private and official labour sector firmly backing the treaty. Mr Fidel Velazquez,

the homogenous labour chief told *El Economista*: "The free trade pact will not resolve all problems of the workers, but constitutes a strategy to improve living standards because undoubtedly, new businesses will be established."

Practically the only opposition comes from the leftist Party of Democratic Revolution (PRD), dissident unions and various ecologists and academics. Mr Porfirio Muñoz Ledo, former president of the ruling party and now a PRI leader, said: "If we liken it to a Shakespearean tragedy, it is an agreement between three dying kings. In the Mexican case, the government is trying to project a positive image, offering the expectation of economic medals just as illusory as Olympic medals."

The support owes much to government control of much of Mexico's media, but could backfire if the treaty were rejected by the US Congress. Any ruling party candidate for the 1994 elections would have a tough job explaining why government put Mexico through negotiating the treaty with nothing to show for it. Mr Jaime Serra Puche, Mexico's trade minister, said Mexico would not re-negotiate the treaty to suit another presidential candidate. While this may be bluff, Mexicans are unlikely to accept any substantial revisions to the treaty.

Guarded welcome by Brussels

By Andrew Hill in Brussels

THE European Commission yesterday gave a guarded welcome to Nafta, but urged the US, Mexico and Canada to respect world trade rules in setting up the free trade area.

An official said Brussels would not pass detailed comment on the deal until the Commission had been officially notified of the contents of the agreement. "The Commission always welcomes free trade areas, on condition they respect Gatt rules."

The EC states have agreed to form an ambitious European free trade zone (European Economic Area) with the European Free Trade Agreement (Efta). An EC official said Nafta would offer attractions to outside investors: "We can't do anything about that. That's what markets are about."

The EC is likely to study Nafta's car, textile and financial services clauses. Some Brussels trade officials believe amendment to existing rules on the local content of cars could increase US manufacturers' protection from non-Nafta competition.

The EEA should be larger than the Nafta area, in terms of population and gross domestic product, and will come into force from January 1 next year.

Praise and doubts over Nafta voiced by groups in US

By Nancy Dunne in Washington

WITHIN hours of the White House having announced agreement on Nafta, fax machines across the US began to pour out the praise and doubts of business, labour, farm groups and think-tanks.

Mr Enrique Iglesias, president of the Inter-American Development Bank, called the agreement "a demonstration of Latin America's maturity" as it prepared to meet the challenge of free trade. Mr Jack Valenti, Motion Picture Association president, said he continued to have "deep concerns about Canada retaining its 'cultural exemption'".

Business was generally swept away by a vision of three thriving North American economies. The US National Foreign Trade Council said "the job loss issue was an obvious concern", but growth of US exports to Mexico in the past five years had already created 650,000 new jobs.

Mr Kay Whitmore, Eastman Kodak Company chairman, said the pact was "potentially win, win, win". The liberal Council on Hemispheric Affairs said indeed it was "win, win" for the US, Canadian and

Mexican multinationals and financial institutions.

But, the council said, the basic question remained: "Can an essentially unfree society like Mexico - with a government-dominated union movement, endemic corruption, constitutional regulations totally ignored, fixed elections, and repeated instances of government-sanctioned violence - be qualified to enter a fundamental and transformative relationship with free societies?"

The US Farm Bureau praised the pact; the National Association of Wheat Growers saw it as "lopsided", with the US unable to "force price transparency" on the Canadian Wheat Board. Textile makers were pleased, but the US Association of Importers of Textiles and Apparel said Nafta showed the difficulty "for governments to overcome vested special interests in trade negotiation".

It criticised Nafta's rules of origin for apparel requiring clothing to be made exclusively of North American materials from the yarn forward. These would provide an incentive for US apparel makers to transfer output to Mexico, but provide none for importers to transfer production from Far Eastern suppliers to Mexico.

Canada 'committed' to deal

By Bernard Simon in Toronto

MR Michael Wilson, Canada's trade minister, said yesterday that his government was "absolutely committed" to securing parliamentary approval for the North American free trade agreement, despite public scepticism about the benefits of liberalised trade with the US and Mexico.

He also said in an interview that any other country wishing to accede to Nafta would have to accept the basic framework of the trilateral deal, which was unveiled this week.

Chile has already expressed an interest in joining Nafta, and Mr Wilson predicted that other countries were unlikely to need much persuading to follow suit.

But he said they "will have to accept the disciplines and have in place a trade policy regime consistent with the agreement".

The US, Canadian and Mexican governments are likely to submit the Nafta agreement simultaneously to their respective legislatures - either in December or early next year.

The US-Canada free trade agreement (FTA), which came into force in January 1989, was the most divisive issue in Canada's 1988 general election campaign. Recent opinion polls show that most Canadians are still opposed both to the FTA and Nafta.

The FTA is widely blamed



Wilson: Other entrants must accept the disciplines

for having worsened the recession by encouraging manufacturers to centralise their operations in the US, at the expense of Canadian jobs.

Mr Brian Mulroney, the Canadian prime minister, is expected to call the next election in either summer or autumn 1993, but Mr Wilson said he expected the free trade debate to be less heated than it was four years ago. "People have come to realise that liberalisation of trade is happening everywhere."

The Canadian government is likely to base its case on improvements in Nafta, compared to the bilateral free trade agreement, and on the general benefits to consumers of liberalised trade.

Among improvements cited by Mr Wilson are a two-year extension of the duty drawback for foreign motor manufacturers in Canada, and the retroactive resolution of a highly-charged dispute with the US over the local content of Honda cars built in Ontario.

NEWS: AMERICA

Mexico fails to settle labour dispute at VW

By Damien Fraser in Mexico City

MEXICO'S labour ministry has failed to resolve a company lock-out of more than 14,000 Volkswagen employees and strikes by some 22,000 textile workers, prolonging the country's worst labour strife for more than a year.

The lock-out, which began on July 26, is costing VW the equivalent of some \$5m a day. The company is seeking to cancel its collective contract with the union, after dissident workers went on strikes. These

appear to be backed by many, if not all, of the union members. They say they were not given details of a new labour contract, which introduces Japanese-style work groups and quality control to the plant.

VW's Mexican operation produced more than 200,000 cars last year, and is the leading seller in the Mexican market.

The company is encouraging some German 40 parts and components suppliers to operate in Mexico, to help it meet new rules of origin required by the North American free trade agreement (Nafta).

The work groups are to let the company operate "just-in-time" inventory management with its new Mexico-based suppliers.

VW expects to face tougher competition in Mexico from US imports after Nafta is implemented, while it intends to expand exports to the US and Central and South America in the near future.

Cotton textile workers have been on strike since July 9, after employers declined to offer more than 10 per cent wage rises and tried to eliminate rigid work demarcations.

Sluggish growth in US retailing

By Michael Prowse in Washington

REPORTS of weak growth of US retail sales and almost flat consumer prices yesterday provided further evidence of sluggish economic conditions.

In a separate report, the Congressional Budget Office said the economy had yet to enter a "self-sustaining recovery", but appeared to be on the verge of one. It forecast growth of 1.9 per cent this year, rising to 3.1 per cent next year.

Like most other forecasters, the CBO, an independent advisory body for Congress, has consistently over-estimated economic growth in the past couple of years.

The Commerce Department said retail sales rose 0.5 per cent in July, after seasonal adjustment, slightly more than expected in financial markets.

However, its estimate for June was revised sharply down to show a contraction of 0.3 per cent instead of a gain of 0.5 per cent.

Retail sales have made no significant headway since February. The consumer price index rose 0.1 per cent last month and by 3.2 per cent in the year to July - a smaller increase than expected. The increases followed average gains in consumer prices of 0.2 per cent in the preceding three months.

Excluding food and energy, which tend to be volatile, consumer prices rose 0.2 per cent last month and by 3.7 per cent in the past year.

Many analysts expect the underlying rate of inflation to fall to 3 per cent or less in the coming year.

C J Lawrence, a New York broker, said the retail sales figures were consistent with economic growth of 1.5-2 per cent in the third quarter - a slight improvement on the second quarter but well short of the 3-4 per cent the Bush administration had hoped for earlier this year.

The CBO said the recovery was hobbled by high levels of household debt, a glut of office space and fiscal retrenchment by state and local governments.

Argentina denies debt cut in trouble

ARGENTINE government officials

yesterday denied that the country's foreign debt reduction package was in danger. This follows an overwhelming preference by creditor banks for swapping \$20bn worth of debt for par bonds, rather than accepting discount bonds that reduce debt principal by 35 per cent, reports John Barham in Buenos Aires.

About 80 per cent of banks have now applied for par bonds because these, as well as preserving the full value of the debt principal, also pay higher interest than discount bonds. In previous debt reduction schemes for other Latin American countries, par bonds offered lower, fixed interest rates while discount bonds

yielded higher, floating interest rates.

Concern has been growing all week that a low degree of preference for discount bonds would threaten the reduction package. Argentina is now asking banks to take more discount bonds.

However, Mr Horacio Lloendo, who negotiated the agreement for Argentina, said, yesterday: "In no way does this affect Argentina's Brady plan." Mr William Rhodes, Citicorp's veteran debt negotiator, said that he expected a signature ceremony to be held in Buenos Aires on September 9.

Mr Lloendo said that unusually low international interest rates have cut the attraction of discount bonds to the point where,

at current rates, Argentina would pay \$320m in annual interest if all banks took par bonds and \$720m a year if they only took discount bonds. Argentina is now paying \$610m a year in interest.

The par bonds are also more costly for Argentina to back with collateral, in the form of US Treasury zero-coupon bonds. Discount bonds would require 35 per cent less collateral.

Officials reckon that the par bonds would cost Argentina \$300m more to back with collateral.

Argentina has already won commitments from multilateral lending agencies for long-term loans totalling \$3.4bn that would be used to buy collateral.

Bullishness in Buenos Aires

John Barham assesses new confidence in Argentine investment

MR Domingo Cavallo, Argentina's economy minister, confidently predicts that his country is on the verge of investment growth the like of which it has not seen since the eve of the third world debt crisis. He expects investments to double by the end of this year to 20 per cent of gross domestic product from 10 per cent last year.

If he is right, it would be as significant an achievement as the defeat of hyperinflation. It would ensure a long life for his market-oriented reforms by generating the 6 per cent a year growth he has targeted and rekindling Argentina's hopes of joining the developed world.

Investment rates have fallen to sub-Saharan African levels since they peaked at 23.8 per cent of GDP in 1980 - a large part of which was hugely wasteful public sector capital spending financed by a rising foreign debt.

The result has been a visibly collapsing infrastructure, obsolete industry and worsening poverty. The economy is still the same size as in 1980, but the population has increased by 14 per cent since then.

Now it is all change. The atmosphere for investment has rarely been so good: inflation has fallen to 19 per cent a year, the economy has been thrown open to free competition and the government has scrapped laws that discriminated against foreign investment.

Not everybody shares Mr Cavallo's optimism but something is stirring in the rotten hulk of Argentina's economy. Companies are retooling as

they slowly regain confidence. New apartment blocks are sprouting all over Buenos Aires, a capital city that has seen hardly any new building for more than a decade. Business consultants and investment bankers are overwhelmed with work re-organising chaotic corporate structures and tangled finances.

Investment is being focused in three areas. First, in newly privatised utilities, which are expected to invest the equivalent of \$3.93bn in the next eight years, comparable with an average of 2.3 per cent of GDP a year. Fiat, an industry-funded thinktank, says infrastructure investments made by private companies should be far more productive than the corrupt state, which it reckons to have wasted \$350m-plus in 1970-1981.

Second, investment is being channelled into the services sector where "profit margins are still attractive. Money is going into shopping centres, housing, tourism and entertainment - almost any sector shielded from the avalanche of imports that began pouring into Argentina 18 months ago."

Last comes industry. Although hard data do not exist, Mr Cavallo points to indicators, such as the 125 per cent increase in capital goods imports to \$1.1bn in 1991. This confirms anecdotal evidence that cautious businessmen are retooling to increase productivity of existing plant before beginning any ambitious greening investment.

It is difficult to estimate what part of the hoped-for

investment recovery might be from abroad. However, foreign direct investment, which peaked at \$827m in 1981 before the debt crisis, is showing firm signs of recovery. Last year it was up to \$465m, compared with \$330m in 1990.

Despite these encouraging trends, there are a number of disturbing signs. To begin with, most independent economists disagree with Mr Cavallo's optimistic forecasts. They estimate investment at only 12-14 per cent of GDP, doubting whether it will reach 20 per cent of GDP this year, and expect growth of just 2.3 per cent a year.

Industrialists also complain that the government is not doing enough to encourage investment in export-oriented manufacturing. Most industrial investment is taking place in sectors that do not compete with imports or are aimed at meeting domestic demand.

They question Mr Cavallo's promises of improving the economy's overall efficiency. Argentina remains an inefficient, high-cost economy unable to compete internationally except in agricultural commodities. Wages are high and productivity low and the crumbling infrastructure is a serious drag on profitability. What is worrying, Argentina's experience so far with privatisation has resulted in inefficient and costly services rather than the reverse.

Mr José Luis Machinea, a respected opposition economist, adds that investment seems to be focused mainly

from foreign sources and warns this could have an "enormous impact on the balance of payments in future years". He reckons Argentina needs to import at least \$5bn in capital this year and \$3bn-\$4bn in 1993.

He warns that this may be unsustainable if investors lose confidence in Mr Cavallo's reforms. One source of concern is a deteriorating trade balance. Argentina ran a \$200m trade deficit during the first quarter this year and could register its first annual deficit since 1981. If that does happen, confidence in government policy could be shaken.

Another concern is that businessmen may lack the skills to survive in a stable, open economy. Mr Eugenio Ruybal, a director of Merchant Bankers Asociados, an investment bank, says: "Companies are realising they lack the management to deal with change. There really are very serious problems with management."

And Argentina has never created a stable business environment. Laws, rules, regulations - even ministers and entire policies - can shift with bewildering unpredictability. Mr Miguel Angel Broda, a leading management consultant, says political concerns are rising, now that the government is under increasing pressure to dilute reform as incomes fall, demand weakens and businesses fail. He asks: "The question is: will President Cavallo stand firm? We are entering an 18-month period of risk. But I think his survival instinct will make him fight for stability."

Career man taking care at State

By Jurek Martin, US Editor, in Washington

MR Lawrence Eagleburger, known to all as Larry, does not exactly fit the popular image of a US secretary of state, smoothly speaking in subtle nuances, and frequently at war with threnational security adviser in the White House.

He is 61, overweight, a chain-smoker afflicted by circulatory and respiratory ailments, and walks with a cane. He is also blunt, funny and, above all, a professional diplomat. He is the first career foreign service officer to have become deputy secretary of state, albeit after having left to work for Henry Kissinger and Associates from 1984-89.

Mr Eagleburger has not been a member of the inner circle of advisers to President George Bush and Mr James Baker, who have formulated US foreign policy. His main role as deputy has been day-to-day departmental management, with a special focus on subjects in which Mr Baker was known to be less interested, such as Haiti and, as often as not in the last year, Yugoslavia.

He joined the foreign service in 1957, and became Mr Kissinger's right hand in the White House of President Richard Nixon's first term before rising to the ambassadorship



Eagleburger: Substantial successor to campaigner Baker

to Yugoslavia in 1977-80.

The intertwined connections with Dr Kissinger and Yugoslavia are the most controversial aspects of Mr Eagleburger's career. His closeness to Marshal Tito and the Serbian political hierarchy is seen as one reason why the US was slow to wake up to the profound, now tragic, changes in what was Yugoslavia.

He recently admitted that he misjudged the character of Mr Slobodan Milosevic, the Serbian strongman.

His appointment now as acting secretary, through Mr Baker's move to head the White House staff, means he will not be subject to Congressional confirmation. The Bush campaign had made no secret of its wish to avoid, before the US presidential election in November, hearings on what was Yugoslavia.

As caretaker, however, his chances of making an independent mark are limited, with Mr Baker still in effective control from his new perch.

oversc
mings ri
£16.9bn

wage infla
to 25-year

Iran to sue Siemens
over power plant

Organisation, told Tehran
Radio.
Mr Haj-Azmi said Tehran
planned to build new power
plants and was seeking foreign
help in completing the moth-
er-busheer plant which
was damaged during the
1980-88 Iran-Iraq war.
Siemens says it is impossible
to complete the plant because
Germany opposes shipment of
vital parts to Iran including a
centrifuge.

odafone fol

As a major ag
Everyday -
By transp
we've helped
the new and new businesses
to grow and prosper
For the future, we've got
more and more
For Head, Liverpool L3 1 1

FREE

City overseas earnings rise to £16.9bn

By David Dodwell, World Trade Editor

BRITAIN'S financial institutions boosted overseas earnings by 12.5 per cent to £16.9bn in 1991, underlining the importance to the economy of "invisibles" and of Britain's international role as a financial centre.

The improvement largely reflected increased investment income, which rose by almost 20 per cent to £10.5bn, according to a report from British Invisibles.

Even the insurance sector - dogged by underwriting losses at Lloyds of London - saw a 24 per cent jump in earnings to £3.3bn, as insurance brokers raised income by 12 per cent to the record level of £918m.

The banking sector also made a schizophrenic showing, with a 7.9 per cent fall to £2.14bn in income from banking services outweighed by a 21 per cent jump to £4.6bn in investment income. It reported an overall 7.5 per cent improvement between 1990 and 1991.

"The mixed fortunes of the different financial sectors in selling services reflect the difficult trading conditions of last year," said Mrs Alison Wright, of British Invisibles.

The UK is second only to the US as an exporter of invisibles, which encompass not just financial services, but tourism, information transfer and transport services, and remitted interest, profits and dividends.

In 1991, these together earned £11.7bn - significantly more than visible exports of £10.48bn - with interest, profits and dividends accounting for £7.8bn of this. This accounted for about 16 per cent of the £47.9bn total world trade in invisibles.

The UK has a greater dependency on invisibles trade than any other industrial country, with tradeable services accounting for 20.5 per cent of gross national product in 1991. This compares with 4.8 per cent of GNP in the US, and 3.6 per cent in Japan.

According to Professor Richard Brasley at the London Business School, more than 600,000 people work in finance and business services in the City, about 100,000 more than in New York. London also has the greatest number of foreign banks of any financial centre.

Heseltine polishes off merger plan

By Maggie Urry

MR MICHAEL Heseltine, who acquired the "spit and polish" while in the short-hair habit in his military days, has blocked the merger of Kiwi and Cherry Blossom, Britain's two largest brands of shoe polish.

Following the advice of the Monopolies and Mergers Commission, the trade and industry secretary yesterday ordered Sara Lee, the international consumer products group which owns Kiwi, to sell Cherry Blossom. The US company had bought Cherry Blossom and other brands from Reckitt & Colman last October.

The MMC - in a report full of implicit condemnation of the move - said the merger would have been replaced by "trainers" and "sneakers" which might not be cleaned at all.

In this shrinking market, the combined company accounts for 74 per cent of sales outside the shoe trade. Fearing a sharp rise in prices, which could take even more of the gloss off Britain's footwear, the MMC recommended divestment.

Professor Patrick Minford, the maverick, free market Liverpool University economist, dissented from his colleagues on the MMC panel.

At 49, just too young to have experienced compulsory military service, he gave priority to the interests of 90 workers in Honley, West Yorkshire, who put the paste in tins. The factory, which makes both

discovered that the end of compulsory military service more than 30 years ago had contributed to a long-term decline in the shoe polishing habit.

Even so, the Navy, Army and Air Force Institutes - the so-called Naafi - buys more than £230,000 of shoe polish each year, mainly Kiwi. That makes it one of the largest customers in a market worth £12.5m at manufacturers' prices.

Outside the military, the MMC report notes, "less importance is attached to having well-polished shoes" these days. The greater use of cars - another modern-day idleness - also meant shoes were less exposed to dirt. Even worse, the traditional leather shoe

was being replaced by "trainers" and "sneakers" which might not be cleaned at all.

In this shrinking market, the combined company accounts for 74 per cent of sales outside the shoe trade. Fearing a sharp rise in prices, which could take even more of the gloss off Britain's footwear, the MMC recommended divestment.

Professor Patrick Minford, the maverick, free market Liverpool University economist, dissented from his colleagues on the MMC panel.

At 49, just too young to have experienced compulsory military service, he gave priority to the interests of 90 workers in Honley, West Yorkshire, who put the paste in tins. The factory, which makes both

brands, might close if it loses the Cherry Blossom business.

Joint author of *Unemployment - Cause and Cure*, and with well known views on exchange rate effects, he argued that the possible loss of jobs would be a "serious damage to the public interest".

As for the competition concern, imports of shoe polish could provide alternative supplies, and the price of shoe polish would be set by the going international rate, he said.

Mr Euan Venters, Sara Lee's marketing director in the UK, said the company was "surprised and disappointed" but remained committed to the shoe care sector.

Background, Page 18

Britain in brief



Halifax cuts interest rates for savers

The prospect of a rise in mortgage interest rates receded when Halifax Building Society, the largest UK mortgage lender, announced that it was cutting interest rates on its savings accounts by an average of 0.35 per cent.

The Halifax move follows similar savings rate cuts by three other of the top ten building societies in the past week and will affect about 14m savers.

Most of the remaining large building societies are now expected to follow Halifax by lowering their savings rates in the next few days. But Abbey National, the retail bank and second largest UK mortgage lender said that it would maintain its interest rates unchanged for the immediate future.

SNCF locos to run in UK

British Rail will have no freight locomotives capable of pulling trains through the Channel tunnel when it opens late next year.

Delivery of the 46 electric locomotives being built for Channel tunnel freight services has been held up because modifications in the design have become necessary.

As a stop-gap measure, French national railways (SNCF) has agreed to adapt a number of its electric locomotives so that they can pick up freight trains at Folkestone, near the British end of the tunnel, and pull them through.

Laker plans new take-off

Sir Freddie Laker, the pioneer of cut-price air travel in the 1970s, plans to return to the transatlantic airline business.

He intends to apply within three months for licences to fly between Europe and the Bahamas starting late next year, possibly with onward links to the US, Latin America and the rest of the Caribbean.

"I like the idea of making the Bahamas into an Atlantic hub," said Sir Freddie. The plan is to start with charter flights and add scheduled routes later.

Action starts against banks

Legal proceedings have started against four UK banks and one building society for compensation and costs over alleged "phantom withdrawals" from automatic teller cash dispensing machines.

If it comes to court the case will be the first serious challenge to the claimed infallibility of the machines.

More than 200 customers, who say money has disappeared from their accounts via such machines, are involved in the multi-plaintiff, multi-defendant action.

The banks are Barclays, Lloyds, Midland, and the TSB, while the building society is Nationwide. All have denied phantom withdrawals are possible.

Monthly car output rises

July 1992 car production, at 120,740 models, was more than 18 per cent up on July 1991, the Society of Motor Manufacturers and Traders said yesterday. Total car production for the year so far was 807,487 - a rise of 1.38 per cent on January-July 1991.

Car production for export in July 1992 was 40,967 - up 6.18 per cent on July 1991.

US forces mothball base

US forces are to mothball High Wycombe Air Station, Bucks, from September 1993 the US will withdraw part of its staff at Welford, Berks. It will also withdraw from US Navy bases at St Mawgan, Cornwall, and Glen Douglas and Machrihanish, Scotland.

Bullion jury still out

An Old Bailey jury trying four men and a woman accused of laundering £14m from the Brink's-Mat gold bullion robbery spent a fourth night at a secret hotel after failing to reach any verdicts.

Challenge to Labour reform

The government is prepared to respond to the opposition Labour party's efforts to reform its links with the trades unions by reviving plans to tighten the law governing the unions' political funds.

Senior Conservatives are warning that a move by Mr John Smith to convert the unions' political levy payers into "associate" Labour party members would prompt legislation to make it easier for individuals to refuse such contributions.

The legislation would require unions to receive the written authority of each member before using any portion of their contributions for political purposes.

Power lobby files complaint

Electricity consumers could be paying £750m for unwanted

EC directive likely to raise water costs

By Brownson Maddox, Environment Correspondent

WATER bills could double by 2005 because of the cost of meeting new EC regulations on the environment, Ofwat, the industry watchdog warned yesterday.

Mr Ian Byatt, Ofwat's director general, said "improvements in the quality of water are beneficial but they cost money - which some customers can ill afford".

He drew a sharp response from water companies by pointing out that customers would be shielded from some of the costs if the companies and their shareholders took part of the burden.

In a strategic assessment of the industry entitled *The Cost of Quality*, Ofwat estimates water companies will have to spend between £28bn and £43bn between 1995 and 2005 to clean up drinking water, beaches and sewage discharges.

Mr Byatt said that if the companies became more efficient and accepted a lower return on capital, that could cut £20-30 a year off bills.

Ofwat's spending estimates are much higher than those made three years ago when the 10 large water companies were privatised because of new EC environmental rules passed since then. The main leap comes from the EC's Urban Waste Water Treatment directive, where estimated costs have risen to around £10bn.

Both companies expect the new prices to attract a large number of new customers. Cellnet estimates it will have 200,000 new customers in the first year.

The mobile phone market has been hit by recession and competition is expected to increase with the launch next year of radio-based personal communications networks and the progressive introduction of telephones using GSM, a digital standard agreed by 17 European countries.

"The usage of mobile phones is set to change dramatically," said a Cellnet representative. With just a 2 per cent population penetration in the UK "it is hardly a business that impacts on many people. That is what we're set to change."

UK wage inflation slows to 25-year low

WAGE inflation, as measured by the underlying increase in seasonally adjusted average weekly earnings, decelerated to 6 per cent in the year to June, the lowest such rate for 25 years, writes Peter Norman.

Department of Employment showed the underlying annual increase in UK average earnings has fallen by 1.5 percentage points from 7.5 per cent in March.

Because manufacturing productivity advanced strongly in the three months to June, the growth of wages per unit of output declined, bringing the rate of increase in manufacturing unit wage costs to their lowest level since October 1967. Figures released by the

Government officials said they expect the rate of wage inflation will continue to fall. The June average earnings increase was lower than most forecasts and accompanied a downwards revision in the rate of increase in May to 6.25 per cent from 6.5 per cent announced last month.

James Capel, the stockbroker that is

MIDLAND BANK, which was taken over by Hongkong Bank in June, has agreed to lease Thames Exchange, one of the largest buildings in the City of London, for the combined group's treasury operations, writes Vanessa Houlder.

James Capel, the stockbroker that is

owned by Hongkong Bank, will also move into the 190,000 sq ft building adjacent to Southwark Bridge on the north bank of the Thames. Its decision to move follows damage to its existing building caused by an IRA bomb in April.

Thames Exchange, which was built by

Kumagai Gumi, the Japanese civil engineering contractor, was completed a year ago. The building, which has 50,000 sq ft floors, was chosen because it can accommodate up to 800 dealing positions on its trading floor which could become the largest in Europe.

MOBILE PHONE MARKET

Vodafone follows Cellnet price cuts

By Michioyo Nakamoto

VODAFONE, the cellular phone network operator, yesterday announced new prices in an effort to bring mobile telephones to the masses.

The move followed a similar initiative by Cellnet, its arch rival, to open up a new market of non-business users.

The two groups, which dominate the UK market, are hoping to transform the cellular phone from an expensive businessman's gadget to a more everyday consumer item.

The new prices are designed to attract customers who would like to own a mobile phone for occasional use, but have found the connection and line rental charges too high.

Vodafone expects the market

for mobile phones to grow from the current 1.3m users to 7m - half of them non-business users - by the turn of the century.

Starting in October, Vodafone will offer a "low cost" service with a reduced connection charge of £30, compared with the current £50, and a monthly line rental charge of £15, down from £25. Cellnet is introducing a similar option from November.

Vodafone's call charges under this service, however, will be higher than under its present tariff. The peak rate will be 64p per minute within the M25 London orbital motorway and 48p per minute elsewhere. The cheaper off-peak rate is 15p per minute in all areas.

These rates compare with

Vodafone's current rates of 33p per minute within the M25 at any time and 25p elsewhere.

Cellnet's national peak rate charge under its new offer will be 50p per minute and 20p off peak.

Under its existing tariff, peak calls cost 33p per minute within the M25 area and 25p per minute elsewhere. Off-peak calls are 10p per minute.

Vodafone is pricing handsets at £249 compared with current retail prices of anywhere from £800 to as little as £200.

The new pricing scheme intended to attract people who do not plan to make frequent calls on their mobile phone.

The high call charges meant that anyone making at least one call a day during peak hours is better off staying with the current scheme, according

to Vodafone.

Both companies expect the new prices to attract a large number of new customers. Cellnet estimates it will have 200,000 new customers in the first year.

The mobile phone market has been hit by recession and competition is expected to increase with the launch next year of radio-based personal communications networks and the progressive introduction of telephones using GSM, a digital standard agreed by 17 European countries.

"The usage of mobile phones is set to change dramatically," said a Cellnet representative. With just a 2 per cent population penetration in the UK "it is hardly a business that impacts on many people. That is what we're set to change."

Success after success is happening on Merseyside
- it must be something to do with the water.



As a major sponsor of the Columbus Regatta, Merseyside Development Corporation is currently helping to turn the world's eye to Liverpool - and what a very different view there is these days.

By transforming the dereliction of the Liverpool Waterfront into symbols of success like Albert Dock and Brunswick Business Park, we've helped bring a new confidence to Central Merseyside: big name companies are reporting record profits or investing heavily in the area and new businesses are opening up daily.

It's a time of optimism and opportunity - the right time for your business to make a move towards Merseyside.

Test the waters now. For information on premises and development land in prime waterfront locations, along with expert advice on the best grants and finance available, write today to Harvey Sunderland at Dept. A16, Merseyside Development Corporation, Royal Liver Building, Pier Head, Liverpool L3 1JH, or dial 100 and ask for



MERSEYSIDE DEVELOPMENT CORPORATION

Major sponsor of the Grand Regatta Columbus Mersey '92

FREEPHONE MERSEYSIDE DEVELOPMENT CORPORATION

THE PROPERTY MARKET

Partnership in the cities

Vanessa Houlder explains how the developers' role is being reassessed

During the 1980s, much of the responsibility for regeneration of the inner cities was placed on the shoulders of the property developers. Today, dissatisfaction with the results of this arrangement, together with the downturn in the UK economy, have prompted a reassessment of the developers' role.

There is a move towards greater co-operation between property developers, central government and local authorities, while a new quango, the Urban Regeneration Agency, is designed to overcome the shortcomings of both local government and the private sector.

With the onset of the recession in the past couple of years, which has claimed a large number of casualties in the property sector, the developers have largely lost their enthusiasm for inner-city projects. Their central role in urban regeneration has also come increasingly under fire.

Critics say that billions of pounds have been poured into flagship property schemes, while public transport and social housing have been neglected. Even where developments have transformed the appearance and vitality of inner cities, they have rarely provided substantial numbers of jobs for the local people.

Nevertheless, private sector-led growth is still widely considered to be the main long-term answer to

urban deprivation. But the framework in which the private sector operates in inner cities is changing, partly as a result of new government initiatives.

Two announcements made by the Department of Environment over the last month - its proposals for the Urban Regeneration Agency and the second round of the City Challenge scheme - are directly concerned with regeneration.

The Urban Regeneration Agency is designed to bring derelict and under-used land back into productive use. Its advocates say it will overcome the local authorities' lack of property expertise and the private sector's aversion to risk, by researching schemes, reclaiming sites, installing infrastructure and selling off land in plots.

The URA, which will manage city grants and derelict land grants and encompass English Estates, the government's property development arm, is intended to bring greater cohesion to the country's urban programmes, which were described as "a patchwork quilt of complexity and idiosyncrasy" by the Audit Commission in 1988. Even so, it

leaves out the Urban Development Corporations, City Challenge, the Urban Programme, Task Forces and City Action teams. Some critics argue that, rather than replacing existing agencies, it merely adds another bureaucratic layer.

Another widespread criticism is that it is underfunded. Its proposed budget of £250m - only one and a half times the budget of the Welsh Development Agency - is small beer, considering the 150,000 acres of vacant land in towns and cities. Critics also attack the URA's lack of an inward investment arm. "It is no use producing sites if no one wants them - we must create demand from end-users," says Mr Nigel Smith, a partner of Drivers Jonas, the chartered surveyor.

Yet another reservation is voiced by Mr Christopher Jones, president of the Royal Institution of Chartered Surveyors, who believes the URA's remit is too narrow, as it ignores social infrastructure like housing, schools, shops and hospitals. "Promotion of housing should be a priority in inner cities."

But the narrow definition of the URA is defended by Mr Smith of Drivers Jonas. "I see little point in the URA burdening itself with a vast bureaucracy handing out grants for crèches, youth clubs, youth groups, day centres and the like," he says. The URA's consultation paper states that it should work alongside other programmes "to ensure that communities gained



Inner-city developments have neglected social infrastructure

the maximum benefit from the development it brought about."

The onus on a government agency to work in partnership with other participants in urban development is, in some respects, a break with the past. In the 1970s, the local authorities shouldered the burden of urban regeneration, to the exclusion of the private sector. For most of the 1980s, the local authorities were excluded as the private sector took the initiative.

But, increasingly, they are begin-

ning to work together. Evidence of their ability to do so is provided by City Challenge, a scheme in which local authorities compete for extra government cash. Despite many criticisms, City Challenge's emphasis on a partnership between central government, local government, the private sector and voluntary groups is widely applauded. "The methodology is almost more important than the money on offer," says Mr Gerald Cary-Elwes, secretary-general of the British Urban Regeneration Association.

In general, however, the amount of public money on offer for urban regeneration is critical for maintaining its momentum at a time of recession. Mr David Taylor, managing director of AMEC Development, one of the few developers still active in inner cities, says the proportion of public money needed to make an inner-city scheme viable has increased from 20 per cent of the total to 30-60 per cent of a scheme's total cost.

In addition, prospective property developers could be discouraged by revised proposals for a Contaminated Land Register, which identifies polluted sites. The proposed changes have been fiercely criticised by those involved in inner cities, because sites cannot be removed from the register, even when they have been treated.

Even when developers do invest in inner cities, they still have to

MR TONY FENDER, chief executive of English Estates, believes that the Urban Regeneration Agency will bring the government's development activities into "sharper focus immediately".

"We are putting into one agency a flexible set of tools, an agency which can intervene at all stages of the development cycle," he says. "The possible synergy is considerable. Derelict Land Grant and City Grant are demand-led grant structures. In a sense we [English Estates] are the opposite of that."

The new agency will permit greater targeting and, unlike English Estates, will have powers to make compulsory purchase orders, he says. He also sees the new agency as an effective part

of City Challenge initiatives, many of which have a strong property element. "An agency like this could be extremely helpful in pushing things along. The timing is good."

Mr Fender disagrees with critics who say the URA should have had an all-embracing remit, to cut down the plethora of regeneration initiatives. "If you have too many functions, you end up with an enormous spread of work and a problem of co-ordination."

He does not expect the new agency to solve all the complex problems of declining urban areas. "I don't believe anybody believes that property of itself is the answer," says Mr Fender. "Urban renewal is a means to an end, not an end in itself."

overcome the lack of demand for their product, particularly in the office sector. However, the outlook is not bleak. This week, for instance, Cardiff Bay secured a £15,000 sq ft relocation of NCM Credit Insurance. And even where demand for offices cannot be resuscitated, land costs may be cheap enough to generate demand for other uses, such as housing and the expansion of universities.

But few inner cities expect to attract large-scale manufacturing jobs. There have been some successes: in Newcastle, for example, Twinnings has built a tea factory opposite the Meadowhall estate, one of the country's most turbulent housing estates. But it is generally recognised that the decline of manufacturing industry in inner cities, which provided most of its inhabitants' jobs, cannot be reversed.

This mismatch between the skills

of those who live in inner cities and the type of jobs that have been created by urban regeneration policies is at the root of the inner cities' predicament. A report by the independent Policy Studies Institute last month suggested that the problem is getting worse, not better. Over the past 15 years, deprived inner-city areas have teacher-pupil ratios, and examination results, decline. And, with the exception of the north-west, it was found that fewer people from deprived areas than expected were on employment training schemes.

The report said it was too early to judge the success of schemes such as City Challenge or the Urban Regeneration Agency. However, it concluded that, "given the record so far, it is difficult to have much confidence in more of the same or to feel at all hopeful about the future prospects for deprived urban areas".

RENTAL GROWTH (%)

	Retail	Office	Industrial	All Properties
Year to June 92	-1.6	-12.9	-4.8	-6.8
Quarter to June 92	-0.6	-3.4	-2.2	-2.0
Month of June 92	-0.2	-1.3	-1.0	-0.8

Investment Property Database

BUSINESS FOR SALE

FITTED KITCHEN BUSINESS FOR SALE

	Period Ending April 1989	Year Ending April 1990	Year Ending April 1991	Year* Ending April 1992
Net profit for the year	£71,806	£132,749	£216,950	£327,514* (r 2000 sales)
Projected Turnover year ending April 1993 – £5,000,000				
Projected Net Profit Year ending April 1993 – £500,000				
Showroom outlets in the North and Scotland with several new showrooms				

Showroom outlets in the North and Scotland with several new showrooms on the agenda.

Principals only. Please reply in confidence to Box No. A4292, Financial Times, One Southwark Bridge, London SE1 9HL.

A & C STEER LIMITED

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale as a going concern the business and assets of the above company

- Heating Engineers and Plumbing Contractors
- Turnover £1.0 million p.a.
- Freehold offices in Harefield, Near Woking, Surrey

For further information contact David Ralph, or John Coleman at Moore Stephens, St Paul's House, Warwick Lane, London EC4P 4BN
Tel: 071-334 9191 Fax: 071-248 3408

MOORE STEPHENS

CHARTERED ACCOUNTANTS

PRESTIGIOUS TOWN HOUSE HOTEL KENSINGTON/KNIGHTSBRIDGE BORDER

40 LUXURIOUSLY APPOINTED BEDROOMS WITH MANY OTHER HIGH-CLASS FACILITIES
FOR FURTHER INFORMATION, PLEASE CONTACT: 071-636 4230

ESSEX BASED SPECIALIST ENGINEERING CO.

ESSEX 100. Worldwide reputation. Selling due to ill-health. With/Without Freehold.
Write to Box A4281, Financial Times, One Southwark Bridge, London SE1 9HL

INTERIOR DESIGN BUSINESS

4 storey premises. Lincolnshire town centre. Established 10 years. Excellent client base. All design agencies, furniture stores, florists, etc. Price including £10,000 samples. Patterns etc. £130,000.
Write to Box A4276, Financial Times, One Southwark Bridge, London SE1 9HL

PROFITABLE LEASING CO

Holding Co wishes to dispose of non-core leasing subsidiary. Back to back leasing of vehicles only, no maintenance, no bad debts, no exposure to residual values. Maintains profits £100,000. Quick clean sale required.
Principals only write to Box No A4283, Financial Times, One Southwark Bridge, London SE1 9HL

BUSINESS FOR SALE CHANNEL ISLANDS BUILDING SERVICES

Turnover c. £5m, profitable, with c. £1m cash generated p.a. Strong market position. Experienced workforce. Useful freehold properties.
Principals only write to Box A4297, Financial Times, One Southwark Bridge, London SE1 9HL

BUSINESS AND ASSETS

Of solvent and insolvent companies: for sale. Business and Assets.
Tel 071 262 1164 (Mon - Fri)

For Sale Independent Electrical Wholesaler based in East Midlands

New freehold premises comprising 2,500 sq ft, ground floor & 2,000 sq ft. 1st floor. Good customer base. Ample car parking.
Annual T/O £700,000.
Reply to Box No. A4300, Financial Times, One Southwark Bridge, London SE1 9HL

"GREEK EXPORTS S.A."

INVITATION

for expressions of interest in acquiring the assets of GENERAL INDUSTRIAL ENTERPRISES - VEPOL S.A.

In line with the Greek Government's privatisation policy and on the basis of Law 2000/1991 the Corporation "GREEK EXPORTS S.A.", a subsidiary of HELLENIC INDUSTRIAL DEVELOPMENT BANK SA (GITBA), with head office in Athens (17 Pseftiastis Street) has been appointed Liquidator by Decision 7820/1992 of the Athens Court of Appeal and intends to sell, with the permission of Article 46a of Law 1892/1990, supplemented by Article 14 of Law 2000/1991, the total assets of GENERAL INDUSTRIAL ENTERPRISES - VEPOL S.A. with head office in Athens and which is owned 100% by GITBA S.A.

GENERAL INDUSTRIAL ENTERPRISES - VEPOL S.A. was established in 1970, with the purpose of processing and manufacturing fruit and vegetable products.

In 1974 the Company was put under liquidation.

The plant is located about in the middle of a vigorously developing area, either from an agricultural or an industrial point of view. It occupies an advantageous site just by the national road of Vozes-Edessa.

The main land area of the plant covers a total of 463.900 square metres. Also, there is just by it a second plot of land covering 12.9 square metres, however, does not belong to the financial area of the plant.

The premises are of approximately 10,400 square metres comprising:

The main building of 3,440 sq.m.

The store-houses of 4,754 sq.m.

Several auxiliary structures of 1,200 sq.m. and

The two-storey office building with a basement of 1,060 sq.m.

FINANCIAL DATA (in thousands GDR)

	1990	1991
TOTAL FIXED ASSETS	38,943	38,490

Source: The above financial data comes from published Balance Sheets.

PRIVATISATION PROCEDURE

I. Within twenty (20) calendar days from publication of the present invitation, interested buyers should submit a non-binding written declaration of interest.

II. Prospective buyers, after promising in writing to maintain confidentiality, can receive the Offering Memorandum and be given access to further information relating to the Company for sale.

III. The proclamation for a public tender for the highest bid will be published within the specified period and in the same newspapers.

IV. For further information please apply to: Tel: (30 1) 92 94 393, 92 94 394 and 32 43 111 up to 32 43 115

GREEK EXPORTS S.A.

INVITATION

for expressions of interest in acquiring the total assets of ALPHA TELECOMMUNICATIONS AND SIGNALS S.A.

Within the framework of the government's privatisation policy and on the basis of Law 2000/1991, the Athens Court of Appeal, by its decision No. 7831/1992 has appointed HELLENIC EXPORTS S.A., a subsidiary company of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (GITBA), with head office in Athens at 17 Pseftiastis Street, to sell, in accordance with the procedure laid down by article 46a of Law No. 1892/1990 as supplemented by article 14 of Law No. 2000/1991, the total assets of ALPHA TELECOMMUNICATIONS AND SIGNALS S.A., with head office in Athens and in which GITBA S.A. has a share of 83.3%.

The remainder is owned by a private individual.

ALPHA TELECOMMUNICATIONS AND SIGNALS S.A. was founded in 1977. It has two spheres of activity: the production of electronic tubes for military use and the production and development of computer programs. The company produces various types of tubes such as time bases, time-imaging tubes and proximity fuses for military. ALPHA TELECOMMUNICATIONS AND SIGNALS S.A. is the exclusive supplier of the Greek Army. In its other sphere of activity, the company produces computer software such as programs for war industries, M.I.S., data system for hospitals, etc. In this sphere, the company is in a good position to take advantage of the extensive computer programming planned by the various ministries. The company also participates in research programs and has developed a digital telephone exchange (PABX) and participates in E.C. data programs.

The company's head office is in Kallithea at 72-74 Salamoniou Street, in a four-storey self-owned building with an area of about 3,170m².

FINANCIAL DATA (in 1000 drachmas)

	1988	1989	1990	1991
Total Assets	2,227,530	2,364,530	2,616,900	2,995,800
Total Sales	316,800	440,600	170,190	255,108

Note: The above data were taken from published balance sheets.

PRIVATISATION PROCEDURE

I. Within twenty (20) calendar days from publication of the present invitation, interested buyers should submit a non-binding written declaration of interest.

II. Prospective buyers, after promising in writing to maintain confidentiality, can receive the Offering Memorandum and be given access to further information relating to the company for sale.

III. The proclamation for a public tender for the highest bid will be published within the specified period and in the same newspapers.

IV. For further information please apply to the following telephone numbers: 30 1 929 4395, 30 1 929 4396 and 30 1 324 3111 to 324 3115.

GREEK EXPORTS S.A.

INVITATION

for the submission of Declarations of Interest for the Purchase of the Assets of "VIEK" Construction and Equipment of Industrial Facilities", of Athens, Greece.

"ETHINIKI KIPHALOEU S.A. Administration of Assets and Liabilities" of 1, Skouliou Street, Athens, Greece, in its capacity as Liquidator of "VIEK Construction and Equipment of Industrial Facilities", a company having its registered office in Athens, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990, invites interested parties to submit within twenty (20) days from the publication of this Notice Non-binding Written Declarations of Interest for the purchase of the whole of the assets of the Company.

BRIEF INFORMATION: The Company was founded in 1980 and until 1991 (when it was first declared under liquidation in accordance with article 9 of Law 1386/1983) was involved in the study, construction and manufacturing of all kinds of industrial equipment and facilities, machinery, etc. The operation of the Company ceased in 1991. No personnel is currently employed. Assets include facilities built on land of 36,000m², in Marousi, Attika, facilities built on land of 4,650m² in Piraeus, and a 50% share in land of 5,240m² in Larissa. Assets also include machinery, mechanical equipment and trademarks.

SALE PROCEDURE: The sale of the assets of the Company will take place by way of public tender in accordance with the provisions of article 46a of Law 1892/1990 and the terms mentioned in the relevant invitation which will be published for this purpose in the Greek and foreign press on the dates provided by the law.

SUBMISSION OF DECLARATIONS - OFFERING MEMORANDUM - FURTHER INFORMATION: For the submission of Declarations of Interest as well as for obtaining an Offering Memorandum in respect of the sale and for any further information please refer to the agent of the Liquidator: Mr Constantinos Christopoulos, address: 36, Pseftiastis St., Athens, tel.: +30-1-3622047 or 3231484, fax: +30-1-3217905

An excellent opportunity to purchase a highly successful company Specialist in sub-sea equipment, sales and hire, to the offshore and construction industry. Long established and respected company. Turnover this year approximately £900,000, exceptionally profitable business despite the recession. Customer base over 10,000, both national and international. Experienced and loyal staff, fully equipped workshop and office. Serious enquiries only. Box No A4301, Financial Times, One Southwark Bridge, London SE1 9HL

Wir bieten: In den neuen Bundesländern mit Schwerpunkt Berlin - Gewerkerbetriebsrat oder Art nach mit rechtlich qualifizierter SO-Anerkennung - Bauführer in 1. & 2. Lage - Einbauführer, Bitumbauer in 1. & 2. Lage bis 400 Mio. per Einzelunternehmen - Projektleiter Objekte - Spielbankkonzessionen für die neuen Bundesländer in Budapest - Baugrundtechnische 1. & 2. Lage für geotechnische Nutzung (Stütz-, Eisenstempel etc.) incl. entsprechender Baugenehmigung - Bestandsmobilien in 1. & 2. Lage aller Art. Bitte richten Sie Ihre schriftliche Anfrage an: Laysleiter & Co. Projektentwicklung GmbH z.Hd. Dr. Laysleiter, St. Maximilian 1, 5421 Oberndorf, Fax: 02627-8855.

COMMERCIAL PROPERTY

DARLINGTON COUNTY DURHAM

OUTSTANDING PRODUCTION/WAREHOUSE SPACE

- BUILDINGS - 184,000 sq.ft.
- TOTAL SITE AREA - 30 ACRES
- INCLUDES 15.75 ACRES EXPANSION LAND
- AWARD WINNING DESIGN
- EXTENSIVE SERVICES

Sanderson

TOWNSEND & GILBERT

Chartered Surveyors

TEL: 0325 391381

REF: CHN

Gerald Eve

Chartered Surveyors

TEL: 071 493 3338

REF: DJPA/SDC

FOR SALE

TREASURE ISLAND

RESORT HOTEL

GRAND CAYMAN

Located on 12 acres of famous 7 Mile Beach. The resort includes 290 rooms with a/c, balcony/patio, mini bar and TV. Pool, jacuzzi, two tennis courts, restaurant, bar, 326 seat nightclub, 3 conference rooms, shopping gallery providing lease income. Also 6.6 acres vacant beach front land suitable for future development. Resort managed by international operator. For more info write to Resort Hotel, PO Box 30452, 7 Mile Beach, Grand Cayman or fax 809 949 5130

COMMERCIAL

PROPERTY WANTED

QUOTED PLC REQUIRED

FREEHOLD INVESTMENTS

£1-10 million

ANYWHERE IN UK

MINIMUM YIELD 12.5%

SALE AND LEASEBACK

CONSIDERED

IMMEDIATE DECISIONS

COMPLETE

CONFIDENTIALITY

ASSURED

TELEPHONE: 0293-521213/4

FAX: 0293-521210

Charterhouse Mercantile (M & A) Limited

WANTED

FIRM OF CHARTERED SURVEYORS

Charterhouse Mercantile (M & A) Limited seek, on behalf of substantial clients, to purchase a well known firm of Chartered Surveyors who specialise in professional work - not a house selling organisation. Either single or multiple branches considered. Controlling interest preferred but not essential.

All enquiries will be treated in the strictest confidence.

Details to:

CJ Armstrong Esq

Charterhouse Mercantile (M & A) Ltd

Clifton House

83-89 Uxbridge Road

London W5 5TA

Tel: 081-840 3888

Fax: 081-840 3833

MONTE CARLO

OFFICE PROPERTY - PRIME LOCATION

FOR SALE FREEHOLD 250 MILLION FRENCH FRACS

Predominantly let.

Offer competitive rate of return tax free.

No capital gain tax.

JOHN TAYLOR & SON

24 Boulevard des Miroirs

MC 98000 MONACO

Tel: (33) 93 50 30 70. Fax: (33) 93 25 86 72

Lucy Kellaway visits Eve Pollard's room by the Thames

A heavy scent of power and lilies



MY OFFICE

TO SIT outside the office of Eve Pollard, editor of the Sunday Express, is to see the headmistress. The bench outside her room is visible right across the busy newsroom, so that those waiting for an audience are in full view of the rabble of journalists and secretaries, who look on with undisguised curiosity.

And wait is precisely what one has to do. The first woman editor in Fleet Street is booked ahead for months - her next free lunch is on October 31 - and all dates are liable to be rescheduled at least once. On the Friday afternoon I visited Express Newspapers' glass and marble palace on Blackfriars' Bridge, Pollard was still having lunch.

Eventually she appears, sweeping across the newsroom waving her arms at the journalists who run after her. "Not now, not now," she says. Travelling at great speed, she reaches her office, full of welcoming smiles. She promptly disappears

into the adjoining conference room, clutching a large make-up bag, to smother herself up for the photograph. She explains that the previous night she was out late celebrating the newspaper's transformation into a tabloid, and demotes the necessity for make-up.

Pollard's style is not what one expects from a woman who has made it in a man's world. Others may behave as token men, but she makes no apology for her set: she is aggressively feminine. Her suit is light and distractingly low-cut. On her desk is a vase of heavily scented white lilies, and behind her is a silver champagne bucket full of dried flowers. On the walls are pictures of her daughters, and trophies marking her considerable achievements as editor of a long line of magazines.

The television, which faces her desk, is tuned permanently to Sky News with the volume off. By the door is a safe, used for extra sensitive scoops, but apparently empty at the moment. In pride of place is an intimate photo of Pollard sitting with John Major on a chintzy sofa during the last election. "That was

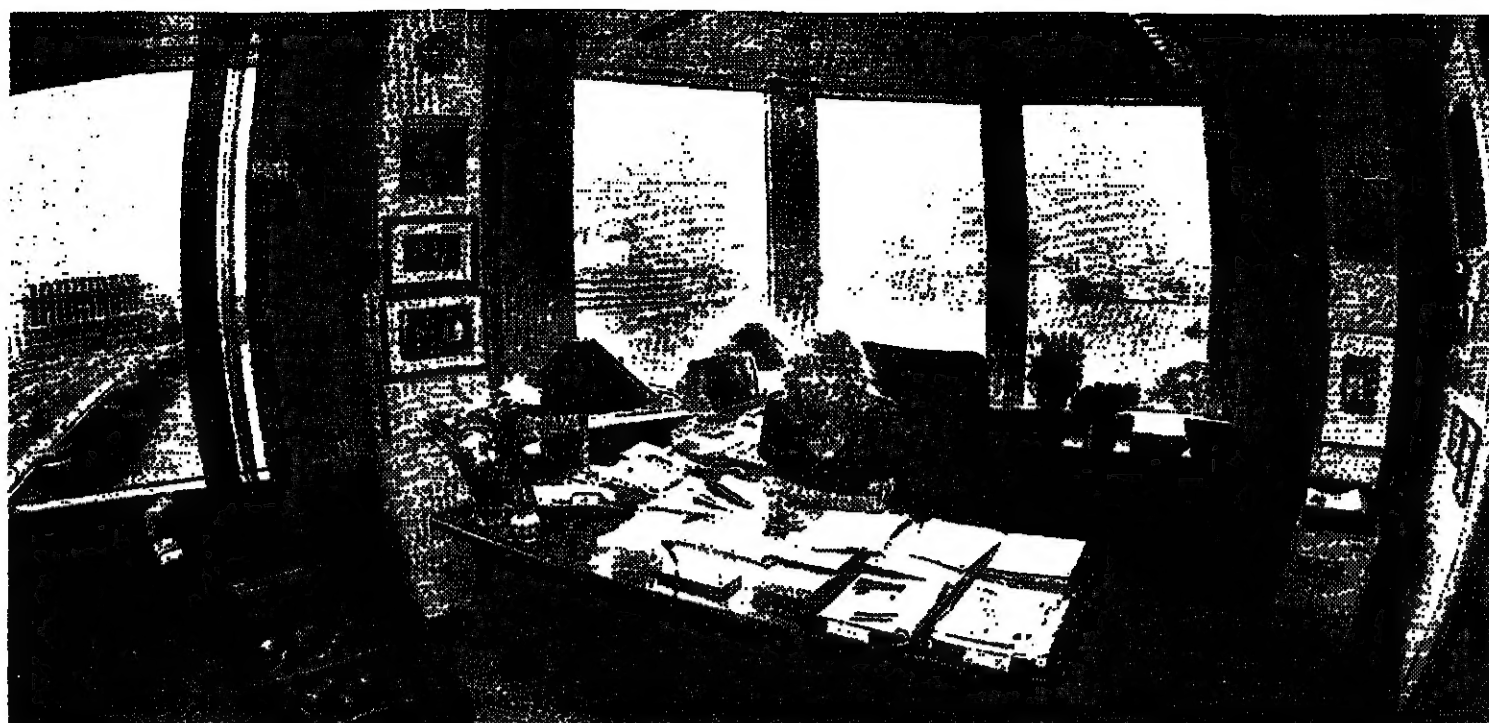
rather hairy," she says, giggling, but declining to elaborate.

The breathtaking view of St Paul's Cathedral shouts power - but otherwise there is no sign that Pollard is trying to intimidate. The office itself is fairly small - her predecessor had a grander one, but she prefers it that way.

When receiving visitors she places herself behind her desk, in order to prevent men "spending all their time examining if your heels are scuffed." The remark is typical of her canny, sly tone. "You know how awful men are," she says. Indeed she reckons that when dealing with them a quite different style is required. "I can't just talk like this. I have to assert myself, and say this amplified 17 times, or they don't listen."

Apart from the need to speak up, what other managerial tricks has she learnt in her successful first year as editor? Pollard thinks, and decides that her primary job is not to manage. Instead she sees her role as "making the difference - thinking of the stories, of ideas - being innovative, challenging."

To help with those ideas, she has



A woman's place: Eve Pollard runs the Sunday Express from this riverside office. With her pictures and flowers she makes no apologies for her sex

on her desk copies of the Wall Street Journal and Liberation, the left-of-centre French daily - surprising choices given that her paper favours such stories as "Diana beats her bulimia". Pollard admits to not fully understanding the French paper, although she says she likes the way it looks. She reads all the other newspapers before arriving at work in her chauffeur-driven jag soon after 10am. The car is "a luxury, a treat", and the journey itself

gives her time to speak to at least three people on the mobile phone.

Once at work, the days take a predictable shape. "You have conferences, meetings, you think of ideas, and if you are lucky you don't have lunch." But Pollard, it seems, is always unlucky, constantly dining with "politicians, publishers, contacts, even sometimes with advertising people" - she rolls her eyes.

When in the office, she is at home

to whoever should come and see her. "Most of the time the door is open, and people put their heads round." She likes to rely on old-fashioned means of communication - "the blower" is her favourite. She discourages people from sending memos, and dislikes computer messages. Instead she wanders around "visiting the art desk, looking at the dummies, and talking to people". As the day of publication draws closer, she becomes

more involved, eventually moving out of her office altogether to sit on the desk with the other journalists.

On these days she does not go home until the night is well advanced - on others she is rarely out of the office before 9.30pm. It is a long week. What keeps her doing it? Her reply shares the qualities of tabloid newspapers: less than complete truth delivered with an appealing directness. "It's the money," she says.

A daunting menu for managers

Companies are in danger if they ignore innovative ideas, writes Christopher Lorenz



GOOD management ideas have always taken a long time to trickle down from concept into common practice. At least 80 years have been the norm even within a single country, let alone between continents thousands of miles apart. Many Japanese companies were practising what is now called Total Quality Management by the early 1980s, but only in the last few years has it become common currency in the West.

Yet now, like everything else in business, the pace of managerial innovation is accelerating under the influence of global competition and communications, and all the other factors that make management today so hectic. We need the management ideas of the future - those that take a decade or more to mature - to be slightly connected. The first has

still not become common practice after more than 30 years, while the second is doing so in less than half the time.

The first is "supplier networks" (or "vendor networks" in the US): the establishment of close relationships between a company and a limited number of carefully selected long-term suppliers, each of which has its own network of sub-suppliers. This approach replaces the traditional annual bidding war between a vast number of actual and potential suppliers, in which the customer chooses the lowest bidder, or service innovation that is possible when customer and supplier companies behave as adversaries.

But only now is partnership sourcing starting really to catch on. A survey this summer by the Confed-

eration of British Industry suggested that the proportion of UK companies that use it has still not quite reached half.

The second concept is "time-to-market": the acceleration of the complicated process by which a company develops a new product or service from initial idea into launched reality. Western companies first heard of this about nine years ago and then just in the electronics industry. Most other industries did not pick up the message until the middle or late 1980s. But today there is hardly a company anywhere that is not trying to introduce products or services more rapidly by accelerating its "development cycle", as the jargon calls it.

The connection between the two concepts is that a close relationship

with one's external suppliers can help immeasurably in shortening time-to-market.

But this is by no means the only facet involved in accelerating one's development cycle, and it tends to receive less attention than purely internal ones. These include the dismantling of departmental walls to introduce so-called "simultaneous engineering" - in which previously sequential engineering tasks involving different specialists are carried out in parallel.

Some advocates of supplier networks feel that "time-to-market" has taken off more rapidly than their concept for reasons other than the general acceleration of managerial innovation. They argue that time-to-market is a simpler idea to grasp than are supplier networks

(or partnership sourcing), and that its benefits are more obvious at first sight. There is a sliver of truth in this.

Yet the "relative simplicity" explanation does not really hold water. It is true that, at first sight, some companies find it difficult to weigh the advantages of partnership sourcing against its disadvantages: primarily the loss of short-term flexibility if a supplier's performance slips, or a competitor offers slightly lower prices.

But the same perceptual problem applies to "time-to-market". Managers often find it hard to become convinced of its essential message: not merely that it is possible to accelerate the development process without reducing its effectiveness or increasing its cost, but

also that faster can mean more effective and cheaper.

When it comes to implementation, time-to-market can actually be more tricky than partnership sourcing: overcoming a lifetime of inter-departmental wrangles within a company is often a more monumental task than encouraging internal adversaries to get closer to the company's suppliers. There is an old but valid management adage that outsiders often prefer dealing with outsiders to collaborating with each other.

The more rapid adoption of time-to-market is explained in part by the general acceleration of management innovation. But there may also be a more fundamental factor: that managers are at last realising that such concepts are not stand-alone approaches to be adopted one after the other over several years, but that they are intricately intertwined and must be digested rapidly in parallel. That certainly applies to the concepts discussed here.

It all adds up to a pretty daunting managerial menu. But a very necessary one in today's competitive conditions.

TECHNOLOGY

Taking a shine to new remedies

Is there a cure for baldness? Charles Arthur analyses the scientific basis of current treatments

MOST bald or balding people feel wigs or toupees are passé. Nowadays, a growing number of medical or surgical techniques promise new hair - or at least a convincing substitute. That doesn't mean they necessarily sound like something you would try at home. The latest claimed cure being tested by the US Food and Drug Administration (FDA) resembles a salon hair dryer and applies a weak pulsed electrical field of about 300 volts across the scalp without touching it.

Apparently for social reasons, seeing a receding hairline in the mirror worries most men. Typical "male pattern baldness" - thinning at the crown, followed by loss across the top of the head - is due to a combination of ancestry (bald fathers usually lead to bald sons) and male hormones, which eventually cause the scalp's hair follicles to shrink, spending less time growing hair and more time quiescent.

In women, stress and immune diseases can also lead to hair loss (often temporarily), as can the sudden hormonal changes after pregnancy. Perhaps reflecting the increasing pressures of the modern world, a growing proportion of clients coming to hair loss clinics, traditionally a male haunt, are women.

"Ten years ago it would be maybe 1 to 3 per cent," says Richard Ingham, UK director of marketing for Svenson Hair Clinics (which has 112 outlets worldwide treating 20,000 new clients annually). "Now it's more like 10 per cent."

Current Technology Corporation (CTC), the Vancouver-based company set up in 1989 to market the electrical method, has already raised \$14m (£8m) of which the company's two co-founders, Anne and Robert Kramer, have so far spent \$38m on trials and promotions. Their financial models say if they can get 70,000 Americans - fewer than 2 per cent of the 37m men and women who are losing hair - to take the treatments (at US\$12.50, \$8.50 weekly for nine months, and monthly afterwards), by the second year of operation CTC will make profits of US\$93m on revenues of US\$73m.

Still, the causes

of baldness are the same everywhere. In men, incidence increases with age; in the UK, almost 40 per cent exhibit some degree of hair loss by 35. In women, the figure for "excessive loss" is 30 per cent, but not age-linked.

But capitalising on the huge US market depends on receiving full FDA approval. For CTC, that is at least six months away; the FDA might even proclaim the method, which the company calls Electro-Tricho-Genesis (ETG), a dud. What then? According to Robert Kramer, CTC's chief financial officer: "We have started testing in other countries. And anyway, we wouldn't have started the FDA tests if we didn't think we had a better than even chance of passing." He also quotes successful studies performed by the University of British Columbia.

Yet even FDA approval does not guarantee riches. The only hair loss cure which has so far received the FDA's nod is the drug Minoxidil, marketed in the US by the Kalamazoo-based Upjohn Corporation under the trade name Rogaine (and in Europe as Regaine). "The product is a solid

performer," insists Paul Fitzhenry, the company's European spokesman. "Not a blockbuster, sure, but strong." Last year worldwide sales totalled \$143m - though only \$40m outside the US, despite the product being launched everywhere in 1988. (Sales in the US were slightly up on 1990; elsewhere, slightly down.)

pressure called Loniten, developed by Upjohn and launched in the US in 1977.

Among the side-effects doctors noticed with new hair growth. Following seven years of trials, in 1988 Upjohn launched Rogaine as a baldness cure, to be applied externally twice daily.

The treatment is not, however, a panacea. Only one-third of users grow back the thick hair they wished for. Another one-third get soft, downy growth. The rest receive no benefit at all. "The best effects are on those who have lost the least hair," says Barry Monk, consultant dermatologist at the Manor Hospital, Bedford, who specialises in the subject.

More frustrating for the user - though heartening for the company - is that as soon as the treatment stops, the hair gain is reversed. "You go back to where you would have been without it," says Monk. That means using the drug is a commitment for life, or at least the term of one's vanity; and in the UK, it is only available on private prescription, not through the NHS or across the counter. "At £30 to £40 per month, it's a big commitment," says Monk.

"There was a lot of interest at first, but now I can't remember the last time

someone came to me asking for it."

Similarly, CTC's Robert Kramer admits that ETG is a treatment, not a cure. "It's like diabetes," he says. "You get treatment on an ongoing basis."

Comparing the natural loss of a few bits of hair to a potentially life-threatening disease may sound like hyperbole, but probably reflects an American attitude. "Upjohn's market research before the launch of Regaine indicated the British are less concerned about going bald than almost anyone. So the price here was less than in other European countries," says Monk. Still, most companies see the US as the biggest potential market.

For those unwilling to make a life commitment to sprays or (if it's approved) electricity, other alternatives include hair transplants and hair weaving.

Transplants entail surgically removing healthy follicles from the side or back of the head and punching them into the skin at the front. The outcome "tends to look like a planted forest," says Monk. The cost is in the hundreds of pounds, though Svenson's Ingham comments: "Once you've achieved a successful transplant, that's it." Failures do occur, though, usually due to infection of the transplanted roots.

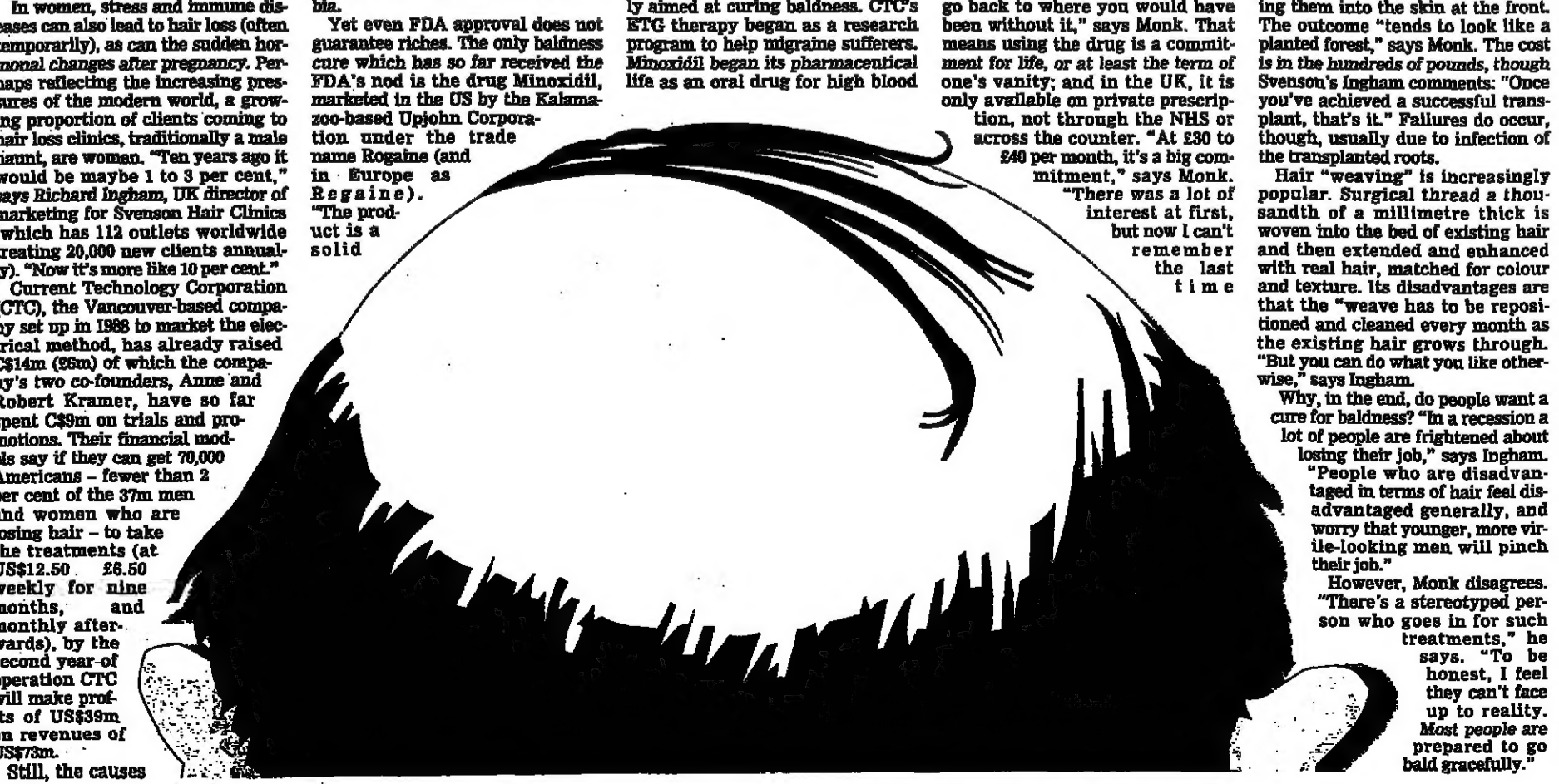
Hair "weaving" is increasingly popular. Surgical thread a thousandth of a millimetre thick is woven into the bed of existing hair and then extended and enhanced with real hair, matched for colour and texture. Its disadvantages are that the "weave has to be repositioned and cleaned every month as the existing hair grows through. "But you can do what you like otherwise," says Ingham.

Why, in the end, do people want a cure for baldness? "In a recession a lot of people are frightened about losing their job," says Ingham. "People who are disadvantaged in terms of hair feel disadvantaged generally, and worry that younger, more virile-looking men will pinch their job."

However, Monk disagrees. "There's a stereotypical person who goes in for such treatments," he says. "To be honest, I feel they can't face up to reality. Most people are prepared to go bald gracefully."

Perhaps reflecting the increasing pressures of the modern world, a growing number of clients coming to hair loss clinics, traditionally a male haunt, are women

Both Upjohn's and CTC's cures are thought to work by stimulating blood flow in inactive follicles, prompting them back to hair production. Oddly, neither was originally aimed at curing baldness. CTC's ETG therapy began as a research program to help migraine sufferers. Minoxidil began its pharmaceutical life as an oral drug for high blood



Worth Watching · Louise Kehoe



Computer bees to the honeypot

Intel's launch this week of an accelerated version of its 486 microprocessor has prompted the release of a swarm of new high-performance personal computers and set the PC industry buzzing with price war frenzy.

Some 30 computer manufacturers have announced PCs based on the 66MHz Intel486 DX2 microprocessor, which provides a 70 per cent system performance improvement with little increase in cost. This is because the fast microprocessor can work with standard lower-speed components and PC makers can place the new chip in their machines without redesigning circuit boards.

Among those companies offering PCs based on the new chip are IBM, Compaq, Dell and Tandy. With little else to differentiate their products except price, competition is fierce. Intel, UK, 0793 696000.

Bottled water from the tap

Bulk users of bottled water - such as hotels, restaurants, clubs and hospitals - can now produce their own drinks at a fraction of the cost with an on-site filtration system. Eanpure, of Lancashire, markets a filter system using mains water, which passes through a three-stage filtration, is chilled and then carbonated if desired. The resulting sparkling or still water conforms to all UK and EC standards and is environmentally friendly in other ways - no bottles to transport, store or dispose of. Stage one of the process removes particulate material from tap water, like grit, dirt, rust; stage two takes out organic residues and dissolved gases like pesticides, herbicides and chlorine; stage three traps

anything larger than a micron in size, including pathogenic bacteria. Eanpure installs the units free and charges on a water metering system. It has 47 customers in the UK including the Royal College of Surgeons. Eanpure: UK, 0772 815850.

Silica aerogel launched in space

Sixteen pieces of silica aerogel, one of the lightest solids on earth, were launched into space last week when the space shuttle Atlantis released the European Retrieval Carrier, or Eureka, satellite.

The silica aerogel pieces are glued into aluminium canisters connected to the outside of the satellite. They will remain in space for nine months acting as cosmic dust catchers.

The experiment, which was constructed at the University of Kent, is designed to detect evidence of organic material containing carbon and hydrogen to address the age-old question of whether life exists in space.

The material was produced by scientists at the Lawrence Livermore National Laboratory in California. Within the last six months they have developed an even lighter silica aerogel that is less dense than air. Commercial applications are expected to include packaging and insulation. Lawrence Livermore National Laboratory: US, 510 423 1100.

Green writing is on the wall

For the environmentally conscious, Novament of Italy has developed a biodegradable "green" ball-point pen. Made from a new "natural" thermo-plastic which is produced entirely from corn starch, the pen when discarded will completely disintegrate after 12 months.

Available in the UK from Raimart Pens, the Green Pen is appropriately coloured in yellow and green. It looks much like any plastic pen but has a slightly softer, warm feel in the hand.

The pen uses standard ink-refills, which are not biodegradable, but prolong the life of the product. In addition to inscribed versions of the pen for promotional uses, Raimart is offering a retail version by mail order, £4.95 for a pack of four including post and packing. Raimart Pens: UK, 071 283 6401.

AUGUST 14 1992

Exchange initiatives, which have a strong financial base, are being pushed through. "An agency should be set up to coordinate the initiatives. If you have any functions, you should have an enormous spread of initiatives."

Does not expect the new agency to solve all the complex problems of declining urban areas. "I don't believe anybody can solve a problem of this kind," says Mr Pender. "It's a means to an end, not an end in itself."

One who lives in inner cities and type of jobs that have been on the urban regeneration policy agenda. A report by the Institute of Policy Studies Institute for Urban Studies, not better. Over the last 15 years, deprived inner areas have seen a decline in examination results, decline in the proportion of the population, it was found that fewer than 10 per cent of the population were on employment training schemes.

A report said it was too early to judge the success of schemes such as the Challenge or the Urban Regeneration Agency. However, it added that, given the amount of money involved, it is difficult to have much more of the same or to do anything about the future prospects for deprived urban areas.

ON AM

ION

MANSON LAND

ald Eve

Surveyors

493 3338

DC

e Mercantile Limited

TED

4 OF

TERED

YORS

M & A Limited seek on to purchase a well known company who specialise in house selling organisation. e branches considered. ferred but not essential.

Fin the strictest confidence

Is to:

Living Esq

andie (M & A) Ltd

House

ridge Road

W3 5TA

0440 3555

0440 3553

CARLO

PRIME LOCATION

MILLION POUNDS

country let

up of return tax free

ignition tax

LOR & SON

Edna Woodhouse

WIMBORNE

Has. 0125 431272

AND

DAVID ROBERTSON

NEW

DESIGNED FOR

Business

A patent for Dr Frankenstein

Celia Hampton and Simon Cohen on legal and moral problems of genetic research

The US and UK patent offices face a delicate decision: whether to allow applications to patent human genes. The decisions, and any resulting litigation, will cover difficult technical issues and also ethical issues on which the law gives little guidance.

A patent confers monopoly rights over its subject-matter so that the inventor can exploit it commercially for a period without having to face direct competition. One of the tasks of patent law is to define the scope of this incentive for innovation so that others are not unreasonably deterred from research in the same field.

The US National Institutes of Health (NIH) are carrying out research to identify the hundreds of thousands of genes believed to exist in the human genome, or genetic map. The UK's Medical Research Council (MRC) and others are collaborating in the project.

Individual genes have long been patentable in principle, but many scientists believe patents should be reserved for cases where the use of the gene is known: for one researcher to be given a monopoly over a gene of unknown function might discourage research by others into that function.

On the other hand, the value of the research to the US biotechnology sector will be much reduced if the results cannot be patented.

In 1991, with US government support, the NIH filed patent applications with the US Patent Office for some 3,000 fragments of human genes without knowing what they do. Scientists in other countries, including the UK, protested.

Last month, however, the MRC lodged its own application with the UK Patent Office

for about 1,100 human gene fragments. Dr David Owen, the MRC's director of industrial collaboration and licensing, said the main purpose was to secure its position should the NIH application succeed: the MRC can more readily discuss non-assertion of patent rights if it has some of its own.

The US office is accelerating the NIH application, and is expected to deal with it at this preliminary stage more quickly and thoroughly than usual. If its decision is an unqualified negative, the MRC may well withdraw its application. If, as seems likely, it is a qualified affirmative, the deliberations of the UK office can be expected to take some time.

There are three main issues under UK law: the distinction between a discovery and an invention; the requirement of industrial applicability; and morality.

A discovery is made by finding out or characterising the existence of a property that already exists, but which was previously unknown. The sequencing and writing-down of the nucleotide sequence of any particular human gene fragment would amount to a discovery: it exists and always has existed - the difficulty has been in ascertaining its existence. In contrast, an invention involves the application of the property or the method of ascertaining its existence. Under section 1 of the Patents Act 1977, a patent is not available for a discovery, only for an invention.

The English Court of Appeal had to consider this in *Genentech v Wellcome* (1990) RPC 147, a case relating to production of the enzyme, tissue plasminogen activator (t-PA). It said: "...you cannot patent a discovery but if, on the basis of

that discovery, you can tell people how it may be usefully employed, then a patentable invention may result. This... would be the case even though, once you have made the discovery, the way in which it can be usefully employed is obvious enough."

In other words, the cataloguing of gene and protein sequences time - was an unpatentable discovery. But the existence of a practical use for this discovery in the production of commercial quantities of t-PA, even though itself obvious once the sequences had been discovered, transformed an unpatentable discovery into a potentially patentable invention.

An invention must also be capable of industrial application - capable of being "made or used in any kind of industry, including agriculture." This requirement was new to UK law in the 1977 Act, so there has been little judicial interpretation of it.

It would be difficult to argue that a gene is industrially applicable if its functions are unknown. It could be said that virtually every identified gene is or will be inherently useful, if not for its therapeutic properties, then in research as a genetic probe or as a marker, but this would effectively introduce a presumption of industrial applicability.

In US law, an invention has to be "useful" or to produce a "specific benefit..." in currently available form (*Brenner v Manson*, 148 USPQ 689, 1966, US Supreme Court). The definition has been moderated to include materials still in the research phase but this still pre-supposes a specific potential use.

This issue is likely to prove

the most testing obstacle for scientists currently applying for patents on human gene fragments. But the moral issue must also be considered.

A moral decision distinguishes between right and wrong. Arguably, this is a decision which patent offices should not be called upon to decide. The European Patent Convention (to which the UK is a party) precludes the patenting of inventions, the publication or exploitation of which would be "contrary to ordre public or morality." The UK Act translates this as "generally expected to encourage offensive, immoral or anti-social behaviour."

According to the concept of the separation of powers, a moral decision should be reserved to the political power. When the choice has been made, it should be formulated in primary legislation, with the rules and guidance needed for its application in individual cases by the judicial power. While application of the law may involve a moral judgment in a marginal case, judges should not be called upon to make the essential moral choice.

Where legislation pre-dates a particular development, it may not provide the guidance needed on any moral issues raised. Leaving these to judicial interpretation of wording not designed for that purpose risks politicising the judicial process - as witnessed by the abortion controversy in the US.

Dr Owen takes the view that the moral acceptability of patenting human genes should be addressed by legislation. Patent offices apply a series of essentially technical tests to decide whether a patent should be granted. Adding the duty to

decide the moral question is capable not only of failing to give a proper moral judgment, but also of muddling the technical assessment of inventions.

The European Patent Office had to consider the issue in the "Harvard Mouse" application (*Oncomouse/Harvard* [1988] OJ EPO 451) for the Oncomouse, a breed of mouse developed at Harvard that contains human cancer genes and develops tumours soon after birth. Balancing the suffering of animals and possible risks to the environment against the invention's usefulness to mankind, it decided that the "Oncomouse's" purpose of facilitating cancer research and treatment was of paramount importance for the welfare of mankind and granted the application.

Genetic science raises a number of issues which are not covered by patent legislation. The patenting of human genes raises questions of right and wrong, such as whether properties of human life and identity can be "owned" by the patent-holder, and the line to be drawn between eugenics and a cure for cancer. Judges and patent examiners need guidance on these issues. The question of animal experimentation is another moral issue.

Other issues of a socio-economic nature also need resolution at political level, including: does genetic engineering endanger the diversity of life forms; is the protection of health adequately secured; and is the environment adequately protected?

Celia Hampton is editor of *FT East European Business Law* and executive editor of *FT Business Law Brief*. Simon Cohen is a solicitor with Taylor Joynson Garrett, London.

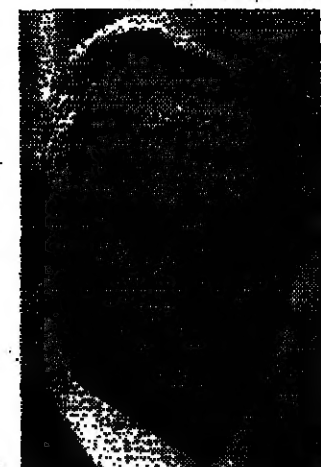
Watkins' unscheduled arrival at LT

In a surprise move by the Department of Transport, Alan Watkins, the former boss of engineering group Hawker Siddeley, was yesterday appointed as the £100,000-a-year chief executive of London Transport.

The surprise is that almost no one knew the job vacancy existed. Until now, the function has been carried out by Wilfrid Newton, London Transport's chairman.

Last year, however, London Transport quietly called in McKinsey, the consultants, to have a look at its management. One recommendation was that LT should follow the current fashion for separating the roles of chairman and chief executive, leaving the former to concentrate on strategy and the latter to run day-to-day the business.

Watkins, 53, has been kicking his heels since losing his



Job at Hawker Siddeley after the hostile takeover last year by BTR, Sir Owen Green's conglomerate. He had landed that job only two years earlier after spending his previous working life at Lucas Industries.

One slightly puzzling aspect of his appointment to London Transport is why a professional engineer (and a born-and-bred Brummie) would want to run the capital's buses and underground trains, particularly when it means a considerable drop in pay from the £260,000 a year he picked up at Hawker Siddeley.

Watkins, pointing out that there are not all that many large engineering groups around, with vacancies for chief executives, explains there is anyway a big engineering content in London Transport - all those trains, tracks, signals and bus garages. He says he relishes the task of building on the recent small signs of improvement in services.

And the money? The financial rewards are secondary. And anyway, it's a good deal more than most people earn.

■ Peter Bonfield, ICL chairman and chief executive, has persuaded former home secretary Kenneth Baker to become his personal adviser. Baker, who left the cabinet after the April election, has also joined the Hanson board as a non-executive director.

■ An enthusiast for high technology in general and ICL in particular, Baker returned from the political cold in 1981 to become minister for information technology at the Department of Trade and Industry. Previously seen to be too closely allied to the old Heath administration for a cabinet position, Baker had written a paper to Mrs (now Lady) Thatcher outlining why Britain should have a minister specifically responsible for IT. She created the post and gave him the job, which he inhabited until 1984.

■ Within two years he had boosted government support for the field to £250m from £30m - a point that Bonfield, who came from Texas Instru-

ments onto the ICL board the year Baker took up office, has perhaps not forgotten. ICL, which is 80 per cent owned by Fujitsu, also notes that Baker has been an advocate of improved links with Japan. He is a director of the UK-Japan 2000 Group, and his business interests in the 1970s took him to Japan. Baker, meanwhile, has plenty of time for Bonfield. "He is one of the great successes of the British technology industry," he said yesterday.

Non-executive directors

■ Peter Knes, recently retired director of Rockitt and Colman, at DOMINICK HUNTER GROUP; Nicholas Moy has retired.

■ John Feltham at FIRST TECHNOLOGY; HRH Prince Michael of Kent is stepping down.

■ Ian Tegner, a former group

finance director of Midland Bank and the current president of the Institute of Chartered Accountants of Scotland, as part-time chairman of the CONTROL RISKS GROUP. Sir James Adams, chairman of the Egyptian-British Chamber of Commerce and a former ambassador in Tunis and Cairo, at Control Risks Information Services.

■ John Foley is retiring from SOUTH WALES ELECTRICITY in September.

■ Richard Constant, md of Gavin Anderson & Co, at AUSTIN REED.

■ Philip Atterton has retired from FERRANTI INTERNATIONAL.

■ Gerald Jamieson has retired from SPHERE INVESTMENT TRUST.

■ William Kennedy has retired and become honorary president of BULTON.

■ Derek Penketh retires from PORTSMOUTH AND SUNDARLAND NEWSPAPERS.

Reshuffle at Soc Gen in London

Société Générale has promoted Patrick Pagni (left), boss of its UK securities operation Société Générale Strauss Turnbull (SGST), to become general manager of the London branch and UK general manager. Pagni succeeds Jean Huet, who moves to New York to take charge of the French bank's US network.

Pagni, 43, is a high flyer originally from the international division in Paris; he spent four years as the senior officer in Hong Kong between 1984 and



1988, with spells in Los Angeles, and, briefly, New York, beforehand.

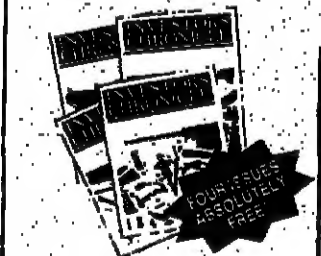
His achievements at SGST, where he took over as boss at the end of 1980, have been mainly to supervise the expansion of equities sales and

research at the traditional Eurobond house, "though we are not home yet," he admits.

His place at SGST is taken by Paul Tisch, 46, (right) who has been at Strauss since 1970, recently in charge of the equities division. Another Strauss veteran, Keith White, 44, at the firm since 1983, becomes deputy chief executive, retaining control of the Eurobond side. In turn, David Attard, 38, who arrived from S G Warburg Securities two years ago, steps into Tisch's shoes.

FINANCIAL TIMES MAGAZINES

INVEST IN THE CHRONICLE
- and receive a FREE book on the basics of investment



Beginners' Guide to Investment

Normally £4.99 but FREE when you subscribe TODAY

- How does the City make money?
- How can I make money in the City?
- What moves share prices?
- Why are commodities so dangerous?
- How does the EMS affect my investment?

By cutting through the tangled jargon of finance, *Beginners' Guide* answers all these questions in one easy-to-understand volume. And below you risk investments that suit YOU.

objective, the editorial makes surprisingly comprehensive coverage of all the different types of investment opportunities. In each issue, for instance, we may investigate as many as 100 different companies

categorised by size - so that smaller companies don't get overlooked. Nor do we limit ourselves merely to retailing hard fact. You won't find us shy in coming forward with an opinion or making a prediction. Which is why our readers rely on us to help them make more effective decisions with their investments. We are so convinced that you will profit from receiving your own personal copy of the *Investors Chronicle* that if you complete and return the coupon below we will send you the next four issues absolutely free! And even if you decide that *Investors Chronicle* is not for you, the *Beginners' Guide* to Investment is yours to keep.

INVESTORS CHRONICLE
A Financial Times Magazine



SPECIAL OFFER SUBSCRIPTION FORM

Please return to:
Subscriptions Department,
1st Floor, Central House,
27 Park Street, FINEPOST
Croydon CR9 3ER England

☐ YES, please send me in your first subscription offer to *Investors Chronicle*. I understand that I will receive my first four issues absolutely free. Thereafter, I will receive my first year's subscription at the normal rate. If I cancel within 4 weeks my money will be paid out will be refunded in full.

Please send me as follows:
☐ £7.75 UK (inc. UK postage)
☐ £9.25 Europe (extra cost) P. of Ireland (extra cost)
☐ £11.00 Rest of World (extra cost)

☐ I enclose a cheque payable to F.T. Business Information Ltd.
☐ I wish to pay by credit card. Please detail my account.
☐ Visa ☐ Access ☐ Amex. ☐ Diners
☐ Please invoice my company.
Card No.
Exp. date
Signature
Date

BLOCK CAPITALS PLEASE
Mr/Ms/Ms
Job Title
Company/Trade Address
Country
Nature of Business

Full Name
Address
Postcode
Tel.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

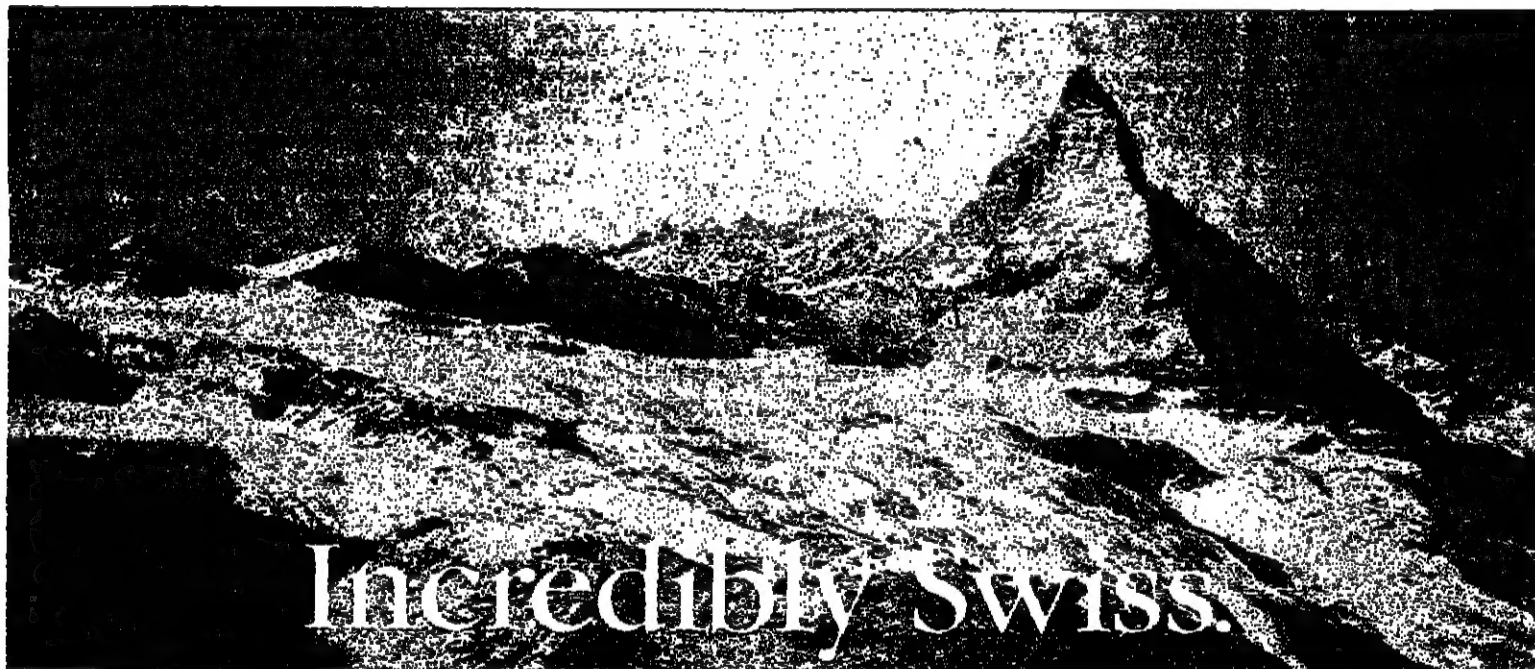
INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.

INVESTORS CHRONICLE is a trademark of the Financial Times Group. The Financial Times Group is not responsible for the content of any advertisement or for the accuracy of any information contained in any advertisement.



Incredibly Swiss.



Incredibly International.

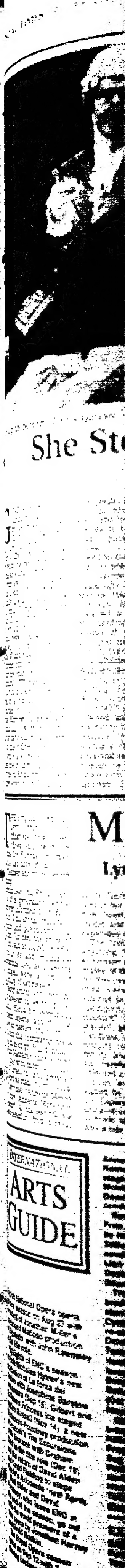
Consistent service quality and far-sighted strategic thinking are the foundations of Credit Suisse's international success. As the oldest of Switzerland's three big banks, we are totally committed to the solid traditional values for which Swiss banking is famous.

But our activities extend far beyond Switzerland. Credit Suisse, in partnership with CS First Boston Inc., is one of the world's premier financial services groups. We operate effectively in every market, offering expert service with a global horizon.

We do more to keep you at the top.

Zurich (Head Office) - Abu Dhabi - Atlanta - Beijing - Berlin - Bogota - Buenos Aires - Cairo - Calgary - Caracas - Chicago - Frankfurt - Gibraltar - Guernsey - Hong Kong - Houston - Johannesburg - London - Los Angeles - Luxembourg - Madrid - Manama (Bahrain) - Melbourne - Mexico City - Miami - Milan - Monte Carlo - Montevideo - Montreal - Moscow - Munich - Nasser (Bahamas) - New York - Nuremberg - Osaka - Paris - Rio de Janeiro - San Francisco - São Paulo - Singapore - Sultan - Taipei - Tehran - Tokyo - Toronto - Vancouver - Vienna

LET YOUR PC READ THE BACK PAGES
The prices and statistical pages of the FT are available in computer-readable format to provide a fast and accurate means of finding the data directly into your PC or other computer system.
The Electronic Data Feed (EDF) gives instant access to current and historical details for shares, managed funds, currencies and indices allowing you full manipulation of this valuable FT information.
EDF is available from £40 per month. For further details contact FINSTAT on 071-925 2323





From top to bottom, Denis Quilley, Iain Glen and Susannah Harker, in Chichester's exuberant staging

She Stoops to Conquer

Alastair Macaulay

GUNS were not only banging away on the grouse moors on the Glorious Twelfth, Chichester's exuberant new staging of *She Stoops to Conquer*, which opened that evening, has shooting, birds falling dead from above, birds exploding in clouds of feathers, a splendidly docile dog and an equally docile ferret. It also has a marvellously robust play, ideal for Chichester, whose audience responded with wave upon wave of laughter and rounds of applause after several strong exit lines.

There are many reasons why Goldsmith's 1771 comedy is so strong, but, if there is one that makes it a classic, it is the character of the younger Charles Marlow. Relaxed with working-class women to the point of debauchery but terrified of the refined women of his own class, he still epitomises the inhibitions of a certain type of Englishman. He is too shy even to look at Kate

Hardcastle, the girl his father intends him to marry; but when she fools him into thinking she is a serving-wench, he looks, pursues and is conquered. Add to that Goldsmith's vigour of language, an array of vivid characters, and the ingenious farce ingredient whereby Marlow thinks he is staying, not with his prospective in-laws but in an inn (and treats Mr Hardcastle like the innkeeper, in scene after scene) and you have a perfect comedy. It takes well to the difficult Chichester stage. David Walker's designs bring each of the many changes of scene prettily to life, and Peter Wood's direction injects everything with gusto and panache. Wood has assembled from his richly talented cast performers that are excellent within a charm-school, flash-eyes-and-teeth kind of way. Energy is high, diction and projection first-rate. Denis Quilley is a warm, hall-

fellow-well-met Hardcastle, slightly too suave; Jean Boht a game, silly, bossy and amiable Mrs Hardcastle who (despite a wandering accent) underplays the character's delicious social affectations. As their niece Constance, Leonie Mellinger gives the most captivating, and objective, playing in the cast. Iain Glen has everything to be an ideal Marlow - with the looks, voice, and manner (though he bows poorly) of a half-repressed rake. He even emphasises, interestingly, the note of disdain in the role. But, like most of the cast, he is always projecting his own awareness of what a charming comic character he is presenting. His way of raising his brows and betting his eyelids at the audience in mock-innocence could not be prettier. Likewise, the bright smiles of the nasal Tom Hollander, as his pal Hastings, are winning in a predictable, George-Heyner, manner. As Kate Hardcastle, Susan-

nah Harker has Burne-Jones beauty, doe-like eyes and appealing animation. She is not, however, witty - her remark "he is good enough, for a man" tumbles by the wayside - and her voice is never as individual as her cheekbones and profile lead you to hope. The bright-eyed Jonathan Morris is too cute and smart to convince for a moment as her half-brother Tony Lumpkin. But, like the rest of the cast, he is a natural stage animal. An excess of stage business during several scenes sometimes suggests that Wood does not always trust his play or players to keep the audience amused; but he is wrong. One brilliant scene follows another, and you are taken unawares by the lines. How about this one: "I vow, since inculcating began, there's no such thing as a plain woman." Goldsmith rules. Chichester Festival Theatre (0243) 781314, until October 5

THE composer John Cage died on Wednesday in a Manhattan hospital, three weeks short of his 80th birthday. Celebrations for that event were already in place across Europe and the United States, for Cage was much loved on the international new-music circuit. In many ways he could be regarded as the most influential figure in post-war music, one whose ideas ramified across the avant-garde arts. His own works may not endure (his own artistic stance would surely have rejected such conventional concepts as greatness and posterity) but his significant position among the convolutions of music in the second half of the 20th century is assured. Born in Los Angeles in 1912, Cage started his conventional musical training in his late teens, and his brief spell of study with Schoenberg in 1934 has become a legend in itself. Schoenberg refused to contemplate Cage's compositions, describing him as "not a composer, but an inventor - of genius". Within the next decade, however, he was beginning to create his own musical sound

world, freed of the received ideas of his training. But while the percussion orchestras and prepared pianos of his pieces of the 1940s brought him close to the world of American experimentalism, his own philosophical inclinations led him far from their homespun transcendentalism. From the late 1940s Cage studied Eastern philosophies, and in 1950 began working with the Chinese *I Ching*, first using its chance procedures to determine the details and structure of his compositions in his *Music of Changes* a year later. From that first loosening of the composer's control over the shape and content of his music, it was a natural progression to a totally open-ended concept of what a musical composition could be, and quickly on to the notorious 4'33" for any instrument or ensemble of 1952, in which the performers sit mute on the platform and the music con-

Obituary

John Cage

sists of the external sounds that break their silence. Cage's ideas quickly attracted a small group of disciples in the US - composers such as Morton Feldman and Christian Wolff, the pianist David Tudor - and he established connections with visual artists such as Robert Rauschenberg and Jasper Johns; his lifelong collaboration with the dancer Merce Cunningham dated back to the 1930s. His significance to the European avant-garde was slower to take root, but in the late 1950s he was discovered by the generation of Boulez and Stockhausen, who used his ideas of open-ended form to wriggle out of the strait-jacket of total serialism that threatened to stop their musical revolution in its tracks. The conceptual break made, Cage's subsequent work, his writings and lectures as much as his music, merely expanded and exploited that sense of

absolute freedom in which nothing need be excluded from the work of art. His tape-pieces as much as his joyful instrumental collages utilised any sound material to hand, while his notated works used an increasing variety of means - astronomical charts, paper imperfections, computers - to free his music from any taint of creative discrimination. By the 1980s his stature had turned decisively from that of derided eccentric to revered elder statesman; his own patent enthusiasm and openness, his childlike fascination for games, as well as his serious interest in mythology all added to the portrait of a humane, multi-talented thinker. Whatever was done in his name by artists of subsequent generations, Cage's intentions were never ill-meant; subversive in the best sense of the word, they provided a necessary corrective to the over-inflated dogmas of the post-war years, and can take much of the credit for the polyglot musical world in which composers today can work.

Andrew Clements

London Promenade Concerts

BBC Philharmonic Orchestra

SHOSTAKOVICH'S Fifteenth Symphony, so laced with quotations, is a gift to the thematically conscious programme-builder. In Wednesday's prom it appeared alongside Rossini's Overture to *William Tell*, whose most famous theme dodges in and out of the symphony's first movement. Both works were thrillingly delivered by the BBC Philharmonic and reflected the prodigiously wide-ranging gifts of their conductor, Edward Downes. With his recently acquired knightship and formal appointment at the Royal Opera House, Downes may be receiving the wider recognition his great gifts deserve, but it is useful to be reminded of the breadth of his sympathies, which stretch through the operatic and orchestral repertoires right up to contemporary British works. The brilliance of the Rossini may be relatively easy to spark, but the Fifteenth Symphony is a much more refractory nut. In a fascinating interval talk during the Radio 3 relay, David Fanning delved into the work's maze of references, its mingling of external allusion and musical autobiography, finally dismissing any thoughts of an explicit scenario to the work and setting instead for viewing the work as a purgatorial experience.

As such it surely invites comparison with Mahler's last two symphonic works. Shostakovich followed his song symphony about death, the Fourteenth, with this fugitive piece; Mahler followed his death-song symphony, *Das Lied von der Erde*, with the unfinished Tenth, whose third movement is explicitly labelled "Purgatorio". Such parallels must surely have struck the hypersensitive Shostakovich. But Downes resisted all temptation to turn the work into a superficial quotation game, his steady unfolding - beautifully paced and wonderfully played by the BBC Philharmonic - placed the emotional weight on the second and fourth movements, menaced by their Wagnerian references, yet preserving their implacable flow. Even the closing pages, so easy to turn into a tear-jerking slow fade, were perfectly defined, unblinking and unafraid. Between overture and symphony the young Norwegian pianist Leif Ove Andnes played Britten's Piano Concerto, and in this context made it seem the most eastward-looking of all Britten's works, his closest stylistic approach to the pre-war Soviet music of Prokofiev and Shostakovich. Andnes made light of the technical difficulties, propelling the music at an

exhilarating pace with crystalline passage-work. The Proms audience was suitably impressed and demanded an encore, a fragment of Grieg shot through with Chopin-esque shading. Barely 50 minutes after the applause for the BBCPO had died away the evening's second concert in the Albert Hall was in progress. The Australian Chamber Orchestra is the house band of the concert hall at the Sydney Opera House. Its artistic director is Christopher Hogwood; Charles Mackerras and Richard Hickox are regular conductors. Hickox was in charge of the orchestra here, with Steven Isserlis recruited as soloist for Haydn's C major Cello Concerto. Isserlis's impassioned playing was the most enlivened part of the evening. The orchestral contributions were routine and monochrome. Between the concerto and Mozart's G minor Symphony, the orchestra brought a short piece written for them by Peter Sculthorpe: a *Lament* from 1976, derived from his theatre piece *Rites of Passage* and receiving its British premiere. As a well-crafted string meditation, it is effective enough, but it left neither a lasting impression nor a distinctive flavour.

Andrew Clements

Mementoes of a wayward collector

Lynn MacRitchie explores the obsessive world of the artist Annette Messager

THE long Hayward Gallery "tribute" to Magritte now over, those still with an appetite for Surrealism may find the last day of the Annette Messager exhibition worth catching. Born in 1943, this French artist is of a generation whose work was informed by radical politics of all kinds, including feminist and psychoanalytic theories. For her, the tools of pop art, such as found objects, comic books and magazine photographs used as a source of images, were a familiar vocabulary of expression. The pop artists were not the first, however, to see the possibilities offered by seemingly innocent objects, and it is to those old masters, the Surrealists, that this intriguing show owes its most profound debt. What Messager shares most obviously with them is a quality of obsession. She presents her work as made by two separate personae: "Annette Messager" and "Annette Messager, collector". As the second, she shows selections from a range

of "collections" gathered at first in her small Paris flat (she now boasts a more spacious studio and a sometimes more expansive style). The "collections" can be of anything. Two examples in the exhibition are dozens of framed copies of the artist's signature, written over and over again in ever varying styles in an attempt to achieve the perfect specimen, and "Le bonheur illustré" (Happiness illustrated), photographs of exotic locations, animals and dreamy couples culled from advertisements and travel brochures and carefully copied in gaudy coloured crayons. Even works which are not signed by Messager the collector display this obsessive gathering of images. "Pêche" (Sin) is made up of dozens of black and white photographs of inde-

terminate events, which could be love scenes or brutal attacks. Above each image, taken from found sources such as detective, film or sex magazines and splattered over with coloured inks, hangs a further image of a finger, pointing. "Mes vœux" (My wishes) is a similar collection of images, this time of body parts, noses, mouths, eyes, ears, genitals, photographed separately and individually framed, hung clustered in a circle at the end of long trails of string. Also in the true Surrealist tradition is her recognition of the resonance of objects. One of the most beautiful works in the show is a series of vitrines, each holding a single dress. In one, the filmy white garment enfolds a large close-up photograph of a face, the features magnified, a combination of

beauty and horror. In others, the dresses are covered with images, photographs, drawings, words, which seem to encapsulate the mood of the garment, the new worlds that slipping it on might suddenly reveal. A plain black dress is covered with snapshots of lovers kissing, a mauve gauzy gown, the cloth itself patterned with good luck charms (horseshoes, four leaf clovers) is scattered with small drawings of mysterious symbols, each one an embodiment of possibility, including the possibility of disappointment, of loss. Missing from this show is perhaps her most sinister collection, known as "Les Pénalités" (The Penalties), the corpses of sparrows which she arranges and displays in various ways, always dressed in

tiny knitted garments. Here, she echoes Max Ernst and his terrifying bird-headed creatures. In other pieces, such as the "Petites Effigies" (Little Effigies), arrangements of soft toys, she anticipates Mike Kelley, whose installations featuring toys gleaned from thrift shops and rubbish dumps were recently at the ICA. Compared with Kelley, whose message is strident, urgent, seeking to tear a way through to the child in all of us, to rub our noses in the carefully hidden chaos of our emotions and desires, Messager maintains the Surrealist tradition of mystery. Her works, no matter how disturbing, always have the quality of an elaborate game, even when, as in "Les effroyables aventures d'Annette Messager truquées"

(The horrifying adventures of Annette Messager, the trickster) the game is played against herself. In this piece (not in the exhibition), a series of drawings, comic book style, Messager shows herself impersonating the "heroines" of that icon of the movement, the Marquis de Sade, depicting herself submitting to a variety of tortures and humiliations. This theme is exemplified in the Camden show in "Les tortures volontaires" (Voluntary tortures) another collection, this time of photographs of women undergoing various bizarre forms of "beauty treatments". These teasing and disturbing works indicate the presence of a very knowing magician, one whose tricks are underpinned with self awareness. The mysteries that the Surre-



Fables et récits (Stories and narratives)

alists loved to conjure are with us still; Messager reminds us that, however random or unlikely the means of their manifestation, their source lies within ourselves.

● Annette Messager's exhibition "Telling Tales" is at the Camden Arts Centre until August 30. Arkwright Road, London NW3 6DG; (071) 435 5324



Anne-Sophie von Otter sings Romeo in a revival of the Pazzi staging of *I Capuletti e i Montecchi* (Sep 22), and Domingo returns for Otello conducted by Solti (Oct 23). New productions include Die Frau ohne Schatten conducted by Heltink (Nov 16), Verdi's *Stiffelio* with José Carreras, conducted by Edward Downes (Jan 25) and the return of Colin Davis for *La Damnation of Faust* (March 1993). Trevor Nunn's Glyndebourne production of *Porgy and Bess*, starring Willard White and Cynthia Haymon, will be re-staged at Covent Garden in October. Recitalists include Teresa Berganza (Sep 15), Hermann Prey (Sep 23) and a farewell appearance from Carlo Bergonzi (Oct 16). The Royal Ballet returns with *Swan Lake* (Oct 22) and Anthony Dowell's *Mayerling* (Oct 23). Glyndebourne Touring Opera brings *Le nozze di Figaro*, Katya Kabanova and *The Rake's Progress* to Sadler's Wells from Sep 24 to Oct 24, and Opera Factory celebrates its tenth anniversary with a revival of Harrison Birtwistle's *Yan Tan Tethers* at Queen Elizabeth Hall (Sep 3-12).

artistic developments (housed in the new exhibition hall in Gaudi's La Pedrera). Ends Sep 30. Closed Mon. Museo Picasso Alexej Jawlensky (1864-1941): 119 works by the Russian-born artist who settled in Germany and developed close ties with the Blaue Reiter. Ends Sep 27. Closed Mon. Fundación Jean Miró Moving Image, Electronic Art: 30 works representing the latest developments in art. Ends Sep 6. Closed Mon. BASLE Museum für Gegenwartskunst Karl Gerstner (b1930): paintings and sketches by the Basle-born artist, mounted in co-operation with other museums in Switzerland and Germany. Ends Sep 28. Closed Tues. Kunstmuseum Transformat: an exhibition exploring the relationship between 20th century painting and sculpture. The Kunstmuseum focuses on painter-sculptors such as Matisse, Picasso, Giacometti and Miró. The Kunsthalle has object art installations by Beuys, Borofsky, LeWitt, Johns and others. Ends Sep 27. Daily. Kunst- und Ausstellungshalle Territorium Artis: 150 key works by 20th century artists who were misunderstood or rejected by their contemporaries, including Max Ernst, Man Ray and Joseph Beuys. Ends Sep 20. Closed Mon. BORGO SAN SEPULCRO Case di Piero in the light of Piero: painting in central Italy in the age of Piero della

Francesca. An exhibition marking the fifth centenary of the painter's death, with work by contemporaries from Luca Signorelli to Perugino. Ends Oct 31. EDINBURGH National Gallery of Scotland Dutch Art and Scotland: the most important examples of Dutch painting to have entered Scottish collections, with outstanding works by Rembrandt, Vermeer, Hals and others. Ends Oct 18. Daily. Scottish National Gallery of Modern Art James Pryde (1866-1941): retrospective of a Scottish painter of powerful vision and originality. Ends Oct 11. Daily. Scottish National Portrait Gallery Allan Ramsay (1713-84): 60 paintings and 40 drawings by the Edinburgh-born artist who became one of the finest portrait painters of his time. Ends Sep 27. Daily. GENEVA Musée d'art et d'histoire Drawings by Liotard (1702-89): 100 works by the Swiss pastellist who ranks as one of the most sensitive, if least readily classifiable, of rococo artists. Closed Mon. Ends Sep 20. Cabinet des Estampes Dall - true or fake. A study of the authenticity of paintings and drawings attributed to the Spanish Surrealist artist and dating from the early 1930s. Ends Oct 4. Closed Mon. Petit Palais Louis Valtat and the Fauves: 50 paintings, with a special focus on Valtat

(1860-1952), a precursor of the Fauves. Ends Oct 30. Closed Mon. GIVERNY American Museum American painters in France 1865-1915. Ends Nov 1. Closed Mon (99 rue Claude Monet, Giverny, 27620 Giverny, tel 3251 9465). GOTTHEBURG Art Museum Carl Larsson: a bicentenary tribute to one of the most idiosyncratic figures in Swedish art, with more than 300 works ranging from juvenile drawings to the monumental paintings and illustrations of his maturity. Ends Sep 30. HAMBURG Deichtorhallen Aspects of Photography: Anna and Bernhard Blume, Annie Leibovitz and Berndt Mapplethorpe. Ends Sep 27. Closed Mon. HELSINKI Ateneum Léger and the North: paintings and drawings from the inter-war period by Fernand Léger (1881-1955), pioneer of Cubism. Ends Oct 11. Architecture Museum Five Northern Masters: works by Aarno Ruusuvuori, Peter Celsing, Sverre Fern, Knud Høgner and Hohna Sigurdarottir. Ends Oct 11. City Arts Museum Early 20th century Avant-Garde Art from Estonia. Ends Sep 13. This is supplemented by several other exhibitions of work by Estonian artists, including graphic works and ceramic sculptures at the Gallery of Graphic Art (till Aug 30) and Estonian metal work at the Museum of Industrial Art

(till Sep 13). LONDON Barbican John Heartfield: the first major retrospective in Britain of the father of photomontage. Starting with his work as a Dadaist in the 1920s and ending with his political designs of the 1950s, the exhibition has at its heart the famous images Heartfield created in the 1930s for A-Z, the Workers' Illustrated News in Germany. Ends Oct 18. Daily. Tate Gallery The Painted Nude: from William Etty to Lucian Freud. Ends Dec 27. Also George Baselitz (b1938): prints 1964-90. Ends Nov 1. Richard Hamilton retrospective. Ends Sep 6. Turner and Byron: 70 works exploring Turner's interest in Byron's poetry. Ends Sep 20. Daily. Royal Academy of Arts Alfred Sisley: 65 landscapes by the quintessential Impressionist. Ends Oct 18. Daily. National Gallery Manet: The Execution of Maximilian. Advance booking through First Call 071-497 9977. Ends Sep 27. Daily. Imperial War Museum Wyndham Lewis (1884-1957): Art and War. Ends Oct 11. Courtauld Institute Drawing in Bologna 1500-1600. Ends Aug 31. Daily. NEW YORK Guggenheim Museum The Guggenheim and the art of this century: 250 works giving a chronological overview of modern European and American art. The SoHo annex museum

unites modern masters with contemporary artists, under the title From Brancusi to Bourgeois. The main museum is closed on Thurs, the SoHo site on Tues. Ends Aug 27. Metropolitan Museum of Art Art of Islamic Spain. Ends Sep 27. Closed Mon. Whitney Museum of American Art Homcoming: William H Johnson and Afro-America 1938-46. Ends Oct 25. Closed Mon. PARIS Parc de Bagatelle Henry Moore: 27 large bronze sculptures. Ends Oct 4 (Bois de Boulogne). Musée Guimet From the Tagus River to the Chinese Sea: a Portuguese maritime epic. Ends Aug 31. Closed Tues (6 place d'Iéna). Louvre Homage to Philip Pouncey. Ends Sep 7. Closed Tues. Centre Georges Pompidou Manifeste: 7000 square metres given over to a multi-faceted exhibition covering the past 30 years of creativity in visual arts, video, cinema, architecture and design. Closed Tues. ● Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musée d'Orsay and Versailles. ROME Trajan's Markets Anthony Caro: 38 large-scale works from all stages of the sculptor's career, displayed in the remarkable context of Imperial Roman architecture. Ends Aug 20

English National Opera opens its new season on Aug 27 with a revival of Jonathan Miller's celebrated Mafioso production of *Rigoletto*, with John Rammsey in the title role. Highlights of ENO's season include Nicholas Hytner's new production of *La Forza del destino* with Josephine Barstow as Leonora (Sep 16), Gilbert and Sullivan's *Princess Ida* staged by Ken Russell (Nov 14), a new Mackerras-Pountney production of Janacek's *The Excursions of Mr Bronek* with Graham Clark in the title role (Dec 16) and the return of David Alden and David Fildes to stage Handel's *Ariodante* (next April).

Mark Elder and David Pountney, who leave ENO at the end of the season, go out with the world premiere of a new opera by Jonathan Harvey and David Rudkin. The Royal Opera season opens on Sep 12 with *Tosca*, starring Luciano Pavarotti.

EXHIBITIONS GUIDE

BARCELONA Fundació Caixa de Catalunya The Avant-Garde in Catalonia 1906-39: the role played by Picasso, Duchamp, Miró, Dalí and others in International

in London

MAGAZINES

NICOLE

Book on the

INVESTORS

CHRONICLE

APPLICATION FORM

BLACK CAPITAL

ACK PAGES

071-925 233

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday August 14 1992

Time to think long-term

ONE-TENTH of Britain's labour force is now out of work; the number of people who are unable to find work is greater than the 2.75m who appear in the official figures; and both measures of joblessness are likely to carry on rising this year, next year and probably the year after that too. There is little the government can do to prevent this, at least while real interest rates are so high. But it is not powerless. It should act decisively to ensure that the unemployed are able to re-enter employment and thereby hold down inflationary pressures when the recovery finally comes.

The government's strategy for dealing with the unemployed looks increasingly behind the times. Job clubs and other measures to help them search for employment or prepare for interviews make eminent sense when the economy is growing. But few economists now expect a recovery this year. The fall in output may have come to a halt, as yesterday's figures suggest. But there is little sign that it will start rising soon. The longer recovery is postponed, the larger the pool of long-term unemployed will become.

Cutting the availability of unemployment benefit from a year to six months, as the government is reported to be considering, would not be an improvement. As a way of saving money and cutting the budget deficit, it would be negligible. Of the 600,000 people unemployed for between six months

and a year, less than half are eligible for unemployment benefit, and the majority of those would simply shift over to the means-tested supplementary benefit instead.

If the UK were plagued by large numbers of long-term unemployed who were unwilling to take available jobs, then cutting supplementary benefit would make more sense. But no-one could seriously argue that this is currently the case. Even when growth is buoyant, the evidence that simply cutting welfare payments helps people back into jobs is weak. Denying welfare payments to unemployed American men has not prevented a rapid growth of long-term joblessness there. And Britain's Restart programme, which toughened eligibility rules, proved more effective at shifting the long-term unemployed off the register than into employment.

What does make sense is for the government to make benefits conditional on participation in one of the currently neglected schemes designed to keep the long-term unemployed active: Employment Action and Employment Training. It should also explore training initiatives for those who would benefit from a revival of the acclaimed Training Opportunities Programme for some, remedial education for others. It would require many more places, and more money, than the government has so far been willing to provide. But in the long-term, it would be worth the cost.

Rampaging bulls

AMID THE besetting gloom on world stock markets, it is rare to find investors queuing to buy new share issues; rarer still to find an exchange the subject of a riot by tens of thousands of over-enthusiastic citizens. Yet that is precisely what unfolded in the southern Chinese town of Shenzhen this week, as angry would-be investors rampaged after being excluded from the local stock exchange's latest share issues.

While such civil strife is bound to evoke memories of the bloody crackdown of June 1989, this was no Tiananmen. The authorities, conscious that Shenzhen is the showcase of China's market reforms, seem to have handled the violence with restraint. But the events of Monday night did spell out an important message concerning the pace and scale of economic reform – one which China's Communist rulers would be most unwise to ignore as they prepare to debate the issue at their 14th party congress this autumn.

In one sense, the Shenzhen riots might seem a setback for reform. Party conservatives will argue that they highlight the threat to stability posed by no-holds-barred liberalisation. In fact, the opposite is true: the riots illustrate violent enthusiasm for the sort of reforms that are favoured by Mr Deng Xiaoping, the nation's pre-eminent leader, and that are producing double-digit economic growth rates. But they also illustrate the dangers inherent in China's erratic approach to the market – and the pent-up pressures for faster reform.

Water costs

AS WITH motherhood and apple pie, it is hard to go against higher water quality standards. Not so the cost of such improvements, which is potentially enormous. Yesterday's report from Mr Ian Byatt, the UK water regulator, estimates that water bills could rise as much as 50 per cent in real terms by the end of the century – and double by the year 2005. With water bills already accounting for more than 1 per cent of average net household income, Mr Byatt is right to express concern about the ability or willingness of customers to afford such rises.

Certainly there are improvements which need to be made in the quality of water supplies and the removal of sewerage. Avoiding outbreaks of bacterial contamination of drinking water requires further investment. And improvements in sewerage disposal are needed if bathing beaches are not to suffer avoidable pollution.

However, there are grounds for questioning whether some targets imposed by the EC and other environmental watchdogs are not excessive. The EC target for nitrate residues, for example, is set at a level which is the subject of considerable scientific controversy. Water companies may be required to take expensive steps to remove impurities from moorland water which do little more than give it a brownish tinge. Further investment is to be required to remove pesticide residues from water which is already 20,000 times less contaminated than vegetables cooked in it.

Existing EC directives must, of course, be enforced (although even

The speculation, and accompanying corruption, in Shenzhen is symptomatic of one of China's basic structural problems: the disparity between vast liquidity in private hands and limited opportunities for private investment. This gap, coupled with the authorities' tendency to let go of the monetary reins at a time of reform, has been largely responsible for the "stop-go" cycle of overheating and deflation displayed by the Chinese economy in the past decade.

All the signs are that the overheating is now happening again, fuelled by a surge in credit to prop up state industry. To help avert another crash-landing, with potentially worrying political consequences, the authorities need to move rapidly to create more investment opportunities – in fixed assets such as housing, for example – to liberalise consumer prices further, and to put their own finances in order.

This week's events carry another warning for the gerontocrats in Beijing, for they show how the huge regional disparities in China's economic development can breed unrest. It was policy in the 1980s to relax state controls only in certain ring-fenced areas of the south, but this has become untenable. The reform bug is catching; people are flocking to park their money in Shenzhen from all over the country.

If China is to avoid national discord born of regional anomalies, the government must not only advance reform in the south, but also allow other regions to emulate the Guangdong experiment.

then there is scope for interpretation of the requirements, as Mr Byatt points out. But any new regulations should be subject to much closer scrutiny before they are agreed. The case for higher standards needs to be established by adequate scientific research and analysis. And the benefits of such improvements should be weighed against their cost.

Even when the case for higher water standards is made, the cost should not always fall on the consumer. If nitrate and pesticide residues have to be removed expensively from water supplies, the principle that the polluter pays suggests a tax on the originator of the contamination to cover the cost.

There is also scope for savings to offset cost increases. Installing meters offers a cheaper way of balancing supply and demand in areas of shortage than increasing capacity. Mr Byatt indicates that he goes opportunities for greater efficiency improvements when the price limits formula is revised in 1995. And further cost reductions could be achieved if the return on capital in the water industry fell to reflect the very low risk in this essential utility.

Even if all these savings are made, there will still be real rises in water bills over the next 10 years. But if the increases are at the bottom of the range suggested in Mr Byatt's paper, it will be due to his assiduity in pointing out the cost of environmental rules. Consumers should welcome his initiative in opening the debate.

A year after Boris Yeltsin stood on a tank and faced down a coup in Moscow, Russia's economic outlook seems bleak.

Instead of striding into a bright capitalist future, people are complaining that life has never been so tough. In the short run, the reforms of acting prime minister Mr Yegor Gaidar appear to have ravaged industry and left the country on the brink of hyper-inflation. With the economy in chaos, political power seems to be draining away from market-oriented liberals and towards industrialists far less well disposed towards the west.

The plight of Russia and other former Soviet republics raises an uncomfortable question: have the western democracies done enough to lubricate the passage of economic reforms? Will future historians regard 1992 as the year when people leaders, preoccupied with domestic problems, failed to rise to one of the great economic challenges of the 20th century?

Russia's economic trauma is worse than anything seen in eastern Europe and unimaginable to most in the west. Mr Yukon Huang, a senior Russia specialist at the World Bank, estimates that Russian imports have dropped by about 70 per cent in the past year or so, partly as result of the collapse of trade with both eastern Europe and the other republics. Production has already fallen by between 25 per cent and 30 per cent and may fall by a further 10 per cent to 15 per cent before the economy begins to stabilise. This is about twice as severe as the Great Depression that shattered US economic confidence in the early 1930s. Mr Huang reckons inflation could rise to an annual rate of 2,000 per cent this year.

Given the political imperative of preserving stability in what is still a nuclear superpower, the scale of western assistance looks puny. Last week, the International Monetary Fund – chosen to spearhead the western aid effort – finally approved its first loan, a \$1bn credit line for the remaining five months of this year. The World Bank followed with its first offering – \$500m for the purchase of essential imports. The US House of Representatives, meanwhile, has belatedly followed the Senate in approving \$1.2bn in US bilateral aid to Russia.

These dribbles of support are part of the much-vaunted \$24bn financial aid package announced in April by President George Bush and other western leaders. Even if the \$24bn had been made available immediately, it would not have been nearly enough to offset the vicious compression of Russian imports. In practice the \$24bn has proved illusory. Up to \$10bn represents debt relief, while a further \$8bn is earmarked for a rouble stabilisation fund that the IMF is not prepared to activate until Russia has made much greater progress towards macroeconomic stability. Much of the remaining \$8bn reflects a continuation of export credits provided for the past several years.

The delays in approving even small loans for Russia have prompted strong criticism from independent analysts. In a New York Times column, Mr Stanley Fischer, an MIT professor and former chief economist at the World Bank, claimed that western aid was so meagre as to have become "politically invisible" in Moscow. The west's policy of slow, diffuse support, hedged with conditions, had played into the hands of President Yeltsin's reactionary opponents. And in an implicit criticism of the

IMF's role as a monitor of economic reforms, he said the Group of Seven countries should take direct charge of western efforts to help Russia.

A former IMF official who closely follows the Russian reforms is equally critical. "I believe the IMF could have been more courageous in mobilising western support for Russia," he says. He also criticises the scale of the IMF's own effort, arguing that a team of seven economists, flying in and out of Moscow on short visits, is wholly inadequate. "There is only one specialist working on Russian monetary policy when the problems are some of the most complex seen this century," he says. The shortage of manpower prevents the IMF getting to grips with some of the thorniest problems, such as the monetary implications of the build-up of huge debts between enterprises.

Mr Fischer and other analysts fear that Russia will fail to qualify for further IMF loans (beyond the \$1bn approved last week) because the financial targets set by the fund are unattainable. In a briefing last week, Mr Michel Camdessus, the IMF's managing director, again stressed that it was "absolutely essential" that Russia reduce its budget deficit to 5 per cent of gross domestic product in the second half of this year. On present trends Russia is heading for a deficit of 15 per cent or more of output. The IMF

also wants Russia to reduce its monthly inflation rate to about 9 per cent; this target is also widely seen as out of reach.

Critics of western support for Russia should perhaps direct most of their fire at the G7 leaders rather than the IMF, which remains very much their instrument. With worldwide commitments, Mr Camdessus cannot conjure either staff or cash out of thin air: it was only this month that the US Congress finally approved America's share of a long-overdue capital increase for the fund. Nor can the IMF be expected to abandon financial disciplines honed over decades: if it gave cash without strings to Russia, it would receive similar demands from indebted third world countries.

The IMF has already bent its own rules. The \$1bn credit was rushed through within nine weeks of Russia's membership (rather than a more normal nine months) and, unusually, was justified on the basis of past reforms rather than future commitments. The concessions were made to trigger the release of other loans (such as the World Bank credit) and to open the door to debt rescheduling by the Paris Club of creditor nations.

So what could western governments have done differently? In the

Slim pickings for the hungry bear

The depth of Russia's economic crisis raises the question of whether western aid is adequate, writes Michael Prowse



also wants Russia to reduce its monthly inflation rate to about 9 per cent; this target is also widely seen as out of reach.

Critics of western support for Russia should perhaps direct most of their fire at the G7 leaders rather than the IMF, which remains very much their instrument. With worldwide commitments, Mr Camdessus cannot conjure either staff or cash out of thin air: it was only this month that the US Congress finally approved America's share of a long-overdue capital increase for the fund. Nor can the IMF be expected to abandon financial disciplines honed over decades: if it gave cash without strings to Russia, it would receive similar demands from indebted third world countries.

The IMF has already bent its own rules. The \$1bn credit was rushed through within nine weeks of Russia's membership (rather than a more normal nine months) and, unusually, was justified on the basis of past reforms rather than future commitments. The concessions were made to trigger the release of other loans (such as the World Bank credit) and to open the door to debt rescheduling by the Paris Club of creditor nations.

So what could western governments have done differently? In the

also wants Russia to reduce its monthly inflation rate to about 9 per cent; this target is also widely seen as out of reach.

Critics of western support for Russia should perhaps direct most of their fire at the G7 leaders rather than the IMF, which remains very much their instrument. With worldwide commitments, Mr Camdessus cannot conjure either staff or cash out of thin air: it was only this month that the US Congress finally approved America's share of a long-overdue capital increase for the fund. Nor can the IMF be expected to abandon financial disciplines honed over decades: if it gave cash without strings to Russia, it would receive similar demands from indebted third world countries.

The IMF has already bent its own rules. The \$1bn credit was rushed through within nine weeks of Russia's membership (rather than a more normal nine months) and, unusually, was justified on the basis of past reforms rather than future commitments. The concessions were made to trigger the release of other loans (such as the World Bank credit) and to open the door to debt rescheduling by the Paris Club of creditor nations.

So what could western governments have done differently? In the

one option would have been to accept that the transition from communism to capitalism is a unique long-term development challenge. The IMF's expertise lies primarily in the macroeconomic task of helping market economies adjust to short-run balance of payments imbalances, not in the microeconomic task of creating markets and capitalist institutions from scratch. The G7 could thus have created a new organisation dedicated solely to assisting the formerly communist countries and destined for oblivion once its historic task was complete.

Properly funded and staffed, such an agency could have made larger loans more rapidly than the IMF. It could have offered Russia more help during the crucial early months when confidence in Mr Gaidar's team was high, without setting dangerous precedents for other countries. Uninhibited by rules invented to meet the contingencies of previous decades, it could have improvised freely in response to crises.

The G7 may argue that a new agency was not necessary because it would have ended up advocating similar policies to those of the IMF, while lacking the fund's practical experience. There is some substance to this objection. IMF policies are not invented by some mysterious alchemy at its Washington headquarters. The main elements of its package for former communist

countries – as rapid progress as possible towards balanced budgets, tight credit, liberalised prices, exchange rate convertibility, privatisation and a social safety net – reflect the consensus wisdom of finance ministries, central banks and many top academic economists.

A central plank of conventional wisdom, moreover, is that the first step towards free markets must involve macroeconomic stabilisation – tight budgets and money – which is the IMF's speciality. The present intention is that other agencies with microeconomic expertise, such as the World Bank, will step up assistance on privatisation and structural reforms as and when the fund completes its macro task.

Some conservative economists doubt that any effort by foreign public sector agencies could achieve much in Russia. The prospect of transfers from the west is merely "sand in the gears" of economic change, argues Mr Steve Hanke, an economics professor at Johns Hopkins university and a former member of President Ronald Reagan's council of economic advisers.

Mr Hanke points to Chile and to Guangdong province in southern China as examples of radical economic transformations achieved with practically no foreign aid. In Guangdong, internal moves to restructure enterprises and liberalise markets have won the confidence of foreign private investors who have poured cash into the province. The results are spectacular: industrial output rose 37 per cent last year, having grown at an average annual rate of 20 per cent for the previous decade. Parts of the region could be mistaken for Hong Kong.

Economic progress in the region began with grassroots liberalisation rather than the unpopular austerity of a top-down macro "stabilisation" programme. Once foreign investors were convinced the Chinese meant business, they were only too keen to get a slice of the action. Yet the relevance of southern China for Russia is limited. Russia is no longer an autocratic state capable of embarking on a closely controlled, gradualist programme of economic reform. Indeed, in a freshly democratised nation, one of Mr Gaidar's principal headaches is the ability of the industrial lobby to block the restructuring of state enterprises and sabotage monetary policy.

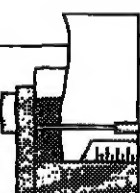
Ultimately, the west's reluctance to create institutions or back Russia's reforms with large amounts of cash reflects the disarray in its own economic backdrop, rather than a rational appraisal of the alternatives. If the US had ended the 1980s boom with budget surpluses rather than chronic deficits, it is safe to bet that it would have ploughed far more money into Russia. It would certainly have made a greater effort to supply the technical manpower urgently needed to help devise and implement structural reforms.

In spite of the formidable obstacles, Mr Camdessus seems quietly confident that Russia will hold to its reform path, despite its present pain, and that more ambitious IMF and World Bank programmes will be approved in due course. If Mr Gaidar loses power, the IMF will work with his successors in an effort to keep its show on the road. Having decided that big economic sacrifices on behalf of the formerly centrally planned economies are neither possible nor necessary (except in the special case of Germany), western leaders can only pray that their point man's optimism eventually proves justified.

PERSONAL VIEW

Risky bet on lotteries

By Dr Emanuel Moran



There are insufficient funds to support UK theatres and opera houses, to improve sports facilities, to retain art treasures for the nation and to restore historic buildings. The government's solution to all these is a white paper entitled "A national lottery raising money for good causes".

The white paper refers to two principles on which gambling policy is based. First, gambling should be properly regulated to ensure that it is conducted honestly and fairly; second, the demand for gambling should not be positively encouraged because, if taken to excess, it can cause distress for the individual and the family and have damaging consequences for society as a whole. Proceeding from the view that lotteries are the "softest" form of gambling, the government is said to believe that a fairly relaxed regime of control for a national lottery is consistent with overall government policy on gambling.

This assertion is, at best, naive. The white paper makes it clear that, for a national lottery to succeed, it will have to be widely encouraged. It cannot be assumed, therefore, that the dangers of excess which characterise all types of gambling would not occur in a national lottery. One should not extrapolate from the limited experience in the UK which is confined to small lotteries. Recent reports concerning the Irish National Lottery and of other overseas lotteries suggest that there will also be difficulty in preventing abuse by mass-buying and syndicates. In such circumstances, limited controls would be inadequate. Further, the advent of a national lottery will result in the pools as well as other sectors of the

gambling industry wanting some relaxation of the controls on them, and the white paper states that the government would be prepared to consider the case for this.

Much is made, in the government document, of the fact that the proposed national lottery is for "good causes". But whatever the intentions concerning the use of the money that will be made out of a national lottery, the fact that the latter is nevertheless a form of gambling is played down throughout. For many people gambling, within limits, provides a pleasurable and harmless activity and the existing lotteries are a means whereby such activity can benefit charitable, sporting and other good causes. In a national lottery, however, it is to be expected that the gambling element would predominate over any considerations of charitable giving. It is an undesirable departure in public policy that the government, through the establishment of a national lottery, should endorse gambling, as a substantial fund raiser.

A national lottery is not an efficient way of raising revenue. The government estimates that £1bn could be obtained from such a lottery for good causes. While one can wholeheartedly support the proposal that such a sum should be spent on the arts, sport and the heritage, it is arguable whether we should raise three times this amount and then give half of it back to some winners, in order to do this.

An alternative, for example, would be to add an appropriate amount to the duty on cigarettes and in this way find money for the "good causes". The impact on the retail price index would be far outweighed by the beneficial health effect and cost savings for the NHS, resulting from the reduction in

the amount that is smoked.

However, the true intentions of the government become evident in the actual implementation of the proposed national lottery. Since the social impact of gambling is of such importance, the Home Office has until now been the department responsible for the law and policy on gambling. Consequently, the social factor has been the primary consideration in the formulation of public policy on gambling. Those, including the Exchequer, who benefit financially from gambling in any way, are consulted but do not take the lead in this matter. Yet the Department of National Heritage, whose purpose will be to maximise the turnover of the national lottery, is to be responsible for the legislation to authorise it.

This is a serious departure from established procedure and will result in a significant weakening of the policy of providing gambling facilities on the basis of unstimulated demand. It is not surprising that the betting industry has already indicated that it will seek a lifting of restrictions on betting offices. The result is likely to be an increase in excessive gambling, with all its damaging consequences.

The white paper states that it would be inappropriate for a national lottery to be seen as a way of funding the National Health Service, education or similar programmes. This implies, however, that the arts, sport, heritage and other charitable purposes are lower-order activities which can never look to securing adequate finance from central and local public funds, or from individual and collective private charity, and must look for help through inciting people to gamble.

The author is a consultant psychiatrist and chairman of the National Council on Gambling.

EC ARRIVALS

UNITED KINGDOM	1949	ON TIME
EIRE	1960	ARR. EARLY
NETHERLANDS	1978	ARR. EARLY
BELGIUM	1979	ARR. EARLY
FRANCE	1984	ARR. EARLY
GERMANY	1985	ARR. EARLY
ITALY	1987	ARR. EARLY
SPAIN	1988	ARR. EARLY
DENMARK	1989	ARR. EARLY

Ahead of schedule!

With around 60% of our business already being carried out in mainland Europe we're looking forward to the extra opportunities of 1992.

Vita...an uncommon Company in the Common Market

BRITISH VITA PLC, Middleton, Manchester M24 2DB
Tel: 061-653-1133 Telex: 567673 Fax: 061-653-5411

INTERNATIONAL LEADERS IN POLYMER, FIBRE AND FABRIC MATERIALS AND TECHNOLOGY
SERVING THE FURNISHINGS, TRANSPORTATION, APPAREL, PACKAGING AND ENGINEERING INDUSTRIES

INSIDE

Tough going at McDonnell Douglas

Mr John McDonnell, chairman of McDonnell Douglas, could not be accused of false modesty. "When the going gets tough," began his message to shareholders in the company's latest annual report, "the tough gets going... It is an apt description of our position." Page 15

Thomson earnings fall 11%

Fierce competition in the UK travel market and continued weakness in North American newspaper advertising helped lower Thomson's second-quarter earnings by 11 per cent. The Canadian-controlled group, which is the UK's largest tour operator, reiterated it was "not prepared to concede market share" to its competitors in the travel market. The UK regional newspaper business remains weak. Page 18

Efin move angers creditors

Creditors of Efin, the Italian state holding company which was put into voluntary liquidation last month, are to be issued bonds paying interest at only around half current market rates. Italy's unilateral decision to freeze payments and cut the interest rate has angered foreign bank creditors. Page 14

T Cowie increases offer

T. Cowie, the UK motor trader, yesterday raised its bid for rival Henrys Group and said that it was its final offer. Henrys continued to oppose the offer saying it had "no hesitation in urging shareholders to reject it". Mr Gordon Hodgson (left), chief executive of Cowie, said there was "compelling commercial logic" to the bid which would "substantially enhance the prospects" for both companies' shareholders. Page 18

UBS P&D in the jungle

Mr Terry Smith, the expanded head of UK research at UBS Phillips & Drew, likens company accounting to a jungle with many species of animals, including carnivores. Little did he know that he would be one of the first to be devoured as a storm erupted over his forthcoming book, called *Accounting for Growth*. The Financial Times has a draft. Page 18

Bad times for British wool sales

The British Wool Marketing Board has a tough job ahead of it, and stray black hairs are just the beginning. The wool market is in the doldrums, having just weathered its worst three years. Britain, Australia and New Zealand have wool stockpiles which continue to depress prices. And in the next couple of years the UK government is going to end its price guarantee programme, meaning an open market for British wool. Page 22

Slow times comes to Taiwan

Along with other marginal investors in an economically depressed world, Taiwan's wealthy individuals are finding better things to do with their savings than investing in the island's dull equity market. Since the government quashed a rally last February with action on money supply and a squeeze on the inflow of foreign investment, the weighted index has recorded a steady downward trend. Back Page

Market Statistics

Base lending rates	10	Life equity options	18
Benchmark Govt bonds	16	London trade options	16
FT-4 indices	23	Managed fund services	25-30
FT-4 world indices	23	Kony markets	30
FT-4 world indices	23	New int. bond issues	18
FT-4 world indices	23	World commodity prices	22
Foreign exchange	30	World stock mkt indices	31
London recent issues	18	UK dividends announced	18
London share services	25-28		

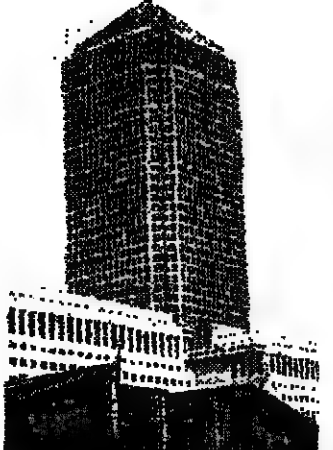
Companies in this issue

Aegis	17	Kleinwort Overseas	17
Allied Group	17	Lauritzen	16
Associated Fisheries	17	Lithuania	1
Bateys	17	McDonnell Douglas	15
Blagdon Industries	17	N Midland Construct	17
Commercial Union	17	Newmarket Venture	17
Cowie (T)	17	Palabora Mining	15
Efin	17	Reckitt & Colman	18
Equitable Life	17	Royal Insurance	18
Foreign & Colonial	17	Shara Lee	18
General Accident	17	Sparbanken Nor	14
Georg Fischer	17	Specialist Computer	17
Glynwed	18	Standard Platforms	17
Graig Shipping	17	TI	17
Hang Seng Bank	17	TVE	15
Hanson	17	The Gap	15
Henlys	18	Thomson Corp	15
Hughes Aircraft	17	Tullow Oil	18
Johnson Cleaners	17	WPP	17
KLM	14	Zenith Electronics	15

Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Alcatel	247 + 21	Oréal Lyon	508 + 15
Boehringer	371.5 + 15	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20

LONDON (Pence)		PARIS (FF)	
Alcatel	33 1/2 + 2 1/2	Oréal Lyon	438 + 20
Boehringer	291 + 15	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20
Bois	525 + 25	Sanofi	1170 + 20



Canary Wharf

Hang Seng Bank lifts payout on 22% rise

By Simon Holberton in Hong Kong

HANG Seng Bank, the listed subsidiary of Hongkong and Shanghai Bank, yesterday reported a 22 per cent rise in net profits to HK\$2.3bn (\$300m) in the six months to June 30, from HK\$1.9bn a year earlier, and forecast a 67 per cent increase in dividends for the year.

The bank said it had reviewed its dividend policy in the light of its decision to report earnings on a fully-disclosed basis. Hongkong Bank, which owns 61.5 per cent of Hang Seng, moved to full disclosure when it bid for Midland Bank earlier this year.

Mr Alexander Au, managing director and deputy chief executive, said in future the bank intended to pay around half of its net profits in dividends - a third of which would be paid out at the interim stage. Previously it had paid out half reported earnings.

He said, however, the percentage increase in the payout this year was exceptional and one-off. The increases reflected the move to full disclosure and their scale would not be repeated in the coming years, he said.

Hang Seng said it would pay an interim dividend of 65 cents a share, compared with 35 cents a year ago. It expected to pay not less than HK\$1.67 for the year - an increase in total 1992 dividends of 67 per cent over the 1991 payout.

The bank said the Hong Kong economy had maintained its momentum in the first half, with the trade sector performing well and domestic demand buoyant. "Against this background, the group's deposit and loan growth both recorded satisfactory progress during the first half."

Mr Au said the bank registered some slight growth in mortgage lending but there was evidence of a slowdown towards the end of the half year.

He said the "star" performer for the bank was trade finance. There had been very brisk growth in exports, especially re-exports, and Hang Seng's trade finance business had done well.

Banks in Hong Kong over the past year have enjoyed gross margins of around 5 percentage points. Deposit rates are low, while lending rates are relatively high as a result of government policy.

But in the second half the difference between margins year-on-year will be slight. Growth will depend on competition rather than on windfall gains from government policy.

By Roland Rudd in London

HANSON, the Anglo-American conglomerate, yesterday reported a 21.2 per cent fall in pre-tax profits for the nine months to June 30 as the economic climate affected both sides of the Atlantic.

The fall in profits, from £967m (\$1.8bn) to £762m, was exacerbated by the weakness of the US dollar and the absence of any natural resources disposals. Last year's profits were boosted by £127m from the sale of Newmont Mining, which was swapped for Cavenham Forest Industries.

This year's sales of British Ever Ready and 2.3 per cent stake in Imperial Chemical Industries were taken below the line and extraordinary income was £144m against £23m last time.

After adjusting for the sale of these businesses, turnover increased from £5.82bn to £6.11bn.

Mr Derek Bonham, chief executive, said: "After adjusting for the

Canary Wharf rescue hits snag

STRONG opposition to the US consortium bid for control of Canary Wharf, the east London property development, was voiced at yesterday's meeting of the project's 11 bank lenders.

A European banker said yesterday that the consortium's insistence that any money it puts into the project should be repaid ahead of the banks was "a big problem". However, the banks have not rejected the offer. After a meeting lasting most of the day, the banks set up a sub-committee of three banks, including Lloyds of the UK and Credit Suisse of Switzerland, to negotiate

Bankers oppose details of plan by the Larry Tisch consortium, write Robert Peston and Roland Rudd

with the consortium's US adviser, Smith Barney. In a separate development, Hanson, the conglomerate, dropped plans to make an offer for Canary Wharf, which is in administration under UK insolvency procedures. Mr Derek Bonham, Hanson's chief executive, explained: "A big investment like Canary Wharf could have added an extra £1bn to net debt; it would have been negative to our

profit and loss account for several years and there was no pay-back for 10 years." The US consortium is led by Mr Larry Tisch, the media billionaire, and was formed by Mr Paul Reichmann, the Canadian developer who set up the project. It is proposing to inject £350m (\$668m) into Canary Wharf to complete the project and provide a contribution to the costs of building the Jubilee Line underground

train extension to Docklands. The interest rate paid on the £350m would be a normal bank rate of interest. However, the consortium would also receive a 50 per cent equity interest in the project. The remainder of the equity would be split between the 11 banks and Olympia & York, Mr Reichmann's company which built Canary Wharf. The banks, owed £576m, are

concerned that they would be relegated to "a second mortgage position" if they accept the consortium offer, a banker said. At yesterday's meeting, the banks accepted that there is a month left for the private sector to find £160m if the Jubilee line is to be built. A banker admitted that the consortium bid is the firmest rescue plan for Canary Wharf yet, although the banks are looking at five other proposals. "If the banks turn it down, there is a risk that there will be no Jubilee line and the project will be liquidated," a financier said.

Royal cuts dividend after £79m interim loss

By Richard Lapper in London

THE PROBLEMS of the housing market have undermined recovery at Royal Insurance, one of the largest UK composite (general and life) insurers, which made interim pre-tax losses of £79m (£152m). The group, which reported a loss of £27m at the same stage in 1991, reduced its interim dividend to 2p from 11.25p.

The result was heavily skewed by poor results from domestic mortgage indemnity policies, which insure mortgage lenders against a percentage of losses from sales of repossessed properties. Claims and provisions against such claims amounted to £100m compared with £23m at the same stage last year.

Mr Richard Gamble, chief executive, expected mortgage indemnity losses for 1991, 1992 and 1993 to top £500m, compared with an estimate of between £400m and £450m made earlier this year. "More of the claims are coming through. The recession is hitting even harder," he said.

The group also said it was separating UK life operations from general insurance business, in a restructuring scheme which will transfer some £500m of debt and ownership of the life company from the insurance operating subsidiary to the holding group.

The restructuring increases the solvency ratio (net assets as a percentage of non-life premium income) of the general insurance subsidiary to 40 per cent. Without it the

UK INSURERS mortgage indemnity losses (£m)

	1991	1992
(full yr)	(£ m)	(£ m)
Royal	257	100
Commercial Union	13.9	8.9
GRE	48	17

* all companies changed accounting basis

ratio would have fallen below 30 per cent. Mr Gamble was cheered, however, by a fall in underwriting losses on most other lines of business as a result of premium increases, more selective underwriting and tighter control of costs. Underwriting losses in the UK fell to £17m from £196m

and to £148m from £300m in the US.

The group has reduced its exposure to the UK motor market and insures 30 per cent of its UK policyholders via its direct writing subsidiary, The Insurance Service. At the new Royal Insurance operating subsidiary, general insurance underwriting losses of £310m (down from a loss of £261m last time), estate agency losses of £9m (up from a loss of £8m) and long-term insurance losses of £12m (against a profit of £8m), were offset by investment income of £235m (down from £247m).

Income from associated undertakings fell to £5m from £20m. Profits at the new life subsidiary, Royal Life Holdings, rose to £27m from £26m. Last, Page 14

Fortunes diverge for UK insurers

Varied exposure to housing market has created contrasting results, reports Richard Lapper

Fortunes in the UK insurance industry appear split following the publication of this week of the first-half results of three of the biggest composite (general and life) companies.

Interim figures show General Accident and Commercial Union clawing their way back to profit after internal rationalisation, price increases and tighter underwriting disciplines imposed in the wake of the industry's worst ever losses in 1990 and 1991.

General Accident made a pre-tax profit of £9.5m (£18m) in the three months to June and slashed its six-month losses to £21.2m compared with a £105m deficit at the halfway stage last year. Commercial Union reported a profit of £2.3m for the second quarter and reduced its six-month loss to £18.1m.

But in spite of implementing the same recovery measures, Royal Insurance is still submerged under the weight of losses stemming from the slump in the housing market and the high level of repossessions.

Claims and provisions on its book of domestic mortgage indemnity, or DMI policies, which cover mortgage lenders against losses on the sales of repossessed properties - cost Royal £100m in the first half, converting a small profit on other lines into a pre-tax loss of £79m.

Although that represents an £18m improvement on last year, the company faces at least another £150m of mortgage indemnity claims over the next 18 months, depressing future prospects.

Mr Roy Elms, director of underwriting, said: "We've got that albatross around our neck. Any-

body who doesn't have it has a tremendous advantage over us."

"DMI is a bloody curse," added Mr Richard Gamble, chief executive. Royal's overall losses from mortgage indemnity between 1990 and 1993 will cost the company more than £500m, an amount equivalent to more than a third of its capital and reserves at the end of June. Underwriting losses from mortgage indemnity for the whole industry between 1991 and 1993 could reach £2.6bn, according to SG Warburg, the securities house.

Some analysts are talking about a "decoupling" of the sector in which those companies least exposed to mortgage indemnity difficulties will be able to take advantage of the upturn in pricing and grow at the expense of their hard-hit rivals, which, as well as Royal, include Eagle Star (a market share of DMI of about 15 per cent) and Sun Alliance (which has more than 30 per cent of the DMI market).

Sun Alliance, the biggest and most powerful UK insurer in the 1990s, is doubly disadvantaged by the severity of the UK recession because of its heavy investment exposure to UK equities, according to some observers.

This week's results show that GA and particularly CU are well placed to take advantage of the problems of their rivals. Both companies are raising capital to finance their expansion.

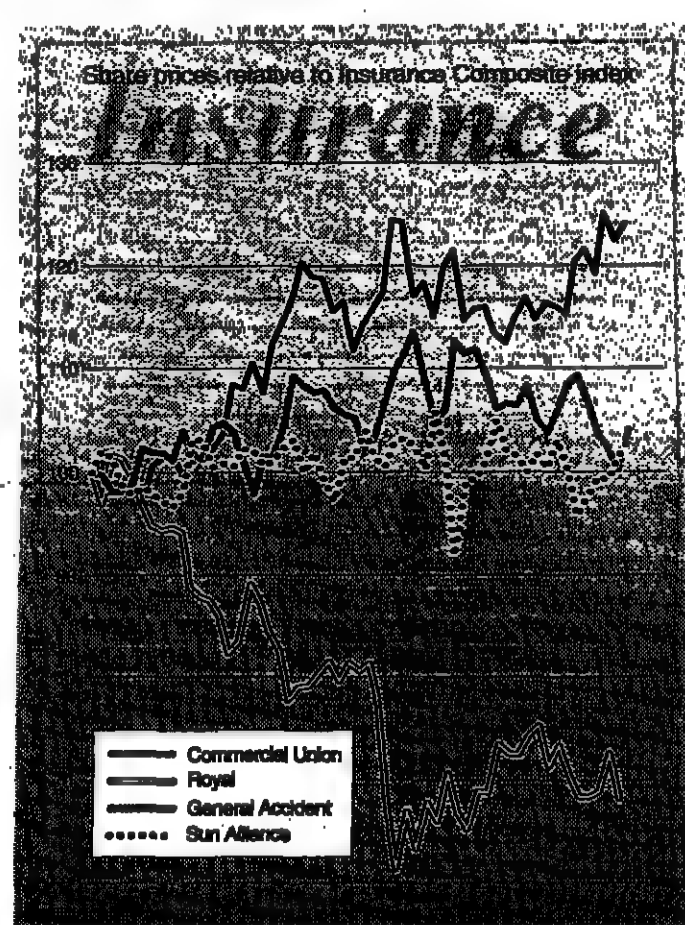
GA is seeking shareholders' permission to issue up to £300m in preference shares in order to increase its room for manoeuvre in the upturn, while CU launched

a successful £100m preference issue in May and has increased its share of the UK market over the past 18 months.

Mr Paul Hodges, analyst with James Capel, the securities house, says observers have "perhaps underestimated how quickly the companies could recover".

At any rate, analysts believe that exposure to mortgage indemnity will become an increasingly important factor in insurance share ratings.

Mr Tom Bennett, of securities house Banque Paribas Capital Markets, who has posted buy notices on the three companies - CU, GA and Guardian Royal Exchange - least exposed to the housing market, said: "These guys are sitting pretty. Their major competitors have been shot to pieces by DMI."



GENESIS EMERGING MARKETS FUND LIMITED

PRELIMINARY RESULTS for year to 30th June 1992

	1992 US\$	1991 US\$	Change %
Total net assets	114,190,390	83,095,569	+37.4
Net asset value per Participating Share	21.39	15.58	+37.3
Earnings per Participating Share	0.11	0.09	+22.5
Dividend per Participating Share	0.10	0.08	+25.0
Record Date:	4th September 1992		
Payment Date:	21st September 1992		

ADDING VALUE

Another year of solid progress. Net asset value up by 113.9% from inception (6th July 1989) compared to a decline of more than 3% for the Morgan Stanley Capital International World Index.

CONTROLLING VOLATILITY

Through extensive diversification, 104 securities held in 24 countries.

STILL MANY OPPORTUNITIES

Political and structural change continues to create conditions for well-managed companies to develop and prosper.

Issued on behalf of Genesis Emerging Markets Fund Limited by Genesis Investment Management Limited, a member of IMRO. The value of shares can fall as well as rise. Past performance is not necessarily a guide to the future.



21 Knightsbridge, London SW1X 7LY Telephone 071-235 5040 Facsimile 071-235 8065

INTERNATIONAL COMPANIES AND FINANCE

KLM Royal Dutch reports 72% first-quarter plunge

By Ronald van de Krol in Amsterdam

KLM Royal Dutch Airlines yesterday reported a 72 per cent decline in first quarter net profit, due partly to a widening of losses at North-West Airlines, the US carrier in which it owns a substantial minority stake.

Other factors behind the downturn were higher interest charges and the absence of book profits on the sale of aircraft.

Net profit tumbled to F13.4m (\$23.3m) in the three months to June 30 from F135.9m in the same period of 1991.

Operating profit improved by F12.3m to F182.3m, but this increase was almost entirely offset by a F126.8m rise in interest payments.

At the same time, KLM's share of losses posted by associate companies - mainly North-West - widened to F160.9m from F135.5m the year before. KLM also showed a

book loss of F10.8m on the sale of computer equipment in the latest quarter compared with a F162.7m book profit on the disposal of older DC-10 aircraft.

Mr Pieter Bouw, chairman, told the airline's shareholders' meeting yesterday that the industry faced a difficult year. The fierce price competition on fares between Europe and North America would be felt not only by KLM but also by Northwest, as well as by competitors.

KLM declined to predict full-year results, citing the onset of price wars over the North Atlantic and the uncertainty surrounding the results of the company's holdings in other airlines.

The first-quarter results were below analysts' forecasts, and the company's shares closed down 4.5 per cent at F127.70, though above the day's low of F126.

KLM noted that the 13.5 per cent rise in operating profit

was achieved against the background of a lower dollar and the outbreak of fierce competition on important North Atlantic routes.

The airline, which is in the midst of a cost-cutting programme, added that the productivity of its workforce improved by 14 per cent compared with the first quarter of last year.

Total traffic at KLM and its Cityhopper subsidiary, including passengers, cargo and mail, rose by 12 per cent to 135bn tonne-kilometres.

But traffic revenue (excluding newly-consolidated Air Littoral of France and Transavia, the Dutch charter airline) increased by only 9 per cent, reflecting fare-cutting and negative currency movements.

Total turnover, including new consolidations, rose by 17 per cent to F12.2bn, outstripping a 16 per cent increase in total costs to F12.0bn.

Cut-rate paper for Efim's creditors

By Haig Simonian in Milan

CREDITORS of Efim, the Italian state holding company which went into voluntary liquidation last month, are to be issued bonds paying interest at only about half current market rates, the Italian authorities announced yesterday.

Although they will receive back the full value of their loans when the bonds mature after five years, Italy's unilateral decision to first freeze payments and then cut the interest rate has already angered the country's foreign bank creditors.

The difference in interest rates between those on the bonds and current market levels means creditors will receive only about 80 per cent of the total principal and interest that would otherwise have been due.

Mr Piero Barucci, Italy's treasury minister, noted that after allowing for reclaimed tax, the figure would be about 90 per cent. Mr Barucci stressed that the difference would decrease should market interest rates fall during the life of the new bonds.

Under the terms for the new paper, announced last month but only revealed in detail yesterday, creditors will be given paper, denominated in either lira or ecu. The coupon on the lira bonds will be 7.25 per cent, while that for the ecu will be 4 per cent.

The details received a hostile reception from foreign banks. The decision to offer paper in more than one currency and to pay interest retrospectively from July 18, when Efim was wound up, was appreciated, but bankers reacted angrily to the coupon levels.

The details came in a government decree, replacing original legislation which put Efim into voluntary liquidation and froze its debt. Under the changes, Efim subsidiaries which are trading profitably will be able to resume payments to creditors.

Efim, with debts of L8,500bn (\$7.66bn), owes about L3,500bn to foreign banks.

French companies hit by slowdown

By Alice Rawsthorn in Paris

THE SLOWDOWN in the French economy affected a number of large industrial companies in the first half of 1992. The Suez industrial group, the Thomson-CSF electronics company and the Lafarge Coppel building materials group yesterday reported reduced interim sales.

France is still in stronger shape than many of its European trading partners, notably the UK and Italy, but the economy has slowed over the past year reflecting the impact of high interest rates on industrial investment and consumer spending. The CAC 40 index - down sharply this week - yesterday slipped by a further 0.44 per cent to close at 1,722.

Suez, with extensive investments in French finance and industry, said sales fell from FF71.16bn (\$14.7bn) in the first half of 1991 to FF67.16bn in the same period this year.

The fall is partly due to Suez' ongoing disposal programme, but comparable sales fell by 0.6 per cent.

Thomson-CSF, recently clouded by controversy over the government's plans to create a French electronics supergroup, saw first-half sales slide from FF18.5bn to FF14.75bn. However, the company detected an improvement in trading during the second quarter.

Other large French groups fared better. Elf-Aquitaine, the energy concern, mustered a 6.5 per cent increase in sales to FF58.86bn in the first half. Michelin, the tyre maker which has been rationalising its interests to try to return to profit, also increased sales ahead of inflation with a 5.4 per cent rise to FF34.8bn.

In the financial sector, Crédit Local de France, one of the larger banks, reported a 22.5 per cent rise in turnover to FF20.57bn. Two of the biggest

insurers, Assurances Générales de France and GAN, also announced sales increases of 10.4 per cent to FF28.92bn and 12.3 per cent to FF21.75bn respectively.

By contrast, a series of lacklustre sales figures from the construction industry, illustrated the sluggishness of that area of the economy. Bouygues, the world's biggest building group, saw sales rise below inflation at 1.5 per cent to FF30.43bn in the first half. Lafarge Coppel's interim turnover fell by 1 per cent to FF15.06bn.

Poliet, another leading player in construction, mustered a meagre 0.5 per cent sales rise to FF9.91bn. Fougère reported a sharp increase in first-half turnover from FF6.65bn to FF19.24bn, but this increase was solely due to its takeover of SAE. On a comparable basis Fougère's interim sales fell from FF19.56bn to FF19.24bn.

France

CAC 40 Index

2,100

1,900

1,700

1,500

1,300

1,100

900

700

500

300

100

0

Jan 1992 Aug

Source: Datastream

Meanwhile, one of France's

most colourful corporate figures,

Mr Bernard Tapie,

reported a 14.7 per cent fall in

first-half turnover from

FF6.63bn to FF5.65bn for

Bernard Tapie Finance. BTF

has since sold almost all its

businesses. Mr Tapie plans to

use his FF1bn profit from the

sales to buy new businesses.

Sales improve at Georg Fischer

By Ian Rodger in Zurich

GEORG FISCHER, the Swiss foundries and engineering group, said sales rose 7 per cent in the first half to SF1.28bn (\$989m), with foundries, piping systems and machine tools all contributing to the growth.

The board forecast that the profit for the full year would be higher than that of 1991 provided there was no further deterioration in the economy.

Orders on hand at mid-year amounted to SF1.02bn, down 19 per cent since the end of last year mainly due to the closure of the Schaffhausen steel foundry.

Sales of the foundry division in the first half were ahead of budget at SF1.53bn, up 9 per cent on the same period of last year. Sales of automotive castings benefited from relatively heavy demand from the German motor industry. Piping systems sales gained

10 per cent to SF1.32bn, with substantial growth in demand for plastic and automation products. Manufacturing technology sales rose 25 per cent to SF1.29bn, but orders for flexible machining systems declined because of the weak investment goods market.

The plant engineering and construction division was also affected by the weak capital goods market, but large orders for environmental protection equipment were received.

Norwegian bank returns to black

By Karen Fosell in Oslo

SPAREBANKEN NOR, Norway's biggest savings bank known internationally as Union Bank of Norway, reported yesterday that it had returned to profit in the first half, helped by a reduction in operating costs and improved income.

Operating profit in the first six months was Nkr3m compared with a Nkr284m (\$49m) operating loss in the same period last year. Operating profit, before credit losses, rose to Nkr68m, or 1.58 per cent of average assets, from Nkr408m, as credit losses dipped to Nkr43m from Nkr889m.

The bank said that calculated on an annual basis, credit losses represent 1.86 per cent of gross loans which were put at Nkr75.06bn, a Nkr13.6bn

increase over the same period last year. For the whole of 1991 credit losses comprised 2.2 per cent of gross loans. Net interest income was up to Nkr1.34bn from Nkr1.28bn.

Sparebanken Nor said operating costs were cut to Nkr1.19bn from Nkr1.35bn and that staff had been reduced by 9 per cent this year. "Work with further staff and cost reductions continues," it said.

Luxury goods groups fight to hold sales

By Alice Rawsthorn

FRANCE'S prestigious drinks and cosmetics companies fought to maintain sales in a volatile market during the first half of this year, according to interim turnover figures announced yesterday.

L'Oréal, the world's biggest cosmetics company, saw sales rise by 10.4 per cent to FF19.53bn (\$4.02bn) in the first half of the year from FF18.05bn during the same period of 1991.

The group, which has a wide spread of cosmetics interests across the market, countered the weakness in the luxury sector with a recovery in duty free sales after the disruption caused by the Gulf War in the opening months of last year.

Clarins, another force in French cosmetics, mustered an 18 per cent increase in first half sales from FF787m to FF1.03bn thanks to continued growth in its international markets.

The revival in duty-free sales

also benefited LVMH, one of the largest forces in luxury goods worldwide, which reported a modest 4.5 per cent increase in sales to FF9.88bn for the first half.

Perfume sales showed stronger growth of 24 per cent to FF2.54bn, fuelled by the duty free recovery and the launch of Dune and Amarige. There was a 6.7 per cent fall in drinks turnover to FF4.44bn chiefly due to depressed champagne sales.

Two other leading French

drinks groups, Pernod-Ricard and Remy-Cointreau, reported reduced turnover for the early part of the year.

Pernod's interim sales slipped by 3.5 per cent to FF6.88bn, although the fall was mainly due to the sale of Société des Vins de France. Remy's first-quarter sales fell from FF1.16bn to FF1.04bn.

Taittinger, the champagne maker, managed to increase interim sales by 38 per cent to FF2.2bn despite the difficulties of the champagne market.

Half-year profits at Glynwed increase 48%

By Paul Cheesebright, Midlands Correspondent

GLYNWED International, the diversified UK engineering group, yesterday reported a sharp increase in half-year pre-tax profits and a clear indication that dividends will not be cut.

The result contrasted with the trend of lower earnings among other industrial groups in the West Midlands. Glynwed's share price rose 13p to 196p on the results, valuing the group at more than £400m.

Glynwed's pre-tax profits of £15.4m in the first six months of 1992 were 48 per cent higher than in the 1991 first half. This translated into earnings per share of 4.86p, compared with 3.26p at this time last year.

The rise in Glynwed's fortunes owed more to cost-cutting and reductions in its interest charges than to demand for its products in recession-hit Britain, where it does 70 per cent of its business.

The stock market had feared that Glynwed would cut its interim dividend. In fact, for

the fourth successive year,

Glynwed held it at 4.15p. Mr Gareth Davies, chairman, said Glynwed would, earn enough this year not to have to follow last year's experience of dipping into reserves to keep up payments to shareholders.

"We should be able to cover the dividend," said Mr Davies. This implied that, again as in the past three years, the final dividend would be 11.66p. He said that in order to cover the dividend, Glynwed would need to earn £36m in annual pre-tax profits. "Profits will be well ahead of

those for 1991," he added.

However, output of Glynwed's consumer and building products, its plastics, copper tubing, engineering steels and metals services were at best flat and sometimes lower than in the 1991 first half.

"We have no expectation of anything other than slow recovery," said Mr Davies. Turnover during the 1992 first half, at £486.6m, was 247.5m less than in the same period last year, although that is partly explained by the sale of three businesses.

ABN AMRO Bank
is looking for a
Eurobond salesperson.

The person we're
looking for is probably
already looking
towards Europe.

The bank.

With a worldwide network of 1850 offices in over 50 countries, ABN AMRO Bank is among the world's top 15 banks. For us, that's no reason to rest on our laurels.

In fact we're looking to the future and still busily expanding. Which also implies that we're reinforcing our role in international capital markets. In both primary and secondary markets our presence as a multi-currency counterparty is growing rapidly.

The position.

We are currently looking for an experienced Eurobond salesperson to work in our Fixed Income Sales Department in Amsterdam. This department is responsible for liaison with the

The rewards.

ABN AMRO Bank offers a remuneration package which will be weighted in accordance with the successful candidate's individual balance of experience and skills.

In addition the successful candidate will enjoy opportunities for training and career development within ABN AMRO's international investment banking network.

The application.

If you are interested in joining a major financial institution in Europe, send your letter of application together with curriculum vitae to ABN AMRO Bank N.V., Personnel Department IB&GC, attention Mrs. A.M. van den Heuvel, Frankemaheerd 12, HP 352, 1102 AN Amsterdam, The Netherlands.

Should you require more detailed information about this position, you may call Mathew van Staple, Senior Vice President of Fixed Income Sales on 09-31-20-628 1611.

Finally, it should be mentioned that a psychological test may be included in the selection process.

CREATING THE STANDARD IN BANKING.
ABN-AMRO Bank

FAR-EAST EQUITY MANAGEMENT COMPANY S.A.
(Incorporated in Luxembourg)
Société Anonyme, 17, rue de la Reine, L-1213 Luxembourg
R.C. Luxembourg B no 31.513

NOTICE TO FAR-EAST EQUITY FUND INVESTORS

Amendment to the Management Regulations of FAR-EAST EQUITY FUND

Reference is made to the Prospectus and Management Regulations of the FAR-EAST EQUITY FUND, the Board of Directors of the Management Company, at its meeting on 17 June 1992, with approval of the Depositary Bank, approved the amendments of the Management Regulations. The Fund will be able to invest in all countries of the Far-East without any limitation; this modification of the restriction to invest in at least 70% of its assets in Japan.

Furthermore, the Management Company is entitled to a management fee of 1.1% per annum of 0.50%; the Depositary Bank is entitled to a management fee of 0.50% per annum of 0.25%; the Management Company will charge, per portfolio issued, a fee of 100,000 - issued at JPY 2,200.

Investors in the Fund who do not agree with these amendments may contact their account officer until September 14th, 1992 to request that their shares be sold; this will not be applicable before September 14th, 1992.

The consent relating to this amendment has been deposited at the "Tribunal d'arrondissement de la Cour de Commerce" on July 28th, 1992. The Prospectus and Management Regulations are at the disposal of the subscribers at the registered office of the Management Company, the Depositary Bank and the Swiss Representative.

Luxembourg, July 28th, 1992

Investment received from:
Far-East Equity Management Company S.A.

United Overseas Bank (Luxembourg) S.A.
Depositary Bank
Hugues Hamling
Pons de Perreval

Armand Weidner
Pons de Perreval

C. Cold
Director

L. Vanden Broucke
Director

Halifax Building Society
Floating Rate Loan Notes 1994

For the three month period from 13 August, 1992 to 11 November, 1992 the interest rate will be the Bank of England base rate of 10.75 per cent, per annum.

The Coupon amounts will be:
£100.00 per £1,000.00 Note and
£1,300.00 per £10,000.00 Note,
payable on 13 November, 1992.

Morgan Grenfell & Co. Limited
Agents

ECU 350,000,000
Kingdom of Belgium
Floating Rate Notes due 1999

Issued in two tranches of
ECU 175,000,000 (the tranche)
ECU 175,000,000 (the tranche)

For the period from August 14, 1992 to November 16, 1992 the Notes will carry an interest rate of 10.75% per annum with an interest amount of ECU 3,825.38 per ECU 100,000 Note.

The relevant interest payment date will be November 16, 1992.

Agents:
Banque Paribas Luxembourg
Société Anonyme

LEGAL NOTICES

Company No 1291186, Registered in England and Wales

STAPLTON FLETCHER LIMITED

NOTICE IS HEREBY GIVEN, pursuant to Section 4(2) of the Insolvency Act 1986, that a meeting of the creditors of the above-named company will be held at 10, Abchurch Lane, London, EC4N 3DF, on 28 August 1992 at 11 a.m. for the purpose of having laid before it a copy of the report prepared by the Administrator (hereinafter "the Administrator") under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to consider the matters contained in the report and to advise the Administrator on any matters referred to it by the Administrator. The meeting may also, if it thinks fit, resolve to appoint a person to be the liquidator of the company and to authorise the liquidator to do so. The meeting may also, if it thinks fit, resolve to appoint a person to be the liquidator of the company and to authorise the liquidator to do so. The meeting may also, if it thinks fit, resolve to appoint a person to be the liquidator of the company and to authorise the liquidator to do so.

Dated 12/08/92
Signed J. J. Wright, Joint Administrative Receiver

Issue of £100,000,000
of which the First Tranche is £75,000,000

Britannia Building Society
(Incorporated in England under the Building Societies Act 1986)

Floating Rate Notes due February 1996

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from August 12, 1992 to November 12, 1992 the Notes will carry an interest rate of 10.3885% per annum. The interest payable on the relevant interest payment date, November 12, 1992 will be £261.16 per £100,000 Note and £2,611.59 per £1,000,000 Note.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

August 14, 1992

U.S. \$500,000,000
National Westminster Bank
(Incorporated in England with limited liability)

Primary Capital FRNs (Series "B")

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from August 14, 1992 to February 16, 1993 the Notes will carry an interest rate of 9.75% per annum. The interest payable on the relevant interest payment date, February 16, 1993 against Coupon No. 16 will be U.S. \$1,905.21 and U.S. \$190.52 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

August 14, 1992

KOREA INTERNATIONAL MERCHANT BANK
U.S. \$30,000,000 Floating Rate Notes Due 1994

In accordance with the provisions of the Notes notice is hereby given that for the six months period from August 12, 1992 to February 12, 1993 (184 days) the Notes will carry an interest rate of 3.88563% per annum with a coupon amount of U.S. \$37.86 per U.S. \$100,000 Note payable on February 12, 1993.

Frankfurt/Main, August 1992
COMMERZBANK

BUSINESS TRAVEL MANAGEMENT

Business Travel is one of the major costs that a company faces. This survey will examine the management control of travel costs and examine the issues most relevant to the sector.

The survey will profile the Guild of business Travel Agents who celebrate their 25th anniversary and examine their influence on the business travel industry.

For details of advertising rates and an editorial synopsis, please telephone Jessica Perry on 071 973 4611 or fax 071 973 3062.

Weak news advertising Thomson

Second-quarter Equitable Life

TVB lifts interim

MBE Finance
Guaranteed Dual Bank

Series "A" Guaranteed Dual Bank
U.S. \$22,000,000

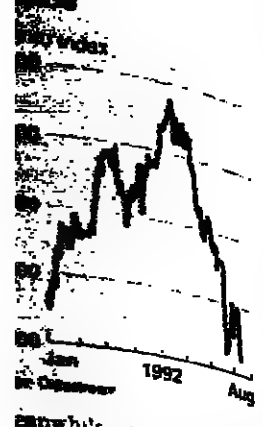
Series "B" Guaranteed Dual Bank
U.S. \$15,000,000

Mitsubishi Bank

Fiscal Agent and Private Bank

Paying Agent

London 020 7 55 1000



down

down

down

down

down

down

down

down

down

down

down

down

down

down

down

down

Weak newspaper advertising dents Thomson profits

By Bernard Simon in Toronto

FERCE competition in the UK travel market and continued weakness in North American newspaper advertising helped lower Thomson Corp's second-quarter earnings by 11 per cent.

The Canadian-controlled group, which is the UK's largest tour operator, reiterated it was "not prepared to concede market share" to its competitors in the travel market.

Despite heavy discounting of brochures, Thomson said it had not cut back its summer holiday capacity.

Although Thomson Travel's sales climbed by 11 per cent in the second quarter, operating profits dipped to US\$39m from \$32m a year earlier.

The group as a whole reported a drop in second-quarter earnings to \$70m, or 12 cents a share, from \$79m, or 13 cents a share, a year earlier. Sales rose to \$1.59bn from \$1.4bn.

The fall was most pronounced at Thomson's North

Second-quarter loss for Equitable Life parent

By Patrick Harverton in New York

EQUITABLE Companies, the parent group of Equitable Life, the fifth largest life insurer in the US, yesterday reported a second-quarter after-tax loss of \$17.6m in the wake of heavy losses from real estate investments.

The result, however, was still a considerable improvement on the \$212.6m loss incurred at the same stage of 1991.

Yesterday's results cover the period before Equitable was transformed from a mutual to a stock company by last month's \$392m stock-market flotation. The group had to take an extraordinary \$25.8m charge to cover the cost of the demutualisation, which meant the final net loss for Equitable in the second quarter was \$43.5m.

The primary factors in the losses on Equitable's insurance investment portfolio were additions to valuation allowances and write-downs in publicly traded securities, which over the past six months have totalled \$131.7m, although they were partly offset by investment gains of \$61.8m.

The bulk of the investment losses was for valuation allowances set aside for mortgages. Equitable said problem com-

TVB lifts interim payout

By Simon Holberton in Hong Kong

TELEVISION Broadcasters, Hong Kong's leading television company, yesterday reported an 83 per cent rise in net profits to HK\$128.3m in the first half to June, from HK\$70.5m a year earlier.

TVB's profits were struck on a 17-per cent increase in turnover to HK\$893.5m from HK\$864.8m. An interim dividend of 12.5 cents a share has been declared, up 12.5 per cent on last year's interim of 10 cents.

Sir Run Run Shaw, executive chairman, said the results were very encouraging. They were attributable to cost cutting and improvements in production efficiency, he said.

Although the government has liberalised the market for cable and satellite broadcasting, Sir Run Run said development of the management believes the prospects for TVB remain positive.

Sir Run Run and his family control 34.6 per cent of TVB while the family of Mr Robert Kuok, Malaysian financier, controls 33.7 per cent.

NOTICE OF REDEMPTION TO HOLDERS OF

MBE Finance N.V.

US\$ 37,000,000

Guaranteed Dual Basis Bonds due 2000

(Issued in two series)

comprising

US\$ 22,000,000

Series «A» Guaranteed Dual Basis Bonds due 2000 and

US\$ 15,000,000

Series «B» Guaranteed Dual Basis Bonds due 2000

unconditionally and irrevocably guaranteed by

Mitsubishi Bank (Europe) S.A.

Notice is hereby given that pursuant to paragraph 5 (b) of the Terms and Conditions of the Bonds, the Issuer has elected to redeem the total amount remaining outstanding of the Series «A» Bonds (i.e. US\$ 22,000,000) at their principal amount on September 15, 1992.

Payment of interest due on September 15, 1992 and repayment of principal will be made in accordance with the Terms and Conditions of the Bonds.

Interest will cease to accrue on the Series «A» Bonds as from September 15, 1992.

The Series «A» Bonds having coupon due September 15, 1993 and following attached should be surrendered for payment at the offices of the following paying agents.

Fiscal Agent and Principal Paying Agent

Kreditbank S.A. Luxembourg

43, boulevard Royal, L-2955 Luxembourg

Paying Agent

Kreditbank N.V.

Arenbergstraat 7, B-1000 Brussels

The Fiscal and Principal Paying Agent

Kreditbank Luxembourg

Luxembourg, August 14, 1992

McDonnell Douglas maps out flight path for 1990s

Nikki Tait looks at the company's progress and restructuring plans and puts them into perspective

John McDonnell, chairman of McDonnell Douglas, "could not be accused of being modest," began his message to shareholders in the company's latest annual report. "The tough going... It is an apt description of our position."

No one questions the difficulties which are being faced by America's number one defence contractor and the world's third largest commercial airline builder.

In the aftermath of the cold war, US defence spending is falling at a rate of more than 5 per cent a year, and government business still accounts for more than half McDonnell Douglas's sales.

On the airline side, the company ranks behind Boeing of the US and Europe's Airbus, two strong competitors. This market, too, is likely to be difficult until the mid-1990s; major airlines, having ordered new aircraft with heavy enthusiasm in the late-1980s, are scaling back in the recession.

Moreover, stretched financially, McDonnell Douglas needs wealthy partners if it is to develop its jet operations. In particular, the new and much-trumpeted MD-12 jumbo. Negotiations, notably with Taiwan Aerospace, have so far come to nothing.

But what is moot is whether this week's announcement of a

McDonnell Douglas



Share price (\$)

Source: Datastream

Jobs will go, as duplicate administrative functions, like personnel, are rationalised. On the manufacturing front, at least one plant - making aircraft parts in Columbus, Ohio - will close next year. It employs 1,000 people.

The aim is to find either a buyer or a joint venture partner for the helicopter business, which has annual sales of about \$750m. That, suggests one analyst, could bring in approximately \$500m if the first course is pursued.

For some observers, it is the implied culture change - rather than the numbers alone

- which is providing the encouragement.

News of job cuts and retrenchment are nothing new at McDonnell Douglas: only last month, for example, it told employees that up to 5,000 positions could be axed in the commercial aviation division by the end of the year.

But Mr John McDonnell's statement this week suggested a commitment to only those businesses where McDonnell is, or could become, a market leader - that is, number one or two worldwide. This, say the bulls, could herald a more focused approach.

"We view it as a positive development," commented Tas-

For months, analysts have been sceptical about the company's ability to proceed with the MD-12 programme. "The wrong airplane at the wrong time and the wrong price," ran one recent circular.

However, without the MD-12, there are fears that the company will continue to cede ground to Airbus and Boeing, with their wider range of products, and its market share will dwindle inexorably.

Under this week's reorganisation plans, the commercial aircraft operations would appear to become even more segregated. That, in turn, has prompted renewed speculation that McDonnell Douglas will quit the business altogether, either by selling or phasing out its operations. The Missouri company, however, publicly reaffirmed its commitment.

And it is worth putting Wall Street's response to the week's news into perspective. After all, McDonnell shares have been sitting on a extremely low rating, back at levels seen two years ago, and way below the company's book value of \$105 a share.

The stock, moreover, fell heavily when second-quarter earnings showed a 51 per cent dive, to \$38m, earlier this month.

In short, if this is progress, it comes against a very unprogressive background.

Share issue by Zenith Electronics

By Barbara Durr in Chicago

ZENITH Electronics, the troubled US television maker, has unveiled a new financing plan that may help steady the company following several years of debilitating losses.

Zenith has been hit by losses in consumer electronics and investments in new technologies, such as high definition television.

The financing plan includes a public offering of 8m shares of common stock, which will raise approximately \$55m at the current share price, and a new three-year \$80m working capital loan from the Bank of New York.

The new credit facility will replace its existing agreement, which expires at the end of the year.

In a filing with the Securities and Exchange Commission, Zenith said of the 8m shares to be sold, 1.5m would be offered outside the US. The company has 29.3m shares outstanding.

It also said the underwriters will have the option to issue up to 1.2m more shares on the same terms to cover over-allotments.

Salomon Brothers and The First Boston Corporation were named as managers of the underwriting group.

The proceeds from the stock sale may be used to redeem some or all of the company's outstanding notes, and repay other debt for its working capital facility as well as research and development expenses.

Although Zenith privately sold about 5 per cent of its shares to South Korea's Lucky Gold Star group last year, it has not sold shares to the public since July 1987.

Digital in Hughes TV deal

By Raymond Snoddy in Los Angeles

HUGHES Aircraft is pushing ahead with a revolutionary satellite television project designed to offer more than 150 TV channels all over the US by the beginning of 1994.

Hughes, the aircraft and communications division of General Motors, has already committed \$600m to the project and the first of three satellites is scheduled for launch next year.

The Hughes subsidiary involved, DirecTV, yesterday announced the latest stage for the venture - a deal with Digital Equipment of the US to operate the national computerised billing system for the project. Network Computing Corporation will provide the software.

Mr Eddy Hartenstein, DirecTV president, estimates the US company could be reaching 10m homes by the end of the decade.

Earlier this year Thomson Consumer Electronics was given an exclusive deal under which it will produce the first 1m satellite receivers, expected to retail at around \$700.

The scrambling equipment for the service will be provided by News Datacom, a subsidiary

Higher half year results for the GAP

By Nikki Tait in New York

The Gap, one of the most respected specialty retailers in US, yesterday reported a 10.2 per cent improvement in second-quarter profits, to \$37.7m after tax.

The rise is scored on sales up from \$523.1m to \$614.1m, with the San Francisco-based company's same-store sales improved by about 5 per cent. This is a slower rate of growth than in the second quarter of 1991, when same-store sales increased by 11 per cent.

However, given the "difficult economic climate", the Gap's chairman, Mr Donald Fisher expressed satisfaction at the figures.

The second-quarter earnings total takes profits after tax for the first six months of 1992, to \$83m, compared with \$75.1m a year earlier. Sales were \$1.2bn, against \$1.01bn last time.

Notice of Redemption

MFC

Mortgage Funding Corporation No.5 PLC

(Incorporated in England and Wales with limited liability under registered number 02079671)

£110,000,000 Class A1 Mortgage Backed Floating Rate Notes Due November, 2035

NOTICE IS HEREBY GIVEN to the holders of the Class A1 Notes, that the Issuer has determined in accordance with the Redemption provisions set out in the Terms and Conditions, the Class A1 Notes in the amount of £110,000,000 will be redeemed on the next Interest Payment Date, 28th August, 1992 (the "Redemption Date"). The Class A1 Notes will be redeemed on a pro rata basis and the Principal Payment per Class A1 Note will be £10,000. The Principal Payment on each Class A1 Note will be made in accordance with the operating procedures of Euroclear and CedeL.

Bankers/Trust Company, London Agent Bank 14th August, 1992

ALLIANCE LEICESTER

Alliance & Leicester Building Society

£50,000,000 Subordinated Variable Rate Notes 1998

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest for the seventeenth Interest Period from 11th August, 1992, to 11th November, 1992, has been fixed at 11.00% per annum. Interest payable on 11th November, 1992, will amount to £279.02 per £10,000 principal amount.

Bankers/Trust Company, London Agent Bank

NOTICE OF EARLY REDEMPTION to the holders of

KLEINWORT BENSON GROUP plc ("THE ISSUER")

US\$150mn GUARANTEED FLOATING RATE NOTES 1996 OF WHICH

US\$68mn REMAIN OUTSTANDING ("THE NOTES")

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF THE NOTES, in accordance with the provisions of the Trust Deed dated 27th June 1984 and the Supplemental Trust Deed dated 15th March 1985 constituting the above-mentioned Notes and pursuant to Condition 5(c) of the Notes, that the Issuer will exercise its option to redeem all Notes outstanding on 30th September 1992, the next interest payment date.

The Notes will be redeemed at 100 per cent of their principal amount and payment of the Principal of the Notes will be made against surrender of the Notes with all unmatured coupons attached. Interest on the Notes will be paid against Coupon No.18, which is due on 30th September 1992. The Notes will cease to accrue interest on the redemption date.

The Notes, together with all relevant coupons, are to be presented and surrendered at the office of any paying agent to the Notes. The amount of any missing unmatured coupon(s) will be deducted from the sum due for payment.

PRINCIPAL PAYING AGENT

Chemical Bank

180 Strand

London WC2R 1ET

PAYING AGENTS

Kleinwort Benson Limited

20 Fenchurch Street

London EC3P 3DB

Kreditbank S.A. Luxembourg

43 Boulevard Royal

Luxembourg

Kreditbank NV

Arenbergstraat 7

B-1000 Brussels

Swiss Bank Corporation

Carvenstrasse 9

CH-4002 Basle

14th August 1992

Northrop sees \$152m third-quarter provision

By Our Financial Staff

NORTHROP, the US defence contractor which is heavily dependent on the B-2 Stealth bomber programme, warned yesterday it expects to make a \$152m provision related to its cruise missile programme in the third quarter.

The company said the charge reflected the estimated financial impact of its proposal to extend the schedule to complete the flight test programme of the Tri-Service Standoff Attack Missile.

The provision will cut third-quarter earnings by around \$100m or \$2.13 a share, and is being taken after discussion with the US Air Force this month.

Northrop claims the provision should be sufficient to complete the development programme, but added the possibility of future provisions remained until the contract is finished. The missile programme was awarded before Northrop stopped accepting fixed-price development contracts in 1988.

Downturn at Laurentian

By Robert Gibbons in Montreal

LAURENTIAN Group, the eastern Canada financial services group, minority-held by France's La Vie, reported lower second-quarter earnings because of the weak economies in Canada and Britain.

Earnings fell to C\$6.3m (US\$5.3m) or 10 cents a share, from C\$7.7m, or 13 cents, a year earlier.

The British life insurance unit had lower sales. Loan loss provisions were higher in Can-

State Bank of New South Wales Limited

A C N 603 363 228

US\$250,000,000

Extendible Floating Rate Notes due 1998

(Guaranteed by the Government of the State of New South Wales)

Notice is hereby given that the rate of interest for the period 14th August, 1992 to 16th February, 1993 has been fixed at 3.71875%.

Interest payable on 16th February, 1993 per US\$10,000 note will be US\$192.14 and per US\$100,000 note will be US\$1,921.35

Agent: Morgan Guaranty Trust Company

JPMorgan

State Bank NSW

LVM H

MOÛT HENNESSY - LOUIS VUITTON

A French "société anonyme"

Share capital of 775,387,500 French Francs

Registered Office: 38 avenue Hoche - 75008 PARIS - FRANCE

Registered with the Registre du Commerce et des Sociétés under reference PARIS B 775 678 417

US\$ 1,000 7 PER CENT CONVERTIBLE BONDS DUE 1999

- NOTICE TO BONDHOLDERS -

The following resolutions were submitted to and adopted by the General Meeting of the holders of the US\$ 1,000 7% convertible bonds due 1999 of LVMH MOÛT HENNESSY LOUIS VUITTON held, on second convocation by the Board of Directors at 11.30 am on 3rd July, 1992, at the company's registered office:

FIRST RESOLUTION:

Having heard the report of the Board of Directors and having noted the resolutions submitted to the General Meeting of the shareholders, called on 25th May, 1992, authorizing the Board of Directors to grant options to employees or executives of Group Companies to subscribe LVMH MOÛT HENNESSY LOUIS VUITTON shares, the General Meeting of Bondholders approves the authorization of the General Meeting, such authorization including the waiver by shareholders of their pre-emptive rights to capital shares to be issued as and when the options are exercised.

SECOND RESOLUTION:

The General Meeting gives full power to the bearer of a copy or extract of the minutes reporting its deliberations to carry out any necessary registrations thereof or any necessary legal requirements.

The meeting further resolves that there shall be deposited at the Registered Office of the Company the minutes of such meeting to which shall be annexed the list of persons attending, the powers of attorney of the Bondholders represented, the report of the Board of Directors and the resolutions of the extraordinary general meeting of shareholders of 25th May, 1992.

The Board of Directors

Issues suffer as Moody's downgrades Italy's rating

weakened state of public finances, and political uncertainty over European unification, as well as the "fluidity" of domestic policies.

However, Moody's described the steps taken by the new government, for example, to lower the budget deficit and stabilise the debt/gross domestic product ratio, as positive.

As a result of the downgrade, the foreign debt ratings of Enel, Cariplo, Istito Mobiliare Italiano, Credito Italiano and Monte dei Paschi di Siena have also been lowered to Aa3.

into force on January 4 next year. The subscription period will be from August 17-28.

Yesterday the bank said it would report a substantially larger loss in its results for 1992 than the Fm128m deficit of last year.

"The banking sector's problems will continue at least throughout next year and possibly beyond," said the bank's chief economist.

lost its triple-A debt rating from Moody's, when its £3.6bn of long-term debt was downgraded to Aa2 by Moody's. It had been under review for a possible downgrade since May.

The move follows a similar action last week by Standard & Poor's, the other leading US agency, which cut the company's rating to double-A plus.

The agency cited the company's changing structure, as it invests in exploration and production, increasing competition in the UK, and regulatory constraints.

● Consob, Italy's stock market watchdog said securities houses and brokers not signed on to the Milan stock market's monthly settlement system won't be allowed to trade on the bourse's computer starting today. AP-DJ reports.

The offering would raise the bank's capital ratios by about 0.7% per cent, bringing the pro forma Tier 1 and total capital ratios to 8.7 and 11 per cent respectively, the bank said.

	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2
--	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	---

Brit Aerospace	26	Grand Met	38	Perkin	18	Brit. Land	18
British Steel	7	GRE	13	Rank Org	55	Land Sec.	30

TRADITIONAL OPTIONS

● First Dealings	Aug. 3	also shown on this page.
● Last Dealings	Aug. 14	
● Last Declarations	Oct. 29	
● For settlement	Nov. 9	

3-month call rate indications are
AMFC, RET, Perins and Termco

Call in Medeva. Put in Medeva.
Doubles (Puts and calls) in
AMFC, RET, Perins and Termco

Cadburys	38	ICI	45	Reed Int	44	Mountfeln	1½
-----------------	-----------	------------	-----------	-----------------	-----------	------------------	-----------

ACCOUNTANCY COLUMN

Critical smoke obscures disciplinary reforms

Andrew Jack explores the tensions surrounding the policing of standards within the profession

AS the disciplinary procedures of the professional accountancy bodies are once more eased, the smoke obscures the chances of their receiving a fair hearing is likely to be rendered impossible by the clamouring of the lynch mob.

Criticism has been unleashed from both external observers and those within the profession in the last few months. Only the most recent example was the professional conduct hearing at the Institute of Chartered Accountants in England and Wales against Mr Michael Jordan and Mr Richard Stone of Coopers & Lybrand over an alleged conflict of interest surrounding their appointment as administrators to Polly Peck International.

Some pour scorn on why these hearings are taking so long, and why they have now been postponed, apparently at least until mid-October. Others attack the decision to keep the hearings secret, even from other council members who sit on the disciplinary committee itself.

But the Polly Peck incident is not so exceptional. At a packed meeting in November last year arranged by the London Society of Chartered Accountants, small practitioners angrily accused the English Institute of protecting the larger firms.

Why, they demanded to know, was no action being taken to investigate the accountants' role in the collapse of the Bank of Credit and Commerce International? (The announcement of a just such an investigation was not ultimately made until this April.) Several disgruntled members said that if they had been involved in such a scandal, they would have been summarily dismissed from the Institute.

The fact is that any disciplinary action — or the apparent lack of action in a high-profile scandal — is always likely to generate grievance. Much may be ungrounded, yet among the unfair vocal attacks, some faint legitimate voices are being drowned out.

The professional bodies have done much to bring about reform. Mr Ian Platts, who became the new president of the English Institute in June, has said that his vision of the disciplinary system is to be "firm, fast and fair". He has dubbed attempts to mould the system to this vision as among the highest priorities during his year in office.

A large number of the most significant reforms pre-date Mr Platts' appointment. Many reflect the influence of Mr Brian Harris, a lawyer who heads the Institute's professional conduct department.

Only last week, the most recent institute council approved a thick report from a working party on its relationship with firms. This will open the way to action being taken directly against firms rather than just the individuals within them, currently only allowed in the regulated areas of insolvency, audit and investment business.

Earlier this year, the Institute appointed an "ombudsman" to mediate on behalf of people who had made complaints against professionals.

Any disciplinary action — or the apparent lack of action in a high-profile scandal — is likely to generate grievance. Much may be ungrounded, yet among the unfair vocal attacks, some faint legitimate voices are being drowned out.

In its report on Milbury in the spring, Arthur Young became the first accountancy firm to be fined by the JDS, for its failure as auditor to highlight "seriously misleading" figures in the 1984 accounts of the collapsed house-building group. It was fined £100,000 plus £40,000 in costs.

Other proposed JDS changes already reflected in the workings of the disciplinary committee — allow simplified and more rapid processing of complaints when the firm or

individual under scrutiny admits responsibility. JDS reports are already released in full. Now discussion is underway to provide more detail on the results of the other, more minor disciplinary hearings.

Many of the complaints about disciplinary procedures are related to the delays between an allegation and its resolution. Mr Brian Harris says this is partly the result of the rising workload of complaints, reflecting a similar trend by many professional bodies.

The Institute received about 3,500 complaints last year, up 20 per cent on the previous year, 10 per cent on the year before that — and likely to rise by another 20 per cent this year. But most of these cases are handled without any formal proceedings, and the vast majority concern often trivial difficulties in relation to very small practitioners.

Most criticism centres on the handful of high-profile cases taken on by the JDS. Part of the delay is explained by the need to allow the cases to be adequately prepared and to allow the chance for appeals. Part is inextricably tied into the delays in the legal system, since the JDS cannot take action while a court case is underway.

Barlow Clowes, the disgraced fund management company, for example, was closed by the Department of Trade and Industry in 1988. Its JDS case was only re-opened in February, after proceedings in the courts had finished.

That leaves one vital concern unanswered, however: the openness of proceedings. The JDS cases are at least reported in full on their conclusion, giving outsiders the chance to see details of the evidence and arguments presented. There is no such luxury for the hearings of the disciplinary committees.

The tension within the institute is whether its apparently growing desire to be seen to be fair will conflict with the effectiveness of its procedures. A paper circulating internally stresses the risks of defamation, contempt, restriction of free discussion, and the level of co-operation with other regulatory bodies if sensitive information is discussed too openly.

It may well be that these barriers prove unworkable. If the institute is determined to be seen to be objective, it must have to face up to an unpleasant question which has been rather buried over the last few months: whether there is an irreconcilable conflict over its role as both a trade association and a professional regulator for accountants.

Barlow Clowes, the disgraced fund management company, for example, was closed by the Department of Trade and Industry in 1988. Its JDS case was only re-opened in February, after proceedings in the courts had finished.

ACCOUNTANCY APPOINTMENTS

Finance Director

Electricity Division

c.£55,000 + Bonus + Significant Benefits

Nottingham

On completion of its first full year in the private sector, East Midlands Electricity has restructured, focusing clearly on broadening its range of activities, setting industry standards in customer service and quality and significantly enhancing profit performance. Distributing and supplying electricity to over 2 million domestic and commercial customers, the Electricity Division accounts for over 90% of the company's £1.5 billion turnover. A Finance Director is sought to play a pivotal role within this highly challenging and fast changing business during a critical phase of its development.

THE POSITION

- Divisional Board member for finance, reporting to Chairman of Electricity Division. Responsible for department of 300.
- Wide ranging responsibilities including all financial management, customer billing and collection, purchasing, procurement and pension administration.
- Work closely within Divisional Board to develop financial strategies and policies, systems, unannounced and £100 million capital expenditure programmes.

QUALIFICATIONS

- Senior financial professional, qualified from large group. Age open.
- Must have controlled a large finance department within consumer services business, ideally with significant capital expenditure exposure.
- Positive, diplomatic with high level management skills. Must be customer and quality focused.

Please write, enclosing full cv, Ref HJ3575 NBS, Bennetts Court, 6 Bennetts Hill, Birmingham, B2 5ST

NBS SELECTION LTD - a Norman Broadbent International associated company
BIRMINGHAM 021 231 4696 • LONDON 071 495 6392 • SLOUGH 0753 819227 • BRISTOL 0272 291142
GLASGOW 041 204 4354 • ABERDEEN 0224 620080 • MANCHESTER 0625 529955

Manager Financial Reporting

Surrey

to £40,000 + car + bonus

The Group is a publicly quoted private hospital and healthcare organisation with operations in Europe, South America, Middle East and the U.S.A. Turnover is £33m per annum. A new senior management team having recently been put in place, a Manager-Financial Reporting is now required.

Based at the small headquarters office in Surrey the person appointed will be responsible for monthly reporting, statutory accounts to meet Stock Exchange requirements and tax planning. In addition he/she will further develop all financial and computer based management reporting systems.

Please apply in strict confidence to
George F Cross at Management
Appointments Limited, Finland House,
56 Haymarket, London SW1Y 4RN.
Tel: 071-930 6314.
Fax: 071-930 9539.

Management Appointments Limited
LONDON • PARIS • MILAN • NEW YORK

Finance Manager

Northern Home Counties

c £40,000 + Car + Relocation

Our client is one of the world's leading manufacturers of industrial and chemical products. Strategic acquisitions, combined with organic growth, have led to a consistent increase in Group sales and profits over recent years. The company now enjoys substantial market share in FMCG and DIY products as well as in chemicals for industrial use.

In order to strengthen their financial and commercial expertise, the UK company is seeking to appoint an ambitious, qualified accountant with strong communication and technical skills, and the ability to become an integral part of the senior management team. Reporting to the Director of Finance, the successful candidate will develop and maintain the provision of financial management information and systems, ensuring that the needs of the Directors and General Managers are met. This high profile position impacts on the whole business and a significant level of commercial input is envisaged.

Probably aged 28-35, prospective candidates will be qualified accountants of graduate calibre with a successful track record gained in a multi-national, consumer-product based manufacturing organisation. Individuals who have worked in a multi-site or factory environment will be of particular interest. Above all, candidates must be able to demonstrate strong leadership skills, energy and the ability to operate effectively in a results-orientated organisation.

In return, the company offers a generous remuneration package, a committed work environment and the scope for long term career advancement.

For further information, please write (enclosing a full curriculum vitae, salary details and daytime telephone number) to Dan Chavasse, Michael Page Finance, Centurion House, 136-142 London Road, St Albans, Herts AL1 1SA.

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide



Abbey National Treasury Services is a wholly owned subsidiary of Abbey National plc. It is international in its operations and deals a large volume of money market and investment transactions. The company's aim is to provide excellence and value in meeting and managing the liquidity and wholesale banking needs of the Abbey National group, and to provide sustainable, high quality profits.

With this in view, we now seek to fill the following key post:

CONTROL ACCOUNTANT

Circa £25,000 + benefits

London

This highly visible role in a fast moving, expanding business encompasses the responsibility for documenting, interpreting and monitoring the internal controls system from deal execution through settlements to accounting systems. By implementing quality standards you will review the operation periodically, suggest improvements and set standards for the future. Completion of one-off projects will be a major part of your responsibilities.

A chartered accountant of graduate calibre, you will have at least 2 years experience in capital markets, treasury products and/or internal audit. You will be able to demonstrate experience of control projects and examples of improvements made to the function of internal controls and systems, and have a broad understanding of compliance and management information needs. Diplomacy and communication skills are essential, as you will be the interface between all departments and internal and external auditors. The position requires concise and clear written reporting skills, and a meticulous eye for detail. Experience of Lotus 1-2-3 would be an asset, as would knowledge of swaps, FX and FRAS etc.

Ref no 08/372

To apply, send a detailed CV, quoting the reference number, to our recruitment consultants L.J. Associates at 12 Colbridge Mews, Porchester Road, London W2 6EU, including work and home telephone numbers.

L.J. ASSOCIATES

FINANCIAL CONTROLLER

£Neg + Excellent Benefits

A leading independent Lloyd's insurance broker seeks to recruit a Financial Controller who will be required to co-ordinate and manage all aspects of the finance area reporting to the Group Finance Director. Key responsibilities will include: financial and management reporting, budgeting and planning, provision of advice on financial control and accounting issues and staff management.

A qualified accountant, with experience in a Lloyd's Broker, you will need to be able to demonstrate sound commercial awareness, together with well-developed communication and inter-personal skills. A high degree of technical competence, as well as good man management and leadership skills, are prerequisites for success in this role.

To apply, please write enclosing a full CV and covering letter to Box A1917, Financial Times, One Southwark Bridge, London SE1 9HL.

Appointments Advertising appears every Wednesday & Thursday

Friday (International edition only)

DIRECTORS SEEKING A NEW ROLE?

Demand more than well meaning Career Counselling or Outplacement advice. Interex PLC offers a real direction to your job search based on current market intelligence from the largest outplacement and career management consultancy providing cost effective services to employers and to individuals seeking career progression. Our subsidiary Interex receives over 6000 unsolicited vacancies annually - mostly between £40,000 and £300,000 p.a. - and makes recommendations from its approved candidate bank without charge. Call Keith Mitchell on 071-930 5041 for an exploratory meeting without obligation. Lambour House, 19 Charing Cross Road, London WC2R 1DB. Fax 071-930 5048.

INTEREX PLC - making money more

FINANCIAL CONTROLLER

A young Finance and Property Group based in the West End is rapidly expanding from a sound financial position and requires an experienced Financial Controller to take charge of an existing Accounts Department of 5 people with computerised systems which now need further enhancement.

Candidates should be professionally qualified accountants, ideally aged between 35 and 45, with good communications and interpersonal skills. Candidates should be able to offer a hands on approach within tight deadlines in a hard working and friendly environment.

Reporting to the Chairman and Chief Executive, who is himself a qualified accountant, you will be responsible for all aspects of the Finance Function. The ideal candidate will have the intellectual ability to deal with complex accounting and taxation issues and therefore the potential to progress to Finance Director in due course.

This is a rare opportunity for the successful candidate to play a significant role in the context of an ambitious and exciting group. A competitive salary will fully reflect the responsibility of the position and the calibre of the successful candidate.

Write with CV and remuneration details to Box 1920, Financial Times, One Southwark Bridge, London SE1 9HL.

PIVOTAL ROLE - FINANCE MANAGER

Black Horse
Financial Services

Kent

c.£35,000 + Car + Benefits + Relocation

Strategic reorganisation and mergers have ensured that our client has grown to be a brand leader in its sector of the Financial Services industry. Backed by a blue chip bank and with a clearly defined marketing and growth strategy the company has been founded on the excellence of its management and commitment to total quality.

Following an internal promotion, the opportunity has arisen for an ambitious, commercial accountant to assume a significant management position. The key role will be managing a large department responsible for the control of sophisticated financial accounting systems.

The candidate will be a qualified accountant of graduate calibre who has experience within the

Financial Services, Retail or other service sector. Technical skills will already be strongly developed. Potential for dynamic man management will have been tested as this is an opportunity to further develop those skills.

The company is committed to the development and training of its employees. Full product training will therefore be given to someone without relevant industry experience. The company's structure and growth also ensures that career prospects are excellent.

Please write with full C.V. to: Mark Gilbert ACA, Wheale Thomas Hodgins PLC, 13 Berkeley Square, Clifton, Bristol, BS8 1HG, quoting reference 1151/FT.



WHEALE THOMAS HODGINS PLC

Accountant

Financial Services Regulation - Development of Rules Policy

IMRO - Investment Management Regulatory Organisation Limited - is responsible for the regulation of investment managers under the Financial Services Act. It has a membership of over 1200, including fund managers, unit trust managers, pension fund managers, venture capital companies, banks and trustee companies.

Our Technical Unit is responsible for the development of policy related to the IMRO Rules and associated regulatory requirements, and for advice and guidance on their application to members of IMRO. We now require a Technical Officer, who will report to the Manager of the Unit.

Candidates must be graduates and qualified accountants with financial services experience and, preferably, a knowledge of financial regulation. They must also have good analytical, drafting and report writing skills. Candidates' likely age range will be late 20's to early 30's and the post provides excellent career development experience.

A fully competitive remuneration package will be offered and benefits include mortgage subsidy and non-contributory pension.

Please write (under confidential cover) with full curriculum vitae, showing how you meet the requirements of the position to: Robert Charleston, Head of Personnel, IMRO, Broadwalk House, 5 Appold Street, London EC2A 2JL. Please quote reference 1A0002 on the envelope.

IMRO

FINANCIAL TIMES
EUROPE'S BUSINESS
NEWSPAPER

vous faire part d'un accord publicitaire avec LES ECHOS le quotidien de l'économie le plus important en France. Une annonce dans la rubrique "Offres d'Emploi Internationales" dans le FINANCIAL TIMES et LES ECHOS augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'Édition Internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE
COX-FREEMAN
071 873 4027

AUDIT MANAGER

Midlands

An experienced, high calibre accountant is required to join a newly established corporate audit function in a progressive and successful plc. The company manages a diverse range of businesses, predominantly in the Midlands, but it also has interests elsewhere in the UK and overseas. The combined Group turnover is in excess of £1.5bn.

The new corporate audit function is a small, highly professional team which adds a commercial and constructive perspective to management and control issues.

The company is ambitious, forward looking and acquisitive. There is therefore considerable scope for career progression together with exposure to a wide range of technical and commercial situations.

Reporting to the Group Audit Manager, the manager will undertake high level reviews and special projects work, manage small teams and will be expected to make a positive contribution to the development of the Department.

SHAW & COLLINGS

c£30 - £32k + car + benefits

To be considered for this opportunity you will be either:

- An ACA with a minimum of three years P.Q.E. who is currently an audit manager in a leading firm of chartered accountants; or
- A professionally qualified accountant (ACA, CIMA, ACCA - first time pass) with a minimum of three years experience in the internal audit or operational review department of a major plc.

The post will appeal to those individuals who have already demonstrated the capacity for rapid progression in a demanding environment. In addition to a broad range of technical experience you will need to demonstrate excellent interpersonal skills, imagination, drive and a commitment to the achievement of high standards.

Candidates interested in the challenge of this position should send a curriculum vitae to Rod Shaw, Shaw & Collings, Premier House, 15 Wheelersgate, Nottingham NG1 2NA.

INTERNATIONAL AUDIT MANAGER

West London

£40,000 + executive car

A US corporation which is a world leader in all aspects of international package delivery is expanding rapidly in Europe through a combination of acquisitions and organic growth. As a key element of this expansion, the company wishes to establish an international audit function to conduct locally work previously carried out by US based staff.

The International Audit Manager, assisted by a small audit staff, will develop country-specific audit programmes, tailored to the legislative, taxation, cultural and risk exposure characteristics of each of the various countries in which the corporation operates.

The position will be based in Richmond, with travel being confined almost entirely to

Europe. The company provides a generous benefits package including full pension and health schemes and offers career prospects either within audit or into broader areas of financial management.

Candidates must have existing international audit experience, preferably gained in a multinational corporation. Fluency in a second language, preferably French or German, is highly desirable.

Applications, which should demonstrate how your experience matches our client's requirements, should include a career résumé, current salary details and daytime telephone number. Please write, quoting reference 3259, to Neil Cameron, Touche Ross Executive Selection, at the address below.



MANAGEMENT CONSULTANTS

1st Floor, Hill House, 1 Little New Street, London, EC4A 3TR. Telephone: 071 836 3000.

Touche
RossFINANCIAL CONTROLLER
THAILAND

An Asian based shipping and industrial conglomerate is now establishing a large ship repairing, ship building and engineering yard in Thailand. 1st stage of the shipyard will be completed and to start operation in Dec. 1992. The shipyard is located in Laem Chabang Port which is about 100 Km. from Bangkok.

A Financial Controller is needed to head the service depts. including Accounting, EDP, Personnel & Administration. The position requires a dynamic and fast thinking individual with diversified industrial/public accounting experience.

As Financial Controller you:

- Will report directly to the General Manager of the Shipyard, and functionally report to the Director of Corporate Services. You will need to establish the financial and internal control systems, with responsibilities for financial accounting and analysis, costing, budgeting, tax planning and management reporting.

- Should be a chartered accountant or a cost and management accountant with a recognised university degree and have not less than 10 years of financial/public accounting exposure preferably gained from a shipbuilding and repairing yard.

A competitive remuneration package & expatriate terms plus generous fringes together with good future career opportunities for the progression will be offered to the right candidate.

Please send in strict confidence and enclose detailed resume with full credentials and salary history by courier or speedpost to the following address.

Mr. Andrew Y K Chan
Executive Director - Corporate Services
Unithai Group of Companies
25 Alma Link Building 12/F
Sai Chidlom, Ploenchit Road
Pathumwan, Bangkok 10330
Thailand

FINANCIAL CONTROLLER
(Surrey)

As a member of a small management team, the Finance Director (designate) will work closely with the Chief Executive. This wide ranging role will require computer literacy, a strong commercial awareness and experience within a contracts driven organisation. The successful candidate will be a Chartered Accountant aged early 30s with the ability to motivate staff and colleagues.

Salary circa £35,000 plus normal benefits. Reply with detailed CV to Box A1919, Financial Times, One Southwark Bridge, London SE1 9HL

LAWSON MARDON GROUP

European Tax
Manager

LAWSON MARDON GROUP LIMITED, a publicly traded major international packaging and printing company requires a European Tax Manager to work from its London offices. The successful applicant will be part of the Group's European management team, which is charged with the responsibility of leading the Group's expansion from its base in the United Kingdom into the rest of Europe. Initially responsible for the Group's UK tax affairs, the job holder will be expected to provide assistance to management while progressively assuming responsibilities for wider European tax matters as Lawson Mardon Group succeeds in its growth targets.

The position will appeal to a Chartered Accountant with a minimum of five years' post qualifying tax experience in the offices of a major firm of chartered accountants or as a member of a UK multinational company's tax group. Salary and benefits are competitive and will probably attract the interest of those in the mid 30's age profile. Applications should be submitted, in confidence, to:

Personnel Controller
Lawson Mardon Group (Europe) Limited
8 Hill Street
London W1X 7FL

INTERNAL AUDITOR

c.£23K + Car
Gerrards Cross

Y.J. Lovell (Holdings) plc is a major UK based Construction Group with interests in Europe and the USA.

This is an opportunity to join a small enthusiastic team based in Gerrards Cross, Bucks. Reporting to the Audit Manager you will be able to work with the minimum of supervision and be involved in conducting operational audits throughout the UK and occasionally abroad. You will audit all aspects of the Group's computer based business and accounting systems, as well as perform ad hoc assignments and special investigations.

You are likely to be in your mid 20's and either qualified or part qualified ACA/ACCA, with a minimum of 2 years experience of Internal Audit ideally within the Construction Sector.

We offer excellent terms and conditions including 28 days holiday, pension and life assurance and fully expensed car.

For further details and an application form, contact Gerry Lean, Personnel Director on (0753) 882211.

Lovell

Financial Manager

Hungary Exceptional Remuneration Package

Our client is a prestigious leader in its own highly specialised field and has been successfully selling its products worldwide.

The company has recently joined forces with a major French industrial group with a complementary product range, thus becoming one of the largest manufacturers of its kind in Europe. The joint companies have ambitious development targets and are ready to launch several major projects in order to expand and strengthen their market share.

To ensure that all financial controls are developed to the required level in order to support the vastly enlarged business, the company has created the position of Financial Manager, initially reporting to the Finance Director and intended to succeed him in about 2 years time.

As well as having day to day responsibilities for a large accounting department, the successful candidate will be the driving force behind the implementation of new accounting and control

systems. He/she will also have responsibility for the design and implementation of management tools and the company's financial operations.

The ideal candidate should be a qualified accountant in the 35-40 age range with good technical and staff management abilities, preferably acquired in an international industrial environment. He/she should be capable of managing change in a constructive fashion and participating in top level decision making. He/she should be of Hungarian origin but fluency in English is essential and some knowledge of French would be advantageous. The highly competitive remuneration package reflects the importance of the appointment.

Please send your curriculum vitae, together with details of current salary, to Suzanne Karoly, Ernst & Young Corporate Resources, Becket House, 1 Lambeth Palace Road, London SE1 7EL, quoting reference SK403.

ERNST & YOUNG

International Trust Marketing Specialist
Gibraltar Based

Credit Suisse Trustees is a wholly owned subsidiary of Credit Suisse engaged in the formation and management of offshore companies and trusts. As part of its plans for expansion the Gibraltar subsidiary is looking for a marketing officer to promote its products and services. The position will entail extensive overseas travel.

Candidates should have proven marketing skills and existing experience of international offshore finance. They are likely to have a professional qualification. Fluency in English and Spanish is essential and additional knowledge of other languages desirable.

Please reply with full CV to:

G A Eltham, Managing Director
Credit Suisse Trustees (Gibraltar) Ltd
110 Neptune House
Marina Bay
Gibraltar

SPORTS MANAGEMENT
EUROPEAN EVENT'S CONTROLLER
LONDON

AGE 28-32 YEARS ACAM/IMA

It is rare that an opportunity arises for a financial executive to play an influential role in the management of international sporting events.

Mark McCormack's International Management Group is looking for a unique individual to be responsible for the financial planning and control of more than 100 sports and musical events throughout Europe each year. The role will involve constant interaction with UK and European operating management.

The ideal candidate will be an ACA with post-qualification experience or an MBA with experience within a marketing organisation. He will have superb interpersonal skills, the ability to communicate logically and concisely and will demonstrate a flexible pro-active approach to business. Fluency in more than one language, while not essential, would be an advantage.

Please reply in writing to Louise Dier, IMG, Piccadilly, Strand on the Green, Chiswick, London W4 3NN.

Senior Treasury Positions

EUROPEAN CURRENCY MONEY MARKET TRADERS • REPO TRADERS • COMMERCIAL PAPER SALESPEOPLE
SHORT DATED GOVERNMENT BOND TRADERS • LONG DATED FOREIGN GOVERNMENT BOND TRADERS

Excellent remuneration package

Our client is one of the world's leading investment banks with a reputation for providing a high quality service to a large and diversified group of clients on a worldwide basis. Wishing to secure and further strengthen their pre-eminence in their trading activities they are seeking a number of talented individuals.

Candidates aged between mid 20's to mid 30's will have a proven track record, must be strongly deal driven and possess the drive and motivation to be successful in today's competitive financial markets.

Central London

The remuneration package includes a very competitive salary, significant bonus potential and the normal banking benefits.

To explore these opportunities in the strictest confidence, please contact Raj Munde on 071-240 1040. If you prefer, forward a brief resume to: Ref. 9/1246, Morgan & Banks PLC, 114 St Martin's Lane, London WC2N 4AZ.

Morgan & Banks

LONDON • WASHINGTON • SYDNEY • AUCKLAND

Private Banker

To market the MIDDLE EAST from London

Continued profitable expansion has created a challenging new role of Marketing/Investment Advisor, which reports to the Head of Middle East, Private Banking, in London.

The Bank is one of the best known and most respected in the world with its efficient structure, sound balance sheet and excellent earnings position. The Private Banking Division in London, comprising a group of multinational professionals with strong esprit de corps, adopts a dynamic and personalised approach towards the international investor.

Travelling several times a year to the Middle East, you will be responsible for introducing and developing relationships with high net worth clients.

Candidates, who are likely to be in their mid/late twenties to late thirties, should have experience of private banking with considerable Middle East exposure, together with a knowledge of products such as securities, foreign exchange and precious metals.

A competitive salary, bonus, car, non-contributory pension, mortgage subsidy, life assurance and health care are part of the comprehensive remuneration package. Please send your CV in complete confidence, quoting reference 1008 to James Wainwright, who is advising on this appointment, at Ennismore Partnership Ltd, 8 Roken Street, London W1Y 8AU.

Ennismore
INTERNATIONAL SEARCH & SELECTION

Investment Analyst

UK Equities

Our client, the UK investment management subsidiary of one of the world's largest life insurance groups, has an opening for an investment analyst in its UK Equities department which currently manages assets of around £6 billion. The primary task will be to cover a number of UK market sectors in depth in an environment where the emphasis is on teamwork, consistency and the achievement of superior performance by the application of professional research techniques.

Candidates, probably in their late twenties, should possess a good academic record and will

have already gained several years' experience in UK equity research in either fund management or stockbroking. An accountancy background, whilst not essential, would be a useful asset as the position may entail special project work from time to time.

In addition to a competitive salary and benefits package, the position offers excellent career development prospects and the opportunity to work in a modern and friendly atmosphere within a company well positioned for future growth. To apply, please write in complete confidence to: IMR Recruitment Consultants, 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (tel: 071-873 5447).

IMR

INVESTMENT MANAGEMENT RESOURCES

DEPUTY GENERAL MANAGER IN A LEADING ISLAMIC BANK

Due to continuing strong expansion, an excellent opportunity has arisen for a professional banker to fill the post of Deputy General Manager.

This challenging position is offered to an ambitious, creative team player who has experience of not less than 15 years in various banking fields.

A background in regional and international banking practice is essential for this post.

Age preferred should not exceed 45 years and knowledge of Arabic language and Islamic banking practices would be a decided advantage.

Please write in full confidence enclosing your curriculum vitae and relative educational and experience certificates within one month of the date of this advertisement to:-

The Personnel Manager,
P. O. Box 559, Doha,
State of Qatar.

RESPONSABLE INGENIERIE PATRIMONIALE

Nous sommes mandatés par une importante Institution bancaire, de renommée mondiale, pour rechercher le bras droit du Directeur d'une division spécialisée dans l'Asset Management destiné à une clientèle de haut niveau.

Base en Suisse romande, il sera responsable de comptes importants nécessitant des montages de structures juridiques, la structuration des opérations de crédit et de l'ensemble des actifs avec propositions d'investissement.

Nous désirons entrer en contact avec des candidats possédant une longue expérience des opérations de crédit, une excellente technique allée à l'analyse des risques, et capables d'assurer le suivi des clients. Agés de 35 à 40 ans, ils sont bilingues français/anglais et suisses de préférence.

Veuillez vous adresser en toute confiance à:
BG MANAGEMENT CONSULTANTS SA
6, rue Mont-de-Sion, 1206 Genève. Tél. 022/347.22.88

GILT-EDGED SALES EXECUTIVE EDINBURGH BASED

Roderick Sutherland & Partners plc is an independent institutional stockbroking firm based in Edinburgh.

We can offer an excellent opportunity to a Gilt specialist to join our expanding bond team. Applicants should have a proven track record and an established client base.

Remuneration will be fully competitive with London rates and equity participation will be possible for a successful applicant. Reply in strictest confidence to:-

K W W BROWN, MANAGING DIRECTOR, Roderick Sutherland & Partners plc, 2 Canning Street Lane, EDINBURGH EH3 8ER.

TRAINEE PARTNERS

2 individuals aged 23-28, with sound academic background required. Experience not necessary but the ability to assimilate on a technical and conceptual level essential. Potential to progress to full partner with profit participation in 2 to 3 years.

Call TOM HORAN on
071-379 4418

SENIOR LDC CLOSER

Our client, one of the leading players in the global debt swap market, is looking to add a senior closer to complement its existing team in London.

The chosen candidate will ideally possess several years' experience of preparing, reviewing and negotiating debt transfer documents and an appreciation of their full legal implications. He or she will have a confident and friendly telephone manner and the ability to work well under pressure. Prior experience in the area of LDC bond and negotiable instrument transfer procedures will be required.

The candidate will have a senior position within the team and will assist in the training and supervision of less experienced team members. He or she will be required to work with minimum supervision and to have the confidence and background knowledge to make the right decisions where no clear procedures currently exist.

The position provides a competitive salary and benefits package, including bonus potential. Future career prospects in related areas of the Bank are significant.

To apply, please telephone or write in absolute confidence to Neil Salt, quoting reference NAS2118.

**Salt
Chapman**
Associates

International Search and Selection
Princes House, 36 Jermyn Street,
London SW1Y 6DT.
Tel: 071-434 1319. Fax: 071-434 0835.

CLIENT DEVELOPMENT Good presentations help companies sell. But who sells good presentations?

Disappointed by prospects in the City? Consider The Presentation Company - we're a small, young, dynamic company that is expanding rapidly. Our business is successful presentations. We work closely with a wide variety of companies to help them deliver commercial presentations of the highest professional quality - by devising the strategy, creating the atmosphere and designing the visual support.

At The Presentation Company, we do our share of cold-calling in the field, but we also dig deeper closer to home - growing the business by developing and encouraging our existing clients.

Your role - which requires commitment, enthusiasm and proven persuasive skills - is to consolidate ongoing client relationships, convert new clients to repeat business, and again.

Ideally you'll be a graduate, aged 21-28, with at least one year's commercial experience, lots of confidence and bags of ambition. You'll have every opportunity to prove your potential - in a small, hard-working team with advanced plans for expansion across Europe.

Please write, with full CV and a covering letter, to: Matthew Thomson, The Presentation Company, 85 Clerkenwell Road, London EC1R 5AE.

THE
PRESENTATION
COMPANY

INSTITUTIONAL SALES - Global Fixed Income

US brokerage firm requires senior salesperson with a minimum of 5 years fixed income related experience. Suitable applicants should have a developed client base and be able to demonstrate a high degree of product knowledge in multi-currency Eurobonds.

Interested applicants should write with full CV, in confidence, to Box A1916, Financial Times, One Southwark Bridge, London SE1 9HL



GOVERNMENT OF GIBRALTAR FINANCIAL SERVICES COMMISSIONER

A vacancy will shortly arise for the post of Financial Services Commissioner in Gibraltar. The Commissioner is the Executive Officer of the Financial Services Commission which was set up in 1990 as the regulatory body for financial services. The Commissioner performs a wide range of duties as required by the Financial Services Ordinance 1989. He/She also carries out such other functions and exercises such other powers as may from time to time be conferred upon him/her by legislation. These include the functions of Commissioner of Banking and Commissioner of Insurance.

The new Commissioner must be a person of high intellectual quality and wide experience either in the regulation of, or in the field of, finance centre activities. In addition, he/she must have the maturity and personal qualities required to deal with professional people and other regulatory authorities. Ability to develop good personal relationships is therefore essential.

The salary for this post will be negotiable and is likely to be attractive to a candidate offering the package of skills sought. In addition, a range of benefits will be offered including terminal gratuity and free passages.

Minimum 2 year contract.

For further information and to apply, please write enclosing a full CV and details of current salary to Mr R P Armstrong, Office of the Deputy Governor, No.6 Convent Place, Gibraltar. Tel (350) 78500, Fax (350) 73589.

STS - Cont.

هكذا من الأسماء

1992 AUGUST 14

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Company	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	6
---------	-------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	---

THE

[illegible]

**Respiratory Department,
Centre Post,
100 New Oxford Road, London WC1A 9PS
Tel: 071-877-6666**

هكذا من الأسماء

FT MANAGED FUNDS SERVICE

● Current Unit Trust prices are available on FT Cilyline. Calls charged at 36p/minute cheap and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Fed watches the dollar slide

THE DOLLAR again threatened to drop to its all-time low against the D-Mark yesterday, but central banks did not intervene to support the US currency, writes James Blitz.

After opening at around DM1.4680 in European trading, the dollar fell through the DM1.4610 level at which the Federal Reserve and European banks had extensively intervened on Monday. It closed in Europe at DM1.4580, but in later American trading it was falling further to DM1.4540.

The dollar was partly weighed down by poor US indicators. The retail sales figure for July was up 0.5 per cent, and the June figure was revised down to a fall of 0.3 per cent from a rise of 0.5 per cent. But analysts pointed to more fundamental reasons for dollar weakness: the fear of higher German rates and the belief that central bank intervention to support the dollar is proving increasingly tricky.

Dealers believe that another rise in the German Lombard rate is possible, widening the differential with short-term US rates. The Bundesbank's withdrawal of funds from the German money market in its intervention on Wednesday pushed the call money up to the Lombard level, which has clearly worried the market. One London analyst said that a big test now is how the Bundesbank reacts to the forthcoming figure for 2nd Quarter GDP, which could show a drop of between 0.5 per cent and 1 per cent. "If the Bundesbank keeps call money tight, it will show that the risk of recession is still not forcing them to cut rates," he said.

There is a feeling, too, that central bank intervention cannot easily turn the market. Some dealers doubt the Bundesbank's commitment to buy dollars and sell D-Marks, because this will exacerbate its money supply problems. Others believe that intervention

can only work when the economic fundamentals favour the currency that is being supported. As they say in the US markets: "You cannot stop the dollar on a dime."

Fears of a German rate rise took their toll in Europe. The pound was not saved by better-than-expected economic indicators, and closed at a new 27-month low against the German currency of DM2.8170. The possibility of heavy intervention to support the currency is increasing: one analyst warned yesterday that the Bank of England will soon come out "with guns blazing."

The Italian lira fell sharply against the D-Mark to L1768.3 after a previous close of L1768.0. The lira's difficulties were compounded by Moody's rating agency, which announced a two-notch downgrade in Italy's foreign currency credit rating. The French franc fell to a 5-month low against the D-Mark, closing at FF3.392 from FF3.350.

£ IN NEW YORK

	Aug 13	Latent	Previous
1 month	1.932-1.933	1.932-1.933	
3 months	1.932-1.933	1.932-1.933	
6 months	1.932-1.933	1.932-1.933	
12 months	1.932-1.933	1.932-1.933	

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Aug 13	Latent	Previous
100	100.00	100.00	
100	100.00	100.00	
100	100.00	100.00	
100	100.00	100.00	

CURRENCY MOVEMENTS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

CURRENCY RATES

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

OTHER CURRENCIES

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

MONEY MARKETS

Uncertainty remains

STERLING futures dipped yesterday after the pound dropped below DM2.8200 for the first time since Britain joined the Exchange Rate Mechanism. But trading in both the futures and cash markets was thin, and period rates ended the day virtually unchanged from Wednesday night's levels.

The quiet trading of recent days is partly due to the summer holiday. But there is also a determined lack of

position-taking in both the cash and futures markets. Uncertainty underlies the market more than any other sentiment. Dealers are waiting for the outcome of next month's French referendum on Maastricht, which could blow the ERM apart, and push rates down. They are also uncertain about whether there will be another Lombard rate rise in Germany.

Yesterday's UK economic indicators were mildly encouraging but had no impact on trading. The 26.10 rise in July unemployment was slightly higher than the market had forecast, and manufacturing output rose 0.2

per cent when a fall had been predicted.

Sterling futures dealers were therefore guided by the currency alone. The September contract dropped 8 basis points from its previous close to a low of 89.57, and closed at 89.60. One clearing bank dealer said that this was as low as the contract could dip with base rates at 10 per cent. The September contract would dip to 89.50 if there was a percentage point rise in base rates, but dealers would be taking too much of a risk to sell the contract down to that level now.

In the sterling cash market, dealers appeared to be unwilling to offer bills to take out a £700m shortage forecast by the Bank of England. They may have been waiting to push the overnight rate down today, making borrowing conditions cheaper over the weekend.

In the morning, the Bank purchased only £10m in a repurchase agreement, at 9 1/2 per cent, and the overnight rate responded by moving up to 10 1/4 per cent. The forecast was later revised to £700m, and the Bank purchased £12m in Band 1 at 9 1/2 per cent and \$150m in the repo. There was late assistance of £200m. Three-month money closed unchanged at 10 1/4 per cent on the offered side.

FINANCIAL FUTURES AND OPTIONS

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

LIFE LONG TERM FUTURES OPTIONS

	Aug 13	Latent	Previous
US Dollar	100.00	100.00	
British Pound	100.00	100.00	
French Franc	100.00	100.00	
German Mark	100.00	100.00	
Italian Lira	100.00	100.00	

MONEY MARKET FUNDS

Money Market Trust Funds

CAF Money Management Co Ltd
40 Parkway Road, Twickenham TW20 2JG
Tel: 072

[illegible][illegible]

3:00 pm prices August 13

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

Stock						Stock						Stock						Stock											
Div.	E	100s	High	Low	Last Chng	Div.	E	100s	High	Low	Last Chng	Div.	E	100s	High	Low	Last Chng	Div.	E	100s	High	Low	Last Chng						

[illegible][illegible][illegible]

10	19	321	35 $\frac{1}{2}$	55	55 $\frac{1}{2}$	
29	285	2 $\frac{1}{2}$	2 $\frac{1}{2}$	2 $\frac{1}{2}$	2 $\frac{1}{2}$	+1 $\frac{1}{2}$

[illegible]**FINANCIAL TIMES**

